TOWN OF MARKHAM - 2006 OPERATING BUDGET
Total Corporation (Excluding Waterworks)

Description	2005 Budget	2006 Budget	2006 Bud. vs. 2005 Bud. $ Incr./(Decr.)	2006 Bud. vs. 2005 Bud. % Change
Revenue				
TAX LEVIES	$84,964,025	$92,349,304	$7,385,279	8.7%
GRANTS-IN-LIEU OF TAXES	1,268,845	1,268,845	-	0.0%
GRANTS AND SUBSIDIES	863,081	840,831	(22,250)	-2.6%
LICENCES & PERMITS	9,854,116	10,252,755	398,639	4.0%
INTEREST & PENALTIES	3,375,000	3,375,000	-	0.0%
INCOME FROM INVESTMENTS	11,232,494	11,671,836	439,342	3.9%
FINES	1,182,500	1,347,000	164,500	13.9%
USER FEES & SERVICE CHARGES	13,535,243	18,787,161	5,251,918	38.8%
RENTALS	5,082,318	5,469,370	387,052	7.6%
SALES	533,578	523,050	(10,528)	-2.0%
RECOVERIES & CONTRIBUTIONS	730,139	754,639	24,500	3.4%
OTHER INCOME	4,732,984	5,394,884	661,900	14.0%
Total Revenues	**$137,354,323**	**$152,034,677**	**$14,680,354**	**10.7%**
Expenses				
SALARIES AND BENEFITS	$78,654,914	$86,341,740	$7,686,826	9.8%
PRINTING & OFFICE SUPPLIES	681,028	720,002	38,974	5.7%
PURCHASES FOR RESALE	218,244	216,962	(1,282)	-0.6%
OPERATING MATERIALS & SUPPLIES	3,381,522	3,541,197	159,675	4.7%
VEHICLE SUPPLIES	971,116	979,699	8,583	0.9%
SMALL EQUIPMENT SUPPLIES	14,591	14,291	(300)	-2.1%
BOTANICAL SUPPLIES	330,606	358,606	28,000	8.5%
CONSTRUCTION MATERIALS	943,650	1,039,658	96,008	10.2%
UTILITIES	3,192,157	3,774,202	582,045	18.2%
COMMUNICATIONS	1,327,503	1,333,743	6,240	0.5%
TRAVEL EXPENSES	345,271	397,735	52,464	15.2%
TRAINING	675,296	729,009	53,713	8.0%
CONTRACTS & SERVICE AGREEMENTS	5,153,343	5,912,114	758,771	14.7%
MAINT. & REPAIR-TIME/MATERIAL	2,707,909	3,035,184	327,275	12.1%
RENTAL/LEASE	1,209,236	993,422	(215,814)	-17.8%
INSURANCE	1,199,113	1,424,613	225,500	18.8%
PROFESSIONAL SERVICES	2,149,369	2,146,051	(3,318)	-0.2%
LICENCES, PERMITS, FEES	573,090	626,080	52,990	9.2%
CREDIT CARD SERVICE CHARGES	143,595	143,595	-	0.0%
PROMOTION & ADVERTISING	1,432,489	1,513,970	81,481	5.7%
CONTRACTED MUNICIPAL SERVICES	7,117,890	7,643,775	525,885	7.4%
OTHER PURCHASED SERVICES	487,137	813,304	326,167	67.0%
OFFICE FURNISHINGS & EQUIPMENT	20,410	17,276	(3,134)	-15.4%
WRITE-OFFS	500,600	500,600	-	0.0%
OTHER EXPENDITURES	1,770,876	2,089,724	318,848	18.0%
TRANSFERS TO RESERVES	22,153,368	25,728,123	3,574,755	16.1%
Total Expenditures	**$137,354,323**	**$152,034,677**	**$14,680,354**	**10.7%**
Net Expenditure (Revenue)	-	-	-	

(Excludes prior year surplus)

