

# Town of Markham

## 2004 Budget Presentation

**Dan Horchik, Budget Chief & Ward 6 Councillor**

**Andy Taylor, Commissioner of Corporate Services**

**May 11<sup>th</sup>, 2004**



**Angus Glen Community Centre & Library**

# 2004 Budget Process

- 6 Budget Sub-Committee Meetings were held between January & April 2004.
- Issues discussed at the meetings included:
  - Review of Operating & Capital Budgets for 2004
  - Preliminary Operating forecasts for 2005 & 2006
  - Reserve Study Status
- **Mon., April 26 Budget Breakfast**
  - Presented the Town's Proposed 2004 Budget and obtained feedback
- **Mon., May 3 Budget Sub-Committee Meeting**
  - Review Feedback from Budget Breakfast
  - Recommendation of Budget to Finance & Administrative Committee
- **Mon., May 3 Finance & Administrative Committee Meeting**
  - Approval & Recommendation of Budget to Council
- **Tues., May 11 Council Meeting**

# Guiding Principles

Focus of the 2004 Budget Pursuant to Council Strategic Priorities:

- Transportation
- Quality Communities & Safe Streets
- Environment
- Infrastructure
- Improved Service Standards & Delivery

# Economic Environmental Scan

## PRESSURES

**Wage Settlements**



**Municipal Service Contracts**



**Infrastructure**



**Provincial Legislation**



**Economic Trends**



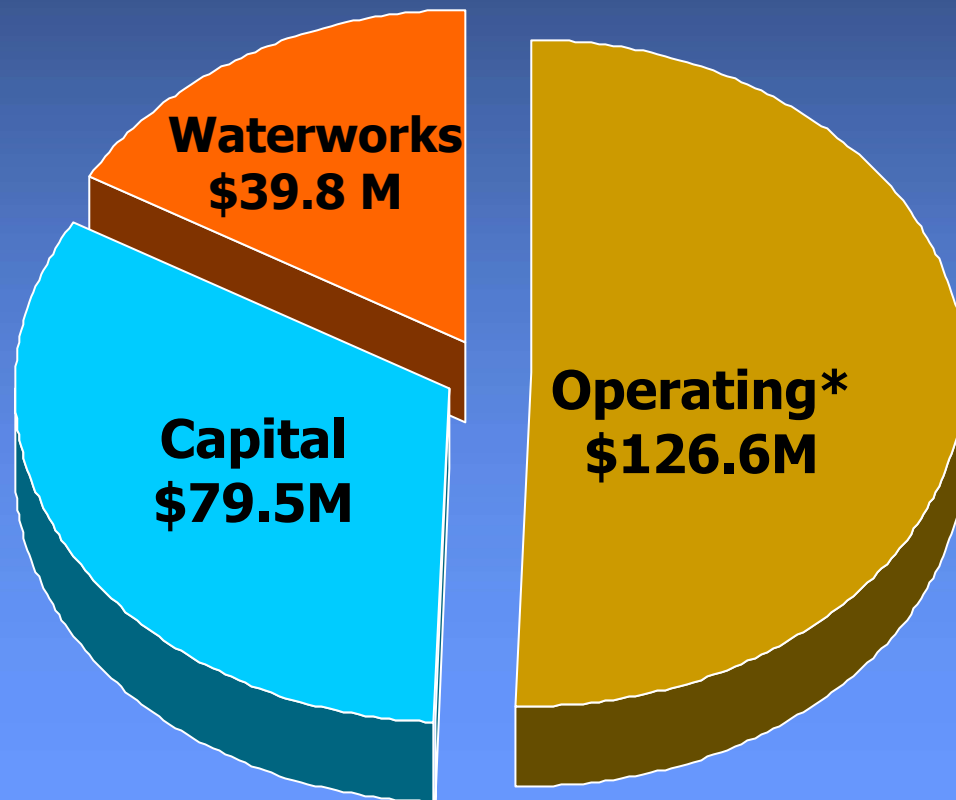
**New / Enhanced Programs**



**Operating Impact  
of Pressures  
\$8.8 Million**

# 2004 Budget Summary

**Total Budget Recommended for Approval  
\$245.9 Million**

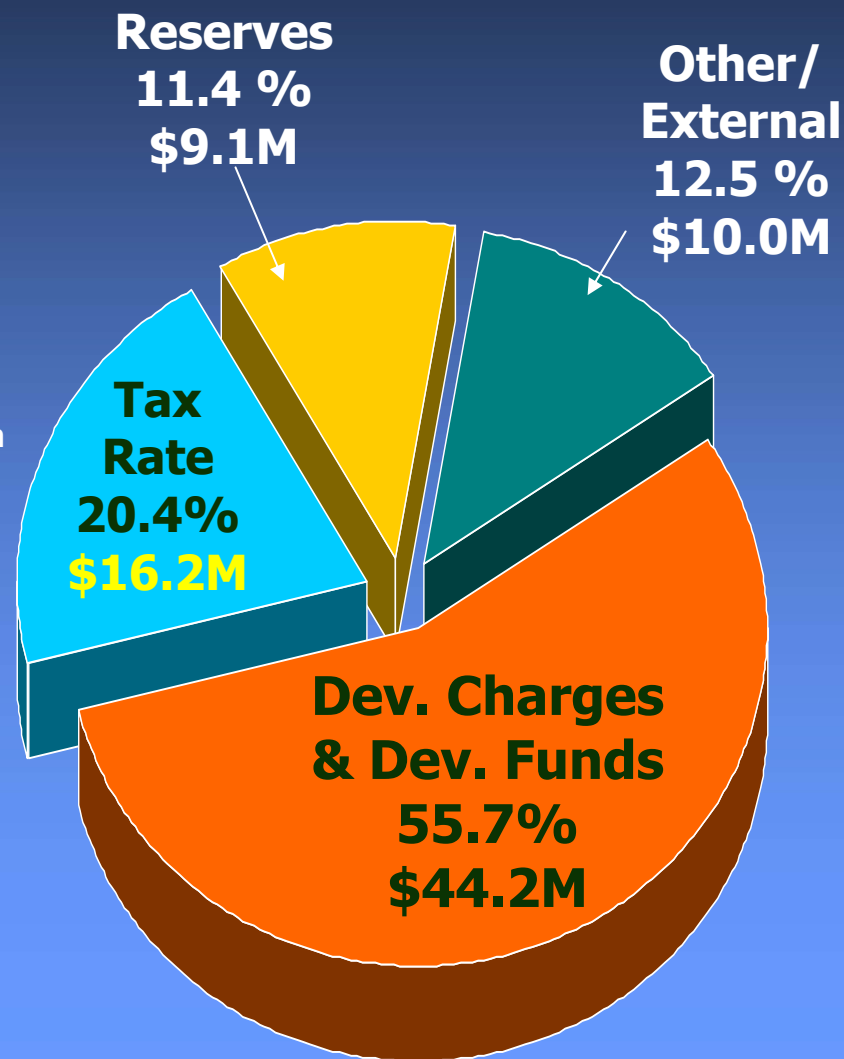


\* Includes 2003 Surplus of \$1.9 Million

# 2004 Sources of Capital Funding

Total Capital Budget in 2004

**\$79.5 Million**



# 2004 Operating Budget

## Comparison of Revenues – 2003 to 2004 (\$ Millions)

	<u>2003</u>	<u>2004</u>	<u>Increase/(Decrease)</u>	
			\$	%
<b>Total Budgeted Revenues</b>	<b><u>115.9</u></b>	<b><u>121.9</u></b>	<b><u>6.0</u></b>	<b><u>5.2%</u></b>
Assessment Growth (3.8%)			2.7	2.3%
Investment Income			1.0	0.9%
Angus Glen – Opening of Library & Community Ctr.			0.7	0.6%
Revenue Strategy			0.6	0.5%
Other Recreational User Fees			0.3	0.3%
POA Revenues			0.4	0.3%
Increase in Other Revenues			<u>0.3</u>	<u>0.3%</u>
<b>Total Change in Budgeted Revenues</b>			<b><u>6.0</u></b>	<b><u>5.2%</u></b>

