



PRESENTATION TO THE CITY OF MARKHAM GENERAL COMMITTEE
Monday, October 7th, 2013

By: Members of the Flato Markham Theatre Advisory Board

Strategic Updates and Key Initiatives



2011-2015 STRATEGIC PLAN

1. LEADING CENTRE



LEADING CENTRE

Markham Theatre will sustain
leadership as a centre of
excellence for performing arts in
York Region.

Leading Centre Outcomes

- 365 Events Annually
- Key Strategic Capital Improvements
- Rental business turnover
- Community group support

2. ARTISTIC EXCELLENCE



ARTISTIC EXCELLENCE

Markham Theatre will develop and sustain artistically brilliant performances, programs and services that connect with the community.

Artistic Excellence Outcomes

- ❑ Program development and branding with two signature series:

Diamond Series and *Discovery*.



Building Live Arts Future Together!
DIAMOND SERIES | 13•14
Brilliant Performances

Artistic Excellence Bringing Global Attractions...



Artistic Excellence

Attracting giants...

Manhattan Transfer



Jarreau



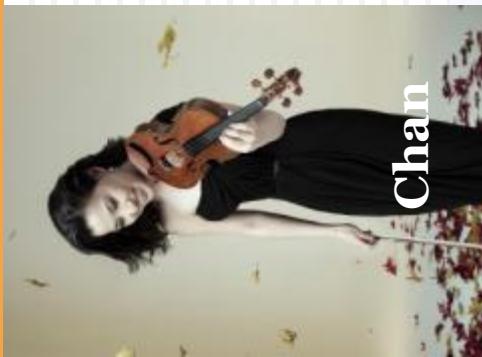
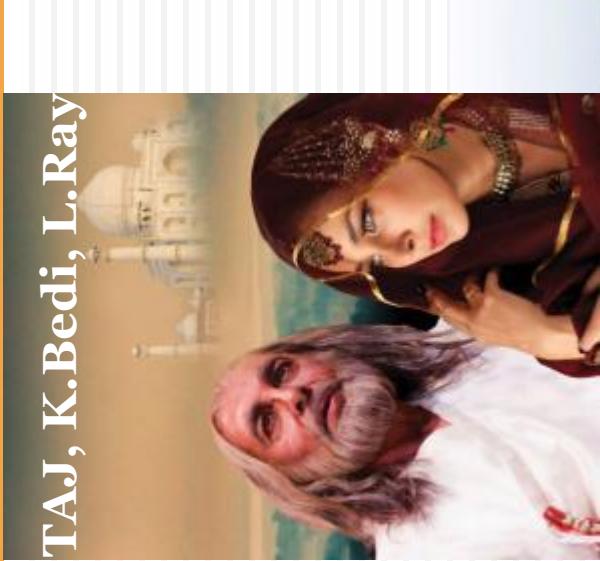
Vanelli



Sainte-Marie

Diverse, sophisticated...

TAJ, K.Bedi, L.Ray



Chan



Coleman, Lemieux



Vienna Boys Choir

...and the Best of Canada's Scene



Cook



Bruggergosman

Black

Discovery...



markham theatre
discovery

Building Live Arts Future Together!

3. AWARENESS & COMMUNICATIONS



AWARENESS & COMMUNICATIONS

**Markham Theatre will broaden
attendance and participation for
live arts in Markham.**

Awareness & Communications Outcomes

- Marketing realignment
- Supporting program expansions
- Reaching out to the community
- Press coverage increase
- +35% new patrons

Awareness & Communications Outcomes

“...the theatre has served the community for almost 28 years, paralleling its dramatic growth with programming of increasing scale and sophistication... Today...it plays host annually to some 340 events and represents one of the most active venues of its kind in the Toronto region.

William Littler, Music Columnist

“Markham Theatre’s move into dance programming is a major bonus for GTA dance lovers.”

Michael Crabb, Toronto Star Dance Critic

4. CAPACITY BUILDING



CAPACITY BUILDING

Markham Theatre will champion building partnerships, generating contributed income, and increasing operational efficiency.

Capacity Building Outcomes

- Flato Naming Right: \$1M over 10 years
- Weins Canada: \$124K over 3 years
- 85 partners
- Contributed Income: +164% in 3 years

5. SUCCESS

- Measuring Success for Markham Theatre
- New Metrics
- 32 Measures



SUCCESS

Markham Theatre will strive to reach the goals and objectives established through a series of 32 measures distributed in 5 categories: General Activities, Professional Entertainment Season, Discovery, Rentals, and Financials.

Benchmark municipal support to similar Theatres in Ontario FY 2012

Theatre	Actual (1)	Municipal Investment (2)	% (1÷2)	Population (3)	\$ Municipal investment Per Capita (2÷3)
Markham 530 seats	\$2,718,410	\$ 619,500	23%	320,000	\$ 1.94
Burlington 718 seats 225 seats	\$ 1,513,451	\$ 743,500	49%	178,000	\$ 8.50
Guelph 785 seats 225 seats	\$ 2,197,223	\$ 556,662	25%	118,000	\$ 4.18
Oakville 470 seats 126 seats	\$ 2,291,400	\$ 721,200	31%	185,000	\$ 3.90
Milton 500 seats	\$ 1,180,000	\$ 445,000	38%	100,000	\$ 4.45
Brantford 1,125 seats	\$1,946,020	\$ 857,068	44%	93,650	\$ 9.15

Success Outcomes

Evolution of municipal investment vs. Population and Operation

YEAR	2009	2010	2011	2012	2013 Projection
\$ Actual	\$1,968,992	\$2,235,187	\$2,473,256	\$2,718,410	\$2,700,000
City Investment	\$602,393	\$663,468	\$577,252	\$619,500	\$638,000
Population ¹	300,000	300,000	310,000	320,000	327,000
\$I/Capita	\$2.01	\$2.21	\$1.86	\$1.94	\$1.95
\$I/\$Actual	31%	30%	23%	23%	24%

Success Outcomes

Evolution of Ticket Sales

YEAR	2009	2010	2011	2012
Ticket sales	\$528,000	\$649,000	\$754,000	\$795,000

Note: Total ticket sales include price of tickets plus handling fee.

Key Initiative



*Every Child, Every
Year . . .*

Enriching children through live arts!



The Vision

To nurture children's lifelong appreciation for the arts, and to ensure that the program is fully inclusive and available to all elementary school children in Markham



The experience...

- Every Child
- Educational performances
- Align with provincial curriculum
- Every Year, Once a year
- Free of all charge
- Exclusive to ALL Elementary Schools in Markham



The Impact...

- Academic
- Cognitive
- Personal
- Social and Civic

The Impact...

- Legacy program
- + 20,000 children
- + 70 schools
- + 40 performances

High Priority Initiative...

- Legacy to the youth and community
- Increase access to live arts
- Sustain robust performing arts sector in Markham
- Community leading the initiative through Civic and Business leaders

Project funding...

- Theatre Annual Gala
- Naming Sponsor and Grants
- Within Theatre Operations and City
- Investment of 25% of budget.

Project implementation...

- Pilot project Grades 1 and 2 for 2013-14 Season

- Target for full implementation: 2016.

THANK YOU!