2006 Capital Budget - Summary by Commission

	2005 Budget	2006 Budget
CAO, Legal, HR, & Strategic Initiatives		
Human Resources	-	135,000
Strategic Initiatives	130,000	163,000
	130,000	298,000
Corporate Services		
ITS	3,873,189	3,536,379
Financial Services	644,375	1,246,200
Corporate Communications	59,400	95,000
	4,576,964	4,877,579
Development Services		
Economic Development	605,000	440,000
Planning	640,000	575,000
Design	5,800,425	2,188,000
Engineering	20,705,899	28,481,100
Commissioner's Office	75,000	-
	27,826,324	31,684,100
Community & Fire Services		
Museum	115,500	470,000
Theatre	237,800	187,500
Arts Centre	13,400	19,500
Fire	574,300	1,901,100
Recreation Services	1,130,600	1,682,900
Facilities Construction	19,097,300	-
Roads	6,161,700	8,047,981
Parks Construction & Maintenance	1,331,000	1,271,000
Asset Management	1,629,100	2,551,000
Capital Works, ROW	1,400,000	3,215,000
Fleet Operations	1,697,300	4,058,755
Waste Management	1,659,200	167,000
Contracts & Utilities	205,000	255,000
Strategic Services	152,000	20,000
Library	1,246,000	2,464,500
Waterworks	6,701,200	6,860,200
	43,351,400	33,171,436
Total Capital Budget	75,884,688	70,031,115

2006 Capital Budget
Sources of Funding

LIFE CYCLE REPLACEMENT & CAPITAL RESERVE		18,856,744
DEVELOPMENT CHARGES (DCA)		28,159,313
FEDERAL GAS TAX GRANT		3,495,547
OTHER SOURCES		
Waterworks Reserve	6,555,199	
Closed Capital From Previous Years (Carry Forward)	3,861,612	
Developers	2,285,600	
Corporate Rate Stabilization Reserve	1,783,500	
Pre - DCA	1,657,127	
Ramp-Up Reserve	725,000	
Development Fees (Building, Planning, Engineering)	706,533	
Roads Reserve	700,000	
Other Grants	368,000	
Operating Savings	347,000	
Region of York	185,000	
Fundraising	151,150	
10% Non-DC Growth Reserve	46,938	
York Region District School Board	44,352	
Museum Publishing Fund	30,000	
Markham Environmental Sustainability Fund	25,000	
Museum Endowment Reserve Fund	25,000	
Toronto & Region Conservation Authority	20,000	
Capital Contingency	2,500	
TOTAL OTHER SOURCES		19,519,511
TOTAL 2006 CAPITAL & OTHER PROGRAMS BUDGET		70,031,115

TOWN OF MARKHAM

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
CAO, Legal, HR, & Strategic Initiatives							
Human Resources							
7280	Emergency Preparedness Workplace Planning/Pandemic Flu	20,000	20,000				
7281	Mandatory Retirement & OMERS Devolution	10,000	10,000				
7282	NQI - PEP Healthy Workplace Program	10,000	10,000				
7283	Pay Equity Risk Assessment	10,000	10,000				
7284	Studies Related to Attraction & Retention Strategy	50,000	50,000				
7285	Diversity Strategy	35,000	35,000				
	TOTAL Human Resources	**135,000**	**135,000**				
Strategic Initiatives							
7215	Staff Satisfaction Survey	20,000	20,000				
7216	Teamwork Day	20,000	20,000				
7217	Business Planning Programming Upgrades	8,000	8,000				
7218	NQI Membership and Quality Assessment	40,000	40,000				
7291	Townwide Accomodation Planning	75,000	75,000				
	TOTAL Strategic Initiatives	**163,000**	**163,000**				
	TOTAL CAO, Legal, HR, & Strategic Initiatives	**298,000**	**298,000**				

