

CITY OF MARKHAM
Operating Budget
(Excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Seven Months Ended July 31, 2013
(in millions of dollars)

	2013 Actual	2013 YTD Budget	Variance fav./(unfav.)	Annual Budget	Variance as % of YTD Budget fav./(unfav.)	Year-end Variance* Projection Range Fav./(Unfav) From To	
Revenues							
Taxation Revenues	108.958	108.966	(0.008)	125.975			
General Revenues	12.956	12.601	0.355	26.408			
User Fees & Service Charges	12.635	13.113	(0.478)	22.280			
Grant & Subsidy Revenues	0.883	0.673	0.210	1.547			
Other Income	3.298	3.067	0.231	4.600			
Revenues Total	138.730	138.420	0.310	180.810	0.2%	(0.680)	(0.650)
Expenditures							
Salaries & Benefits	62.436	62.667	0.231	107.573			
Material & Supplies	4.515	4.346	(0.169)	7.261			
Purchased Services	22.165	22.061	(0.104)	37.102			
Other Expenditures	20.728	20.542	(0.186)	28.874			
Expenditures Total	109.844	109.616	(0.228)	180.810	-0.2%	(0.420)	0.150
Surplus/(Deficit) before Year-end Accounting							
Adjustments	28.886	28.804	0.082	0.000		(1.100)	(0.500)
Year-end Accounting Adjustments				0.000		(2.000)	(2.000)
Surplus/(Deficit)	28.886	28.804	0.082	0.000		(3.100)	(2.500)

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Seven Months Ended July 31, 2013
(in millions of dollars)

	2013 Actual	2013 YTD Budget	Variance fav./(unfav.)	Annual Budget	Variance as % of YTD Budget fav./(unfav.)	Year-end Variance Projection Range Fav./(Unfav) From To	
Revenues							
Planning & Design Fees	2.832	4.181	(1.349)	8.407			
Revenues Total	2.832	4.181	(1.349)	8.407	-32.3%		
Expenditures							
Salaries & Benefits	3.042	2.935	(0.107)	5.284			
Material & Supplies	0.028	0.021	(0.007)	0.050			
Purchased Services	0.900	0.890	(0.010)	1.740			
Expenditures Total	3.970	3.846	(0.124)	7.074	-3.2%		
Surplus/(Deficit) Before Transfer to Reserve	(1.138)	0.335	(1.473)	1.333		(0.700)	(0.500)
Transfer to/(from) Reserve	0.000	0.000	0.000	1.333		(0.700)	(0.500)
Surplus/(Deficit) After Transfer to Reserve	(1.138)	0.335	(1.473)	0.000		0.000	0.000

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Seven Months Ended July 31, 2013
(in millions of dollars)

	2013 Actual	2013 YTD Budget	Variance fav./(unfav.)	Annual Budget	Variance as % of YTD Budget fav./(unfav.)	Year-end Variance Projection Range Fav./(Unfav) From To	
Revenues							
Engineering Fees	2.168	2.367	(0.199)	5.818			
Revenues Total	2.168	2.367	(0.199)	5.818	-8.4%		
Expenditures							
Salaries & Benefits	2.332	2.642	0.310	4.455			
Material & Supplies	0.013	0.027	0.014	0.046			
Purchased Services	1.000	1.040	0.040	1.966			
Expenditures Total	3.345	3.709	0.364	6.467	9.8%		
Surplus/(Deficit) Before Transfer to Reserve	(1.177)	(1.342)	0.165	(0.649)		(0.800)	(0.600)
Transfer to/(from) Reserve	0.000	0.000	0.000	(0.649)		(0.800)	(0.600)
Surplus/(Deficit) After Transfer to Reserve	(1.177)	(1.342)	0.165	0.000		0.000	0.000

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
 As at July 31, 2013
 (in millions of dollars)

	2013 Budget	2013 Projection From	2013 Projection To
Opening Balance at January 1, 2013	(0.907)	(0.907)	(0.907)
Transfer to Capital and Interest Income	0.020	0.020	0.020
Transfer to/(from) Reserves			
Planning & Design	1.333	(0.700)	(0.500)
Engineering	(0.649)	(0.800)	(0.600)
Planning & Engineering Reserve Ending Balance	(0.203)	(2.387)	(1.987)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Seven Months Ended July 31, 2013
(in millions of dollars)

	2013 Actual	2013 YTD Budget	Variance fav./ (unfav.)	Annual Budget	Variance as % of YTD Budget fav./ (unfav.)	Year-end Variance Projection Range Fav./ (Unfav) From To	
Revenues							
Building Permits	3.552	4.581	(1.029)	8.996			
Other Revenues	0.036	0.018	0.018	0.030			
Revenues Total	3.588	4.599	(1.011)	9.026	-22.0%		
Expenditures							
Salaries & Benefits	2.820	2.997	0.177	5.452			
Material & Supplies	0.040	0.038	(0.002)	0.065			
Purchased Services	1.134	1.146	0.012	2.261			
Expenditures Total	3.994	4.181	0.187	7.778	4.5%		
Surplus/(Deficit) Before Transfer to Reserve	(0.406)	0.418	(0.824)	1.248		(0.524)	0.976
Transfer to/(from) Reserve	0.000	0.000	0.000	1.248		(0.524)	0.976
Surplus/(Deficit) After Transfer to Reserve	(0.406)	0.418	(0.824)	0.000		0.000	0.000

