

CITY OF MARKHAM
Operating Budget
(Excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

	2013 Actual	2013 Budget	Variance fav./ (unfav.)	Variance as % of YTD Budget fav./ (unfav.)
Revenues				
Property Taxation Revenues	125.238	125.975	(0.736)	
General Revenues	27.089	26.408	0.680	
User Fees & Service Charges	21.183	22.280	(1.097)	
Grant & Subsidy Revenues	1.731	1.547	0.184	
Other Income	4.513	4.600	(0.087)	
Revenues Total	179.754	180.811	(1.056)	-0.6%
Expenditures				
Salaries & Benefits	107.017	107.573	0.556	
Material & Supplies	8.016	7.274	(0.742)	
Purchased Services	34.249	37.102	2.854	
Other Expenditures	28.858	28.861	0.002	
Expenditures Total	178.140	180.811	2.670	1.5%
Surplus/(Deficit) before Year-end Accounting				
Adjustments	1.614	0.000	1.614	
Winter Maintenance Unfavourable Variance			(1.810)	
December Ice Storm			(1.090)	
Year-end Accounting Adjustments			(1.895)	
Surplus/(Deficit)			(3.181)	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

	2013 Actual	2013 Budget	Variance fav./((unfav.))	Variance as % of Budget fav./((unfav.))
Revenues				
Planning & Design Fees	5.200	8.407	(3.207)	
Revenues Total	5.200	8.407	(3.207)	-38.1%
Expenditures				
Salaries & Benefits	5.212	5.284	0.072	
Material & Supplies	0.039	0.050	0.011	
Purchased Services	1.799	1.740	(0.059)	
Expenditures Total	7.050	7.074	0.024	0.3%
Surplus/(Deficit) Before Transfer to Reserve	(1.850)	1.333	(3.183)	
Transfer to/(from) Reserve	(1.850)	1.333	(3.183)	
Surplus/(Deficit) After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

	2013 Actual	2013 Budget	Variance fav./ (unfav.)	Variance as % of Budget fav./ (unfav.)
Revenues				
Engineering Fees	4.792	5.818	(1.026)	
Revenues Total	4.792	5.818	(1.026)	-17.6%
Expenditures				
Salaries & Benefits	4.031	4.455	0.424	
Material & Supplies	0.029	0.046	0.017	
Purchased Services	1.956	1.966	0.010	
Expenditures Total	6.016	6.467	0.451	7.0%
Surplus/(Deficit) Before Transfer to Reserve	(1.224)	(0.649)	(0.575)	
Transfer to/(from) Reserve	(1.224)	(0.649)	(0.575)	
Surplus/(Deficit) After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
As at December 31, 2013
(in millions of dollars)

	2013 Budget	2013 Actual	Variance Fav./Unfav.)
Opening Balance at January 1, 2013	(0.907)	(0.907)	0.000
Transfer to Capital and Interest Income	0.024	0.024	0.000
Transfer to/(from) Reserves			
Planning & Design	1.333	(1.850)	(3.183)
Engineering	(0.649)	(1.224)	(0.575)
Planning & Engineering Reserve Ending Balance	(0.199)	(3.957)	(3.758)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

	2013 Actual	2013 Budget	Variance fav./ (unfav.)	Variance as % of Budget fav./ (unfav.)
Revenues				
Building Permits	9.258	8.996	0.262	
Other Revenues	0.056	0.030	0.026	
Revenues Total	9.314	9.026	0.287	3.2%
Expenditures				
Salaries & Benefits	5.038	5.452	0.414	
Material & Supplies	0.082	0.065	(0.017)	
Purchased Services	2.243	2.261	0.018	
Expenditures Total	7.363	7.778	0.415	5.3%
Surplus/(Deficit) Before Transfer to Reserve	1.950	1.248	0.702	
Transfer to/(from) Reserve	1.950	1.248	0.702	
Surplus/(Deficit) After Transfer to Reserve	0.000	0.000	0.000	

**CITY OF MARKHAM
Building Reserve Balance**

**As at December 31, 2013
(in millions of dollars)**

	2013 Budget	2013 Actual	Variance Fav./((Unfav.)
Opening Balance at January 1, 2013	11.887	11.887	0.000
Transfer to Capital and Interest Income	(0.004)	(0.004)	0.000
Transfer to/(from) Reserves	1.248	1.950	0.702
Building Reserve Ending Balance	13.131	13.833	0.702