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TOWN OF MARKHAM

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Corporate Services							
ITS							
7286	2006 Core Projects	477,000				477,000	Waterworks/Carryforward/Dev Fees
7287	Core Base Architecture	1,694,800		1,222,959		471,841	Waterworks/Dev Fees/Op Savings
7300	IT Strategic Plan Implementation - Portal	75,000				75,000	Carryforward
7301	Emergency Operations Centre Redesign	10,000				10,000	Carryforward
7302	Cashiering System	250,000	25,961			224,039	Carryforward
7303	Emergency Notification System	50,000	50,000				
7304	Collection Management Software Phase II	96,000	96,000				
7305	Fleet Focus	17,000	17,000				
7306	Field Equipment - By-Law Enforcement	85,000	85,000				
7307	Wait List Callback Phase II	29,800	29,800				
7308	Automated Archiving System	50,000	50,000				
7309	Amanda Implementation - Fire Services	20,000	20,000				
7310	Markham Village Library Collection - RFID Tagging	57,000	57,000				
7311	Handheld/Portable Computer Capability For FPO's	41,000	41,000				
7312	Contract IT Staff - Implementation (Non Development Services)	105,200	105,200				
7313	Extend OSG Services	5,000				5,000	Development Fee
7314	Integrated Voice Response (IVR)	150,000				150,000	Development Fee
7315	Contract IT Staff - Implementation (Development Services)	48,579				48,579	Development Fee
7316	Sewer & Water Collection Sys. Hydraulic Modelling App.	50,000				50,000	Waterworks Reserve
7317	Hansen Advanced Inventory Module	50,000				50,000	Waterworks Reserve
7318	Online Training Work Stations	10,000				10,000	Waterworks Reserve
7319	Amanda Property Condition Inventory	15,000				15,000	Development Fee
7320	Digital Submission Process	60,000				60,000	Development Fee
7321	File Management - Engineering Drawings	40,000				40,000	Development Fee
7322	Data Management - Traffic	20,000				20,000	Development Fee
7323	Web-Based Planning Applications	15,000				15,000	Development Fee
7324	Heritage Markham Inventory - Web Ready	15,000				15,000	Development Fee
	TOTAL ITS	**3,536,379**	**576,961**	**1,222,959**		**1,736,459**	
Financial Services							
7084	2006 Development Charges & Project Management - Growth Projects	556,200			486,015	70,185	Carryforward
7085	Development Charge Background Studies	150,000	15,000		135,000		
7278	SFG Upgrade	40,000	40,000				
7325	Markham District Energy	500,000				500,000	Gas Tax
	TOTAL Financial Services	**1,246,200**	**55,000**		**621,015**	**570,185**	

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TOWN OF MARKHAM

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Corporate Communications							
7036	Town Branding	30,000	30,000				
7037	Staff Bulletin Boards	5,000	5,000				
7039	Markham Calendar	60,000	30,000			30,000	Carryforward
	TOTAL Corporate Communications	**95,000**	**65,000**			**30,000**	
	TOTAL Corporate Services	**4,877,579**	**696,961**	**1,222,959**	**621,015**	**2,336,644**	

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TOWN OF MARKHAM

February 14, 2006

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Development Services							
Economic Development							
7058	International Economic Alliances & Twinning Program	25,000	25,000				
7059	Innovation Synergy Centre in Markham (ISCM)	300,000	300,000				
7060	Knowledge Community	35,000	35,000				
7062	Toronto Region Research Alliance	50,000	50,000				
7063	York Biotech	30,000	30,000				
	TOTAL Economic Development	**440,000**	**440,000**				
Planning							
7046	Consultant Studies	20,000	2,000		18,000		
7049	Environmental Planning Program	10,000	1,000		9,000		
7050	Heritage Façade Improvement/Replacement Program	10,000	10,000				
7053	Markham Centre Greenlands Implementation Plan	60,000	6,000		54,000		
7054	Markham Centre Sign By-law Amendment and Guidelines	60,000	6,000		54,000		
7055	Finalize Streetscape Details, Materials, Street Signage, Furniture for Markham Centre	50,000	5,000		45,000		
7056	Markham Centre Financial Strategy - TIF Regulations Support	35,000	3,500		31,500		
7057	OMB Growth Related Hearings	10,000	1,000		9,000		
7064	Updating the Town's Municipal Guidelines for Accessibility	50,000	50,000				
7250	Markham Design Excellence Awards	20,000	20,000				
7289	Markham Centre Central Park Phase 1-Detailed Design	200,000	20,000		180,000		
7293	Zoning Program	50,000	50,000				
	TOTAL Planning	**575,000**	**174,500**		**400,500**		
Design							
7040	Wismer Community Park Additional Features	1,630,200	163,020		1,467,180		
7041	Markham Museum Landscape Master Plan	36,300	36,300				
7042	Cornell Neighborhood Park 1 and 2 (Mattamy)	90,500	9,050		81,450		
7043	Park Openings	50,000	5,000		45,000		
7044	Unionville Playground and Gardens, Fred Varley Parkette	50,000			22,500	27,500	$25K Fundraising, $2.5K Project 6395
7045	Cornell Neighborhood Park (Metrus) Waterplay Facility	171,000	17,100		153,900		
7066	Berczy Community Park North Water Play and Tennis Courts - Design	60,000	6,000		54,000		
7067	Markham Village Library Landscaping	100,000	10,000		90,000		
	TOTAL Design	**2,188,000**	**246,470**		**1,914,030**	**27,500**	

