

CITY OF MARKHAM
Operating Budget
(Excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Twelve Months Ended December 31, 2012
(in millions of dollars)

	2012 Actual	2012 Budget	Variance fav./ (unfav.)	Variance as % of Budget fav./ (unfav.)
Revenues				
Taxation Revenues	121.814	121.077	0.737	
General Revenues	25.716	25.310	0.406	
User Fees & Service Charges	20.033	19.930	0.103	
Grant & Subsidy Revenues	1.665	1.529	0.136	
Other Income	4.310	3.708	0.602	
Revenues Total	173.538	171.554	1.984	1.16%
Expenditures				
Salaries & Benefits	100.461	101.831	1.370	
Material & Supplies	6.073	6.859	0.786	
Purchased Services	34.150	37.485	3.335	
Other Expenditures	29.530	25.379	(4.151)	
Expenditures Total	170.214	171.554	1.340	0.78%
Surplus Before Year End Accounting Adjustments	3.324	0.000	3.324	
Year End Accounting Adjustments	2.454	0.000	(2.454)	
Surplus After Year End Accounting Adjustments	0.870	0.000	0.870	
Transfer to Reserves	0.870	0.000	0.870	
Surplus	0.000	0.000	0.000	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Twelve Months Ended December 31, 2012
(in millions of dollars)

	2012 Actual	2012 Budget	Variance fav./(unfav.)	Variance as % of Budget fav./(unfav.)
Revenues				
Planning & Design Fees	7.118	6.170	0.948	
Revenues Total	7.118	6.170	0.948	15.37%
Expenditures				
Salaries & Benefits	4.895	5.052	0.157	
Material & Supplies	0.081	0.045	(0.036)	
Purchased Services	1.615	1.630	0.015	
Expenditures Total	6.591	6.727	0.136	2.02%
Surplus/(Deficit) Before Transfer to Reserve	0.527	(0.557)	1.084	
Transfer to/(from) Reserve	0.527	(0.557)	1.084	
Surplus/(Deficit) After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Engineering Operating Budget

Financial Results for the Twelve Months Ended December 31, 2012
(in millions of dollars)

	2012 Actual	2012 Budget	Variance fav./(unfav.)	Variance as % of fav./(unfav.)
Revenues				
Engineering Fees	7.294	5.446	1.848	
Revenues Total	7.294	5.446	1.848	33.93%
Expenditures				
Salaries & Benefits	3.824	4.304	0.480	
Material & Supplies	0.031	0.049	0.018	
Purchased Services	1.976	2.007	0.031	
Expenditures Total	5.831	6.360	0.529	8.32%
Surplus/(Deficit) Before Transfer to Reserve	1.463	(0.914)	2.377	
Transfer to/(from) Reserve	1.463	(0.914)	2.377	
Surplus/(Deficit) After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve
As at December 31, 2012
(in millions of dollars)

	2012 Budget	2012 Actual	Variance Fav./(Unfav.)
Opening Balance at January 1, 2012	(2.455)	(2.455)	0.000
Transfer to Capital and Interest Income	(0.421)	(0.421)	0.000
Transfer to/(from) Reserves			
Planning & Design	(0.557)	0.527	1.084
Engineering	(0.914)	1.463	2.377
Planning & Engineering Reserve Ending Balance	(4.347)	(0.886)	3.461

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Twelve Months Ended December 31, 2012
(in millions of dollars)

	2012 Actual	2012 Budget	Variance fav./((unfav.))	% of Budget fav./((unfav.))
Revenues				
Building Permits	12.263	7.943	4.320	
Other Revenues	0.057	0.030	0.027	
Revenues Total	12.320	7.973	4.347	54.52%
Expenditures				
Salaries & Benefits	4.931	5.278	0.347	
Material & Supplies	0.076	0.065	(0.011)	
Purchased Services	2.128	2.160	0.032	
Expenditures Total	7.135	7.503	0.368	4.90%
Surplus Before Transfer to Reserve	5.185	0.470	4.715	
Transfer to Reserve	5.185	0.470	4.715	
Surplus After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Building Fee Reserve
As at December 31, 2012
(in millions of dollars)

	2012 Budget	2012 Actual	Variance Fav./(Unfav.)
Opening Balance at January 1, 2012	6.630	6.630	0.000
Transfer to Capital and Interest Income	0.035	0.035	0.000
Transfer to Reserves	0.470	5.185	4.715
Building Standards Reserve Ending Balance	7.135	11.850	4.715