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

	2013 Actual	2013 Budget	Variance fav./((unfav.))	Variance as % of Budget fav./((unfav.))
Sales & Purchases of Water				
Water Revenue				
Water & Sewer Billing	85.543	88.461	(2.917)	
Water Expenditure				
Contracted Municipal Services	61.845	62.737	0.892	
Net Sales & Purchases of Water	23.698	25.723	(2.025)	-7.9%
Other Revenues Total	1.230	1.329	(0.099)	-7.4%
Other Expenditures				
Salaries & Benefits	6.489	6.757	0.268	
Non Personnel Expenditures	6.171	6.511	0.341	
Expenditures Total	12.659	13.268	0.609	4.6%
Surplus/(Deficit) Before Transfer to Reserve	12.269	13.784	(1.515)	
Transfer to Reserve	12.269	13.784	(1.515)	
Surplus/(Deficit) After Transfer to Reserve	0.000	0.000	0.000	

CITY OF MARKHAM
Waterworks Reserve Balance

As at December 31, 2013
(in millions of dollars)

	2013 Budget	2013 Actual	Variance Fav./(Unfav.)
Opening Balance - January 1, 2013	19.860	19.860	0.000
Transfer to Reserves at time of budget approval	13.784	13.784	0.000
Transfer from Reserve for 2012 year end unfavourable variance	(0.696)	(0.696)	0.000
Transfer to 2013 Capital	(9.408)	(9.408)	0.000
Interest Income	0.195	0.195	0.000
Transfer from 2013 closed capital projects	0.000	8.906	8.906
Transfer from Reserve for 2013 year end unfavourable variance	0.000	(1.515)	(1.515)
Waterworks Reserve Ending Balance	23.735	31.126	7.391

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources, Legal Services and Sustainability Office
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.011	0.001	0.000	0.012
HUMAN RESOURCES	0.053	0.188	0.000	0.242
LEGAL DEPT.	(0.003)	(0.059)	(0.032)	(0.094)
SUSTAINABILITY OFFICE	0.059	27.089	0.012	27.160
Total	0.119	27.219	(0.019)	27.319

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ARTS CENTRES	(0.097)	(0.061)	0.072	(0.086)
MUSEUM	(0.173)	0.075	0.153	0.055
THEATRE	(0.158)	(0.298)	0.493	0.037
CULTURAL SERVICES	0.010	0.008	-	0.018
FLEET	(0.005)	(0.040)	-	(0.045)
PARKS	0.063	0.112	0.035	0.209
ROADS	0.155	(1.826)	0.134	(1.537)
TRAFFIC OPERATIONS	0.016	0.076	(0.001)	0.091
OPERATIONS ADMIN	0.081	0.000	0.015	0.096
ASSET MANAGEMENT	0.051	(0.250)	0.131	(0.068)
FIRE SERVICES	(0.609)	0.169	(0.040)	(0.479)
LIBRARY	0.091	0.011	(0.004)	0.098
RECREATION SERVICES	0.816	0.332	(1.942)	(0.794)
WASTE	(0.031)	0.440	(0.084)	0.325
COMMISSIONER'S OFFICE	0.016	0.047	-	0.064
Total	0.226	(1.205)	(1.037)	(2.016)

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES	(0.058)	(0.005)	(0.034)	(0.096)
FINANCIAL SERVICES	0.380	0.157	0.114	0.651
ITS DEPARTMENT	0.010	(0.095)	(0.009)	(0.094)
CORP. COMMUNICATIONS & COMMUNITY ENGAGEMENT	0.067	0.045	(0.126)	(0.013)
COMMISSIONER'S OFFICE	0.014	0.012	-	0.025
Total	0.412	0.114	(0.054)	0.473

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Year Ended December 31, 2013
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ECONOMIC DEVELOPMENT	0.020	(0.031)	0.054	0.043
COMMISSIONER'S OFFICE	(0.006)	0.029	-	0.023
Total	0.014	(0.002)	0.054	0.066