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TOWN OF MARKHAM

February 14, 2006

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Engineering							
7068	Engineering Studies	30,000				30,000	Developers
7069	Services Connection - Various Locations	50,000				50,000	Developers
7070	Town -Wide Studies	120,000			120,000		
7071	Box Grove, Right of Ways Acquisition	5,355,500			4,697,500	658,000	Box Grove Group
7073	Servicing Allocation- Retrofit and Monitoring of Hwy 48 Flow Control Tunnel	300,000				300,000	Pre DCA
7074	Down Stream Improvements Works Program	1,000,000			530,000	470,000	Pre DCA
7075	Enterprise Drive Streetscape - Warden Avenue to Sciberras Road	200,000	50,000		150,000		
7076	Warden Avenue Streetscape - CNR to Apple Creek Blvd.	65,000	16,250		48,750		
7077	Highway 7 Streetscape - Rodick Road to Sciberras, Design	70,000	17,500		52,500		
7078	Bike Lanes-Cycling / Pedestrian Advisory Committee	587,000			87,453	499,547	Gas Tax
7079	Travel Demand Management and Urban Showncase	100,000			100,000		
7080	Traffic Control Signals	275,000	178,750		96,250		
7083	Kennedy Rd/Birchview Lane-Traffic Signals	300,000	150,000			150,000	Region of York
7251	Feasibilities Study for 407 Interchanges at 9th Line and Markham By-pass	50,000			50,000		
7254	Village Parkway Realignment - Highway 7 to Landmark Crt.	79,500				79,500	Dev Front Ending
7255	Highway 7 / Frontenac / Cochrane - Intersection Improvements, Phase II	157,700				157,700	$122.7K Pre DCA/$35K ROY
7256	Hagerman Diamond - Existing Municipal Services Relocation	275,000	275,000				
7258	Rodick Road Reconstruction, Phase II - Miller Avenue to 14th Avenue	893,000			577,573	315,427	Pre DCA
7260	Helen Avenue Reconstruction, East of Kennedy Road	314,400	165,000		149,400		
7261	PD 1-7 / Markham Centre Stormwater Management Pond # 2	6,440,000			6,440,000		
7264	Fourteenth Avenue Watermain - McCowan to Boxwood Avenue	5,000,000			5,000,000		
7265	Clegg Road Extension and Cedarland Drive Reconstruction	898,100				898,100	Developer
7267	Mid-Block Crossing at Highway 404 between Highway 7 and 16th Avenue	1,500,000			1,500,000		
7268	Centurion Drive Reconstruction - Class E.A. Study	32,000			32,000		
7269	Mid-Block Crossing at Hwy 404 between Major Mackenzie and Elgin Mills	142,000			142,000		
7270	Mid-Block Crossing at Highway 404 between Elgin Mills and 19th Avenue	142,000			142,000		
7271	404 Ramp Extension @ Highway 7	101,000			101,000		
7272	Highway 404 Ramp Extension @ Major Mackenzie Drive	325,000			325,000		
7273	Highway 404 Ramp Extension @ Elgin Mills Road	325,000			325,000		
7274	Miller Avenue Reconstruction - Woodbine Avenue to Rodick Road	230,000			230,000		
7275	Woodbine By-pass Construction - Phase I & Phase II	300,000				300,000	Developers
7276	Illumination Requests	1,191,400			1,191,400		
7277	Sidewalk Requests	1,406,500			718,500	688,000	$449K Pre DCA/ $239K Gas Tax
7330	Birchmount Extension - Design	226,000			226,000		
	TOTAL Engineering	28,481,100	852,500		23,032,326	4,596,274	
	TOTAL Development Services	31,684,100	1,713,470		25,346,856	4,623,774	

TOWN OF MARKHAM
2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Community & Fire Services							
Museum							
7000	Markham Museum Reception Centre - Additional Landscaping	50,000		50,000			
7001	Markham Museum Annual Artifact Restoration Projects	15,000	15,000				
7003	Markham Museum Site & Building Restoration	25,000		25,000			
7004	Markham Museum Ward Building Replacement Design	325,000		300,000		25,000	Museum Endowment Fund
7010	Markham Museum Interpretive Signage and Exhibits	25,000	25,000				
7299	Museum History Book	30,000				30,000	Publishing Fund
	TOTAL Museum	**470,000**	**40,000**	**375,000**		**55,000**	
Theatre							
7005	Markham Theatre Audio Monitor System Upgrade	165,900	82,950			82,950	Fundraising / Corp. Support
7006	Markham Theatre Orchestra Pit Safety Net	21,600		21,600			
	TOTAL Theatre	**187,500**	**82,950**	**21,600**		**82,950**	
Arts Centres							
7009	Art Gallery - Infrared Scan - Repairs	19,500		19,500			
	TOTAL Arts Centres	**19,500**		**19,500**			
Fire							
7091	Firefighting Equipment	100,000		70,000		30,000	Ontario Fire Services Grant
7093	MIG Welder	5,900	5,900				
7094	Phase II of Bunker Gear Replacement Program	270,000				270,000	Ontario Fire Services Grant
7095	Fire Prevention - Public Education Smoke House	43,200				43,200	Corporate sponsorship/fundraising
7099	Land for Cathedral Fire Station	741,000			741,000		
7292	Land for Cornell Fire Station	741,000			741,000		
	TOTAL Fire	**1,901,100**	**5,900**	**70,000**	**1,482,000**	**343,200**	