CITY OF MARKHAM
Operating Budget For Waterworks
Financial Results for the Twelve Months Ended December 31, 2012
(in millions of dollars)

	2012 Actual	2012 Budget	Variance fav./ (unfav.)	Variance as % of Budget fav./ (unfav.)
Sales & Purchases of Water				
Water Revenue				
Water & Sewer Billing	81.489	80.740	0.749	
Water Expenditure				
Contracted Municipal Services	59.552	56.772	(2.780)	
Net Sales & Purchases of Water	21.937	23.968	(2.031)	(8.47%)
Operations				
Other Revenues				
User Fees & Service Charges	1.968	0.903	1.065	
Other Revenues Total	1.968	0.903	1.065	117.94%
Other Expenditures				
Salaries & Benefits	6.180	6.441	0.261	
Non Personnel Expenditures	6.335	6.344	0.009	
Expenditures Total	12.515	12.785	0.270	2.11%
Surplus Before Transfer to Reserve	11.390	12.086	(0.696)	
Transfer to Reserve	11.390	12.086	(0.696)	
Surplus After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Waterworks Reserve
As at December 31, 2012
(in millions of dollars)

	2012 Budget	2012 Actual	Variance Fav./Unfav.)
Opening Balance - January 1, 2012	15.362	15.362	0.000
Transfer to/(from) Reserves at time of budget approval	12.086	12.086	0.000
Transfer from Reserve for 2011 year-end unfavourable variance	(2.421)	(2.421)	0.000
Transfer to Capital	(9.498)	(9.498)	0.000
Transfer from Interest Income	0.089	0.157	0.068
Transfer from closed capital projects	0.000	4.174	4.174
Waterworks Reserve Ending Balance	15.618	19.860	4.242

CITY OF MARKHAM

Variances by Commission and Department - CAO'S Office, Human Resources, Legal Services and Sustainability Office

For the Twelve Months Ended December 31, 2012

(in millions of dollars)

Department	Personnel	Non-Personnel	Total Expenses	Revenue	Total
CAO'S OFFICE	0.000	0.019	0.019	0.000	0.019
HUMAN RESOURCES	0.031	0.140	0.171	0.001	0.172
LEGAL DEPT.	0.086	(0.024)	0.062	0.062	0.124
SUSTAINABILITY OFFICE	0.065	(0.001)	0.064	0.013	0.077
Total	0.182	0.134	0.316	0.076	0.392

CITY OF MARKHAM
Variances by Commission and Department - Community and Fire Services
For the Twelve Months Ended December 31, 2012
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ARTS CENTRES	(0.008)	(0.049)	0.015	(0.042)
MUSEUM	(0.210)	0.053	0.090	(0.067)
THEATRE	(0.072)	(0.435)	0.507	-
ASSET MANAGEMENT	0.044	(0.863)	0.238	(0.581)
FIRE SERVICES	(0.348)	0.155	(0.131)	(0.324)
FLEET	0.044	(0.036)	-	0.008
LIBRARY	0.074	0.002	0.006	0.082
OPERATIONS ADMINISTRATION	0.145	0.010	0.027	0.182
PARKS	0.357	0.041	0.016	0.414
RECREATION SERVICES	(0.141)	0.095	(0.897)	(0.943)
ROADS	0.054	1.651	0.158	1.863
TRAFFIC OPERATIONS	0.010	0.050	-	0.060
WASTE	(0.013)	0.361	(0.142)	0.206
COMMISSIONER'S OFFICE	(0.029)	0.031	-	0.002
Total	(0.093)	1.066	(0.113)	0.860

CITY OF MARKHAM
Variances by Commission and Department - Corporate Services
For the Twelve Months Ended December 31, 2012
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
CONTACT CENTRE	0.206	0.009	0.001	0.216
COMMUNICATIONS & COMMUNITY RELATIONS	0.343	0.041	0.026	0.410
FINANCIAL SERVICES	0.180	0.253	0.093	0.526
ITS DEPARTMENT	0.036	(0.092)	0.014	(0.042)
LEGISLATIVE SERVICES	0.090	(0.119)	(0.010)	(0.039)
COMMISSIONER'S OFFICE	0.153	0.012	-	0.165
Total	1.008	0.104	0.124	1.236

CITY OF MARKHAM
Variances by Commission and Department - Development Services
For the Twelve Months Ended December 31, 2012
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
COMMISSIONER'S OFFICE	(0.033)	0.016	-	(0.017)
ECONOMIC DEVELOPMENT	0.052	(0.152)	0.045	(0.055)
Total	0.019	(0.136)	0.045	(0.072)