(Excludes prior year surplus of \$1.9 Million)

# 2004 Operating Budget

## Comparison of Expenditures – 2003 to 2004 (\$ Millions)

	<u>2003</u>	<u>2004</u>	<u>Increase/(Decrease)</u>	
			\$	%
<b>Total Budgeted Expenditures</b>	<b><u>115.9</u></b>	<b><u>124.7</u></b>	<b><u>8.8</u></b>	<b><u>7.6%</u></b>
Increased Salaries & Benefits			5.4	4.7%
Ramp Up (Bur Oak & Cornell Fire Stns, East C.C.)			0.9	0.8%
GST Rebate applied to Tax Funded Capital Budget			(0.7)	(0.6%)
Tax Funded Cap. (\$15.0M + \$0.5M + \$0.7M = \$16.2M)			1.2	1.0%
Growth, Inflation & Contract Increases			1.1	0.9%
Angus Glen – Non-Personnel Expenditures (Lib. & C.C.)			0.6	0.5%
Increased Other Expenditures			<u>0.3</u>	<u>0.3%</u>
<b>Total Change in Budgeted Expenditures</b>			<b><u>8.8</u></b>	<b><u>7.6%</u></b>

(Excludes prior year surplus of \$1.9 Million)



# 2004 Operating Budget

Increase in Revenues	\$6.0M
Increase in Expenditures	<u>(\$8.8M)</u>
Current Funding Shortfall	\$2.8M