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TOWN OF MARKHAM

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Appendix 3

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Recreation Services							
7142	Thornhill CC Front Doors Replacement	48,000		48,000			
7143	Thornhill CC Heat Recovery Units	60,000		60,000			
7144	Thornlea Pool Repairs & Replacements	123,200		78,848		44,352	YRDSB
7145	Warden House Carpet Replacement	6,500		6,500			
7146	Warden House Electrical Upgrades	11,600		11,600			
7147	Armadale Security Cameras	7,000	7,000				
7149	Armadale Millwork - Counter Tops, Cabinets and Benches	17,500		17,500			
7150	Climbing Wall at Camp Chimo	11,200	11,200				
7151	Shelter at Camp Chimo	18,300	18,300				
7152	Centennial Door and Hardware Replacement	34,000		34,000			
7153	Centennial Pool Deck Replacement	75,000		75,000			
7155	Centennial Snow Pit Coil / Heat Exchanger Replacement	62,500		62,500			
7156	Centennial Wading Pool Filtration Replacement	57,100		57,100			
7157	Clatworthy Arena - Install Relief Valves	5,500		5,500			
7158	Clatworthy Arena Scoreclock	7,000		7,000			
7160	Crosby CC Outside Metal Doors	5,800		5,800			
7161	Crosby CC Cleaning Equipment	6,900		6,900			
7162	Crosby CC Sign Replacement	5,000		5,000			
7163	Annual Aquatics Equipment Replacement	48,100		48,100			
7164	Automatic External Defibrillator Purchase and Operation	34,600	34,600				
7165	Markham Fitness Centres Annual Equipment Replacement	71,600		71,600			
7166	Recreation & Culture Organizational Review	75,000	75,000				
7167	Annual Program Equipment Replacement	33,100		33,100			
7168	Recreation Department - Gas Detection & Ventilation Systems - All Arenas	57,200		57,200			
7169	Annual Town-Wide Table & Chair Replacement Program	42,900		42,900			
7170	Markham Village Exterior Painting	13,700		13,700			
7171	Markham Village Flooring Replacement	62,900		62,900			
7172	Install Cameras & Security File at Milliken Mills Library	28,100	28,100				
7173	Milliken Mills - Replace Internal Doors	31,000		31,000			
7174	Milliken Mills Arena - Install Relief Valves	5,500		5,500			
7175	Consultant Study on Pool Family Changeroom	10,000	10,000				
7177	Milliken Mills Library - Replace AC Unit #2	25,000		25,000			
7178	Milliken Mills CC - Vinyl Flooring Replacement	52,000		52,000			
7179	Milliken Mills Skyjack Replacement	20,000		20,000			
7180	Morgan Pool Heater Replacement	13,000		13,000			
7182	Mount Joy CC - Rubber Floor Replacement	50,000		50,000			
7183	Rouge River Auditorium Blinds	15,000		15,000			
7185	Rouge River - Re-key and Replace Front and Back Doors	14,000		14,000			

