

**TOWN OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Nine Months Ended September 30, 2011**  
(in millions of dollars)

	2011 YTD Actual	2011 YTD Budget	Variance fav./ (unfav.)	Annual Budget	Year-end Projection
<b>Revenues</b>					
General Revenues	9.408	4.903	4.505	6.582	
User Fees & Service Charges	0.033	0.023	0.010	0.030	
<b>Revenues Total</b>	<b>9.441</b>	<b>4.926</b>	<b>4.515</b>	<b>6.612</b>	<b>11.500</b>
<b>Expenditures</b>			(2.000) to (2.500)		
Salaries & Benefits	3.269	3.840	0.571	5.236	
Material & Supplies	0.035	0.049	0.014	0.065	
Purchased Services	1.608	1.592	(0.016)	2.122	
<b>Expenditures Total</b>	<b>4.912</b>	<b>5.481</b>	<b>0.569</b>	<b>7.423</b>	<b>6.642</b>
<b>Surplus/(Deficit)</b>	<b>4.529</b>	<b>(0.555)</b>	<b>5.084</b>	<b>(0.811)</b>	<b>4.858</b>
Transfer to/(from) Reserve				(0.811)	4.858
<b>Net Revenues / (Expenditures)</b>	<b>4.529</b>	<b>(0.555)</b>	<b>5.084</b>	<b>0.000</b>	<b>0.000</b>