CITY OF MARKHAM
Building Reserve Balance
 As at July 31, 2013
 (in millions of dollars)

	2013 Budget	2013 Projection From	2013 Projection To
Opening Balance at January 1, 2013	11.887	11.887	11.887
Transfer to Capital and Interest Income	(0.055)	(0.055)	(0.055)
Transfer to/(from) Reserves	1.248	(0.524)	0.976
Building Reserve Ending Balance	13.080	11.308	12.808

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Seven Months Ended July 31, 2013
(in millions of dollars)

	2013 Actual	2013 YTD Budget	Variance fav./((unfav.))	Annual Budget	Variance as % of YTD Budget fav./((unfav.))	Year-end Variance Projection Range Fav./((Unfav)) From To	
Sales & Purchases of Water							
Water Revenue							
Water & Sewer Billing	47.301	48.141	(0.840)	88.461			
Water Expenditure							
Contracted Municipal Services	35.073	34.062	(1.011)	62.737			
Net Sales & Purchases of Water	12.228	14.079	(1.851)	25.724	-13.1%		
Other Revenues Total	0.613	0.478	0.135	1.329	28.2%		
Other Expenditures							
Salaries & Benefits	3.719	3.878	0.159	6.757			
Non Personnel Expenditures	4.161	4.280	0.119	6.512			
Expenditures Total	7.880	8.158	0.278	13.269	3.4%		
Surplus/(Deficit) Before Transfer to Reserve	4.961	6.399	(1.438)	13.784		(1.500)	(1.000)
Transfer to Reserve	5.177	5.177	0.000	13.784		(1.500)	(1.000)
Surplus/(Deficit) After Transfer to Reserve	(0.216)	1.222	(1.438)	0.000		0.000	0.000

CITY OF MARKHAM
Waterworks Reserve Balance
 As at July 31, 2013
 (in millions of dollars)

	2013 Budget	2013 Projection From	2013 Projection To
Opening Balance - January 1, 2013	19.860	19.860	19.860
Transfer to/(from) Reserves at time of budget approval	13.784	13.784	13.784
Transfer to Capital and Interest Income	(10.481)	(10.481)	(10.481)
Transfer from Reserve for year-end deficit	0.000	(1.500)	(1.000)
Waterworks Reserve Ending Balance	23.163	21.663	22.163

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources, Legal Services and Sustainability Office
For the Seven Months Ended July 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.019	0.000	0.000	0.019
HUMAN RESOURCES	(0.005)	0.001	0.001	(0.003)
LEGAL DEPT.	0.020	0.014	0.002	0.036
SUSTAINABILITY OFFICE	0.006	0.000	0.000	0.006
Total	0.040	0.015	0.003	0.058

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
For the Seven Months Ended July 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ARTS CENTRES	(0.066)	(0.050)	0.015	(0.101)
ASSET MANAGEMENT	(0.024)	0.010	0.123	0.109
CULTURAL SERVICES	0.037	0.016	-	0.053
FIRE SERVICES	(0.241)	0.110	(0.024)	(0.155)
FLEET	(0.008)	(0.018)	-	(0.026)
LIBRARY	0.156	(0.049)	0.032	0.140
MUSEUM	(0.125)	0.039	0.093	0.007
OPERATIONS ADMIN	0.032	0.009	0.032	0.073
PARKS	0.055	0.066	0.063	0.185
RECREATION SERVICES	0.215	0.362	(0.961)	(0.284)
ROADS	(0.014)	(0.635)	0.115	(0.534)
THEATRE	(0.097)	(0.176)	0.344	0.071
TRAFFIC OPERATIONS	0.003	0.050	(0.001)	0.053
WASTE	(0.045)	0.050	(0.031)	(0.027)
COMMISSIONER'S OFFICE	(0.004)	0.015	-	0.011
Total	(0.126)	(0.201)	(0.200)	(0.425)

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
For the Seven Months Ended July 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES	0.009	(0.075)	0.154	0.088
FINANCIAL SERVICES	0.173	0.031	0.004	0.208
ITS DEPARTMENT	(0.000)	0.027	(0.000)	0.026
CORPORATE COMMUNICATIONS & COMMUNITY ENGAGEMENT	0.028	0.009	0.029	0.067
COMMISSIONER'S OFFICE	0.007	0.001	-	0.007
Total	0.217	(0.007)	0.187	0.397

CITY OF MARKHAM
Variances by Commission and Department
Development Services
For the Seven Months Ended July 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ECONOMIC DEVELOPMENT	(0.007)	(0.054)	0.074	0.013
COMMISSIONER'S OFFICE	(0.010)	0.014	-	0.004
Total	(0.017)	(0.040)	0.074	0.017