TOWN OF MARKHAM

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
7186	Markham Seniors Centre - Auditorium Floor Replacement	41,600		41,600			
7187	Markham Seniors Centre Ceiling Tile Replacement	16,500		16,500			
7190	Thornhill CC- Compressor Room Electrical Panels Replacement	60,000		60,000			
7191	Thornhill CC Elevator Cylinder Replacement	70,000		70,000			
7294	Angus Glen Parking Lot	230,000	23,000		207,000		
	TOTAL Recreation Services	**1,682,900**	**207,200**	**1,224,348**	**207,000**	**44,352**	
Roads							
7193	Asphalt Resurfacing - Annual Program	4,139,481		4,139,481			
7194	August 19, 2005 Rain Storm Damage	1,783,500				1,783,500	Corp. Rate Stabilization
7196	Boulevard Repairs - Annual Program	50,000		50,000			
7197	Boyd Court Rear Drainage	30,000		30,000			
7198	Emergency Repairs	100,000		100,000			
7199	Entrance Feature Rehabilitation	15,000		15,000			
7200	LED Traffic Signal Displays Retrofit & Replacement Program	95,000		95,000			
7201	Localized Repairs - Curb & Sidewalks	500,000		250,000		250,000	Gas Tax
7202	Localized Repairs - Parking Lots	100,000		100,000			
7203	Markham Beautification - Annual Program	100,000		100,000			
7204	New & Upgraded Guiderail Installation	40,000		40,000			
7205	Operations Yard - 555 Miller Avenue	40,000		40,000			
7208	Retaining Walls - Annual Program	30,000		30,000			
7209	Route & Seal - Annual Program	55,000		55,000			
7210	Salt Management - Phase 2 of 5	50,000	30,000			20,000	Carryforward
7211	Secondary Road Works - Annual Program	700,000				700,000	Road Resurfacing Reserve
7212	Sodding - Annual Program	20,000	20,000				
7213	Gravel Roads Surface Treatment - Annual Program	200,000	30,000			170,000	Developer's L/C
	TOTAL Roads	**8,047,981**	**80,000**	**5,044,481**		**2,923,500**	

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TOWN OF MARKHAM
2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Parks Construction & Maintenance							
7121	Bayview Lane Basketball Court Resurfacing	20,000		20,000			
7122	Bleacher Replacement - Bishops Cross Diamond 1	116,000		116,000			
7123	Court Resurfacing/Reconstruction - Annual Program	50,000		50,000			
7124	Dog Off Leash Area Fencing	40,000	1,000			39,000	Carryforward
7125	Electrical & Cabling - Annual Program	80,000		80,000			
7126	Kennedy / Steeles Corner Beautification	150,000	50,000			100,000	FCCM & Market Vill./Remington
7127	New Tree Planting - Parks	20,000	20,000				
7128	Paving-Pathways/Facilities - Annual Program	100,000		100,000			
7129	Playstructure and Safety Resurfacing - Annual Program	200,000		200,000			
7133	Sportsfield Maintenace & Reconstruction-Annual Program	110,000		110,000			
7135	Subdivision Assumption & Replacement Boulevard/Park Trees	150,000		150,000			
7137	Top Up of Adopt a Park Program/Colour Your Corner - Annual Program	20,000	5,000			15,000	Carryforward
7138	Town Park/Furniture Ammenities-Annual Program	120,000		120,000			
7139	TRCA 50/50 Community Projects - Annual Program	40,000	20,000			20,000	TRCA 50%
7140	Volunteer Ice Rink - Annual Program	25,000	25,000				
7214	Water Fountain Relining	30,000		30,000			
	TOTAL Parks Construction & Maintenance	**1,271,000**	**121,000**	**976,000**		**174,000**	

Appendix 3

TOWN OF MARKHAM
2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Asset Management							
7002	Markham Museum, Phase II Fire and Security System Replacement	30,000		30,000			
7007	Markham Theatre Security Alarm System	41,100		41,100			
7008	Varley Art Gallery - Carpet/Flooring Replacement & Door/Millwork Replacement	22,600		22,600			
7013	Civic Centre Facility Improvements (Maintenance) - Annual Program	250,000		250,000			
7014	Interlocking Brick Replacement	150,000		150,000			
7016	Fire Facilities Improvements	350,000		350,000			
7017	Library Facilities Improvements- Annual Program	85,100		85,100			
7018	Operations Facilities Improvements	101,000		101,000			
7019	Roofing Maintenance and Structural Adequacy- Annual Program	67,600		67,600			
7020	Roofing Projects- Annual Program	85,800		85,800			
7021	Satellite Community Centres Improvements- Annual Program	208,500		208,500			
7022	Accessibility Annual Program - Phase 1 of 3	63,800		63,800			
7023	Other Facilities Improvements- Annual Program	157,100		157,100			
7024	Building Condition Audits - Annual Program	71,500				71,500	Carryforward
7025	Chair Replacement Program - Phase 2 of 3	169,900		169,900			
7026	Corporate Accommodation - Annual Program	500,000	58,500	250,000		191,500	Carryforward
7092	Fitness Equipment - Fire Services	18,000		18,000			
7096	Fire Station Furniture	21,600		21,600			
7097	Station Upgrades - Fire Services	32,400		32,400			
7326	Green Roof	125,000				125,000	Gas Tax
	TOTAL Asset Management	**2,551,000**	**58,500**	**2,104,500**		**388,000**	
Capital Works, ROW							
7027	Main Street Markham Streetscape & Traffic Management Phase 1	200,000	200,000				
7028	Settlers Park Landfill Site Management	700,000				700,000	Gas Tax
7035	Bridges and Culvert Improvement Program	2,315,000		40,000		2,275,000	$1.34M Carryforward, $932K Gas Tax
	TOTAL Capital Works, ROW	**3,215,000**	**200,000**	**40,000**		**2,975,000**	