**\$2.8 Million translates into an Increase of  
3.9% in the Net Tax Rate**

# 2004 Operating Budget

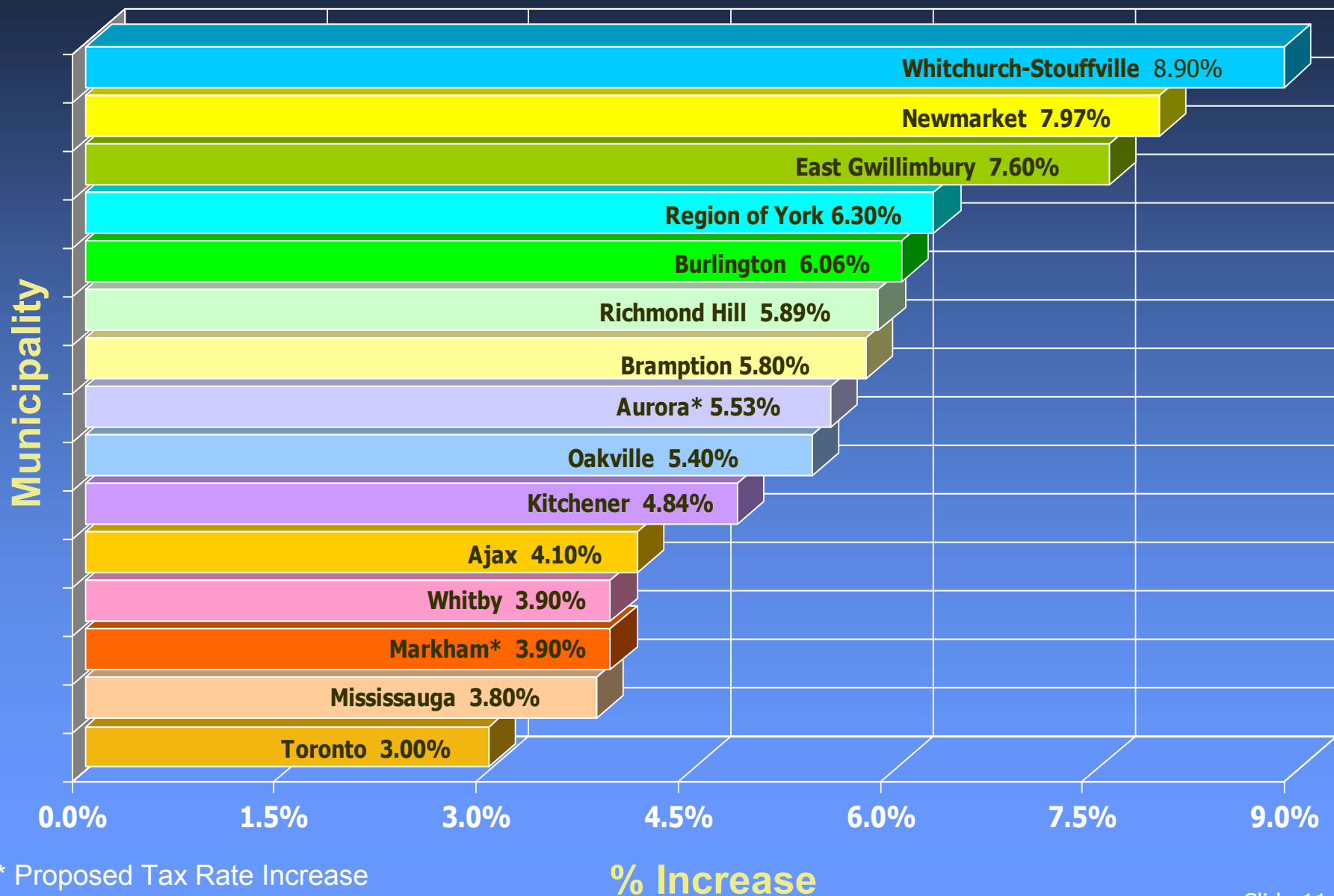
## Impact of Markham Tax Rate Increase on an Average Household

Average Current Value of  
a Household in Markham = \$358,000

**Approximate Tax Dollar  
Impact per Household Of  
1% Tax Rate Increase = \$8.62**

**Approximate Tax Dollar  
Impact per Household Of  
3.9% Tax Rate Increase = \$33.62**

# Comparison of Tax Rate Increases



# 2004 Budget Highlights

# 2004 Budget Summary Highlights

## INFRASTRUCTURE & TRANSPORTATION

- Enterprise Drive
- Rodick Road overpass at Hwy 7
- Birchmount Road extension
- Helen Avenue extension
- Road Rehabilitation throughout the Town
- Highway 7 Corridor Study Phase 2
- Cycling/Pedestrian Advisory Committee

# 2004 Budget Summary Highlights

## QUALITY COMMUNITIES & SAFE STREETS

- Safe Streets Task Force
- Construction of Bur Oak Fire Station
- \$510K for the Library Tax–Funded Bldg Program
- Funds set aside for ramping up Markham Village Library Renovations
- New Parks
- East Community Centre & Library
- Kathleen Gormley McKay Art Centre
- Markham Museum – Reception Ctr, Carousel
- Repairs, renovations and maintenance at existing recreation facilities

# 2004 Budget Summary Highlights

## ENVIRONMENT

- Environmental Planning Program
- Environmental Management Plan
- Kyoto Task Force Funding
- West Nile Program
- Phase One of 3 Stream Implementation

# 2004 Budget Highlights

## FISCAL STEWARDSHIP LEADERSHIP

- Continued policy of not using one-time funding to balance the operating budget.
- Continued commitment to increase the Town's investment in Capital projects by \$500K each year
- The Town has provided for its future commitments – i.e. Post-Retirement benefits, fire fighter sick leave
- Continue to ramp up for future salary expenditures related to new Community Centres, Libraries and Fire Stations