

TOWN OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Nine Months Ended September 30, 2011
(in millions of dollars)

	2011 YTD Actual	2011 YTD Budget	Variance fav./((unfav.))	Annual Budget	Year-end Projection
Revenues					
User Fees & Service Charges	3.780	5.585	(1.805)	6.964	
Revenues Total	3.780	5.585	(1.805)	6.964	5.040
Expenditures					
Salaries & Benefits	3.217	3.390 (2.0	0.173	4.602	
Material & Supplies	0.032	0.037	0.005	0.050	
Purchased Services	0.966	0.988	0.022	1.309	
Expenditures Total	4.215	4.415	0.200	5.961	5.695
Surplus/(Deficit)	(0.435)	1.170	(1.605)	1.003	(0.655)
			(2.000) to (2.500)		
Transfer to/(from) Reserve	0.039	0.039	0.000	1.003	(0.655)
Net Revenues / (Expenditures)	(0.474)	1.131	(1.605)	0.000	0.000