Appendix 3

TOWN OF MARKHAM

February 14, 2006

2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Fleet Operations							
7089	1 Fire Pumper & Equipment	550,000		550,000			
7101	New Fleet - Engineering Capital Works	26,000	26,000				
7102	New Fleet - Engineering Inspection	34,000	34,000				
7104	New Fleet - Fire Department District Chief Vehicle	80,000			80,000		
7105	New Fleet - Parks	25,000	25,000				
7106	New Fleet - Waterworks Flusher Truck Replacement	435,000				435,000	$185K Waterworks/$250K Carryforwa
7107	New Fleet - Waterworks Vans	65,000				65,000	Waterworks Reserve
7109	Operations - Non Fleet	125,000		125,000			
7110	Corporate Fleet Refurbishing Program - Annual Program	30,000	30,000				
7112	Corporate Fleet Replacement Program - Annual Program	1,973,300		1,680,300		293,000	$293K Carryforward
7119	New Fleet - 2005 Operations Staff	67,000	67,000				
7120	New Fleet - 2006 Operations Staff	31,000	31,000				
7297	Waterworks - Fleet Replacement	97,500				97,500	Waterworks Reserve
7327	Purchase of Fire Aerial in 2000	519,955		519,955			
	TOTAL Fleet Operations	**4,058,755**	**213,000**	**2,875,255**	**80,000**	**890,500**	
Waste Management							
7220	3-Stream Phase 3 of 3	92,000				92,000	Carryforward
7221	Mission Green @ Work	50,000				50,000	Carryforward
7328	Mission Green for Special Events	25,000				25,000	MESF
	TOTAL Waste Management	**167,000**				**167,000**	
Contracts and Utilities							
7029	Annual Horizontal & Vertical Survey Control Monument replacement	25,000		25,000			
7030	Illumination Requests and Upgrading-Annual Program	80,000		10,000		70,000	Carryforward
7031	Light Pollution Report Implementation/Phase1	50,000	50,000				
7032	Powerstream-Streetlight Replacement for Capital Projects/Annual	50,000		20,000		30,000	Carryforward
7033	Streetlight Pole Replacement	50,000		46,000		4,000	Carryforward
	TOTAL Contracts and Utilities	**255,000**	**50,000**	**101,000**		**104,000**	
Strategic Services							
7219	CN Bridge Painting (1 bridge) - CIB program	20,000				20,000	Grant
	TOTAL Strategic Services	**20,000**				**20,000**	

TOWN OF MARKHAM
2006 CAPITAL and OTHER PROGRAMS BUDGET (incl. Waterworks)

Project	Project Desc	Total	Tax Rate	Life Cycle	Development Charges	Other	Description of Other Funding
Library							
7115	Replace Furniture and Equipment - All Libraries	60,000		60,000			
7116	Replace Shelving - All Libraries	40,000		40,000			
7118	Markham Village Library Expansion & Renovation - Additional Funding	2,364,500	915,120		422,442	1,026,938	$725K Ramp Up/$207 Op/$48K Grant
	TOTAL Library	**2,464,500**	**915,120**	**100,000**	**422,442**	**1,026,938**	
Waterworks							
7222	Cathodic Protection of Iron Watermains Program	300,000				300,000	Waterworks Reserve
7223	Water System Upgrades Program - C.B./Flushing & Sampling Stations	802,000				802,000	$680K Carryforward/ 122K Water
7224	Cement Relining of Iron Watermains Program	1,342,500				1,342,500	Waterworks Reserve
7225	Water Meter Replacement / Upgrade Program	540,000				540,000	Waterworks Reserve
7228	System Management Areas - Setup and Operation (Data & Analyses)	250,000				250,000	Waterworks Reserve
7229	Water Distribution System Condition Rating	50,000				50,000	Waterworks Reserve
7230	Field Physical Condition Data Collection (Water/Wastewater Systems)	25,000				25,000	Waterworks Reserve
7231	Hydraulic Models (Water and Sewer)	75,000				75,000	Waterworks Reserve
7233	Supervisory Control and Data Acquisition (SCADA)	100,000				100,000	Waterworks Reserve
7236	Data Acquisition, Repository, and Tracking Strategy	50,000				50,000	Waterworks Reserve
7238	Water Quality Records Management Software	16,000				16,000	Waterworks Reserve
7240	Sewer Works Projects	200,000				200,000	Waterworks Reserve
7241	Sewer System Upgrade Program	1,332,500				1,332,500	Waterworks Reserve
7242	Sanitary Trunk Sewer Monitoring and Inspection Program	64,200				64,200	Waterworks Reserve
7244	Portable Zoom Camera	35,000				35,000	Waterworks Reserve
7245	Sanitary Sewer Condition Rating	25,000				25,000	Waterworks Reserve
7246	Backflow Prevention	50,000				50,000	Waterworks Reserve
7247	Sanitary Sewer By-Law Enforcement	25,000				25,000	Waterworks Reserve
7248	Watermain Construction & Replacement Program	1,463,000				1,463,000	$1.2M Water Res/$250K Gas Tax
7249	2007 Watermain Construction and Replacement Program Design	100,000				100,000	Waterworks Reserve
7298	Automated Sampling Equipment	15,000				15,000	Waterworks Reserve
	TOTAL Waterworks	**6,860,200**				**6,860,200**	
	TOTAL Community & Fire Services	33,171,436	1,973,670	12,951,684	2,191,442	16,054,640	
	TOTAL TOWN WIDE	70,031,115	4,682,101	14,174,643	28,159,313	23,015,058	

Appendix 3

TOWN OF MARKHAM - 2006 WATERWORKS OPERATING BUDGET

Description	2005 Budget	2006 Budget	2006 Bud. vs. 2005 Bud. $ Incr./(Decr.)	2006 Bud. vs. 2005 Bud. % Change
Revenue				
WATER/SEWER BILLING	$43,393,018	$46,239,542	$2,846,524	6.6%
TAXES - OTHER CHARGES	91,199	-	(91,199)	-100.0%
USER FEES & SERVICE CHARGES	607,585	607,585	-	0.0%
SALES	126,000	126,000	-	0.0%
RECOVERIES & CONTRIBUTIONS	3,000	3,000	-	0.0%
OTHER INCOME	-	-	-	0.0%
TRANSFER FROM SURPLUS	-	-	-	0.0%
Total Revenues	**$44,220,802**	**$46,976,127**	**$2,755,325**	**6.2%**
Expenses				
SALARIES AND BENEFITS	$3,394,145	$4,243,998	$849,853	25.0%
PRINTING & OFFICE SUPPLIES	28,446	40,946	12,500	43.9%
OPERATING MATERIALS & SUPPLIES	93,465	98,500	5,035	5.4%
CONSTRUCTION MATERIALS	708,045	622,885	(85,160)	-12.0%
UTILITIES	29,374	29,961	587	2.0%
COMMUNICATIONS	23,874	38,174	14,300	59.9%
TRAVEL EXPENSES	32,956	32,956	-	0.0%
TRAINING	37,125	40,000	2,875	7.7%
CONTRACTS & SERVICE AGREEMENTS	2,649,043	3,567,376	918,333	34.7%
MAINT. & REPAIR-TIME/MATERIAL	208,864	226,528	17,664	8.5%
RENTAL/LEASE	4,854	4,854	-	0.0%
PROFESSIONAL SERVICES	170,679	171,174	495	0.3%
LICENCES, PERMITS, FEES	2,913	2,913	-	0.0%
PROMOTION & ADVERTISING	5,000	8,000	3,000	60.0%
CONTRACTED MUNICIPAL SERVICES	32,201,949	33,018,085	816,136	2.5%
OTHER PURCHASED SERVICES	110,723	135,521	24,798	22.4%
WRITE-OFFS	-	-	-	0.0%
TRANSFERS TO RESERVES	4,519,347	4,694,256	174,909	3.9%
Total Expenditures	**$44,220,802**	**$46,976,127**	**$2,755,325**	**6.2%**
Net Expenditure (Revenue)	-	-	-	

(Excludes prior year surplus)