Town of Markham

Third Quarter 2004 Year-to-Date Review of Operations & Year-end Projection

Finance & Administrative Committee Meeting November 8, 2004



Town of Markham September 30, 2004 YTD Favourable Variance Operating Budget (excl. Waterworks) [\$ Millions] Fav./(Unfav.)

Revenues \$2.180

Salary & Benefit Expenditures (\$0.277)

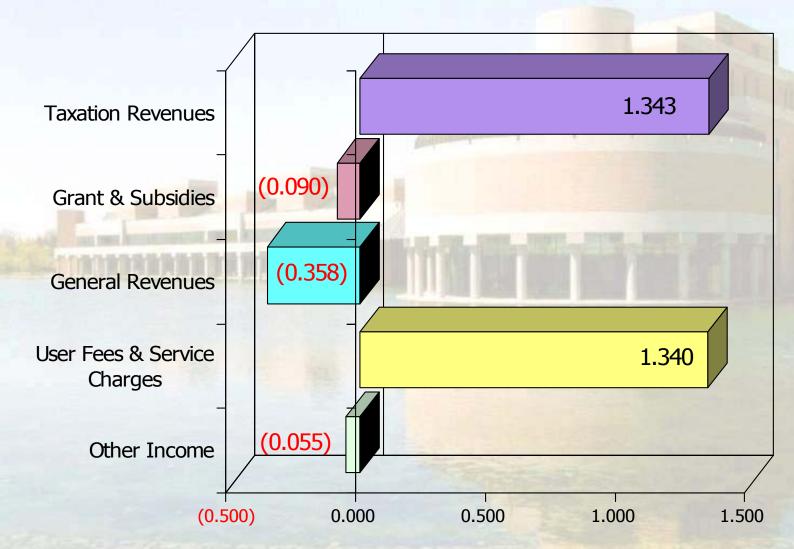
Non-Salary Expenditures (\$0.559)

September YTD Favourable Variance \$1.344

Note: YTD Figures excludes Proceeds from the sale of Land/Assets & the subsequent transfer of the proceeds to Reserves.

This would show as a favourable Revenue variance & offsetting unfavourable Expenditure variance, respectively.

Town of Markham September 30, 2004 YTD Revenue Variances [\$ Millions] Fav./(Unfav.)



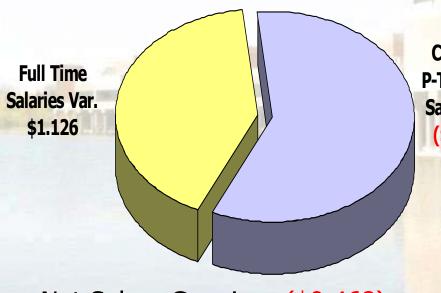


Total: \$2.180

Town of Markham September 30, 2004 YTD Salary Expenditures Variance [\$ Millions] Fav./(Unfav.)



Employee Benefits



Contract, P-T & Other Salary Var. (\$1.594)

Full Time Vacancies \$0.191

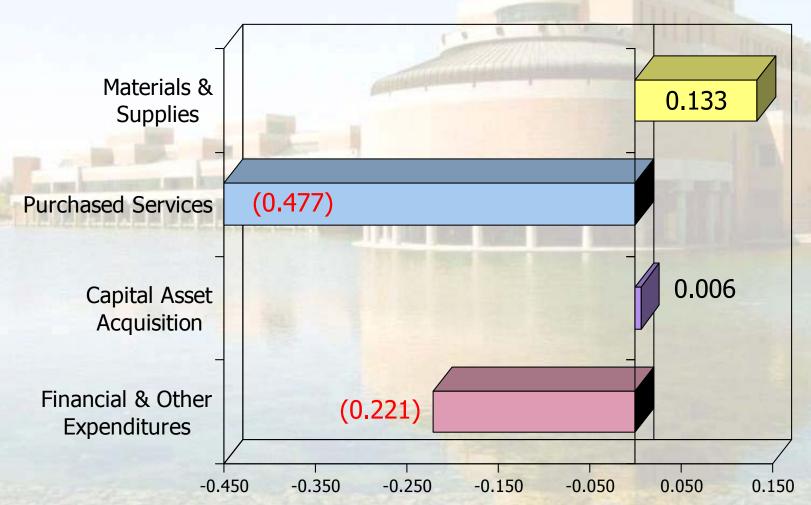
Net Salary Gapping: (\$0.468)

Employee Benefits: \$0.191

(\$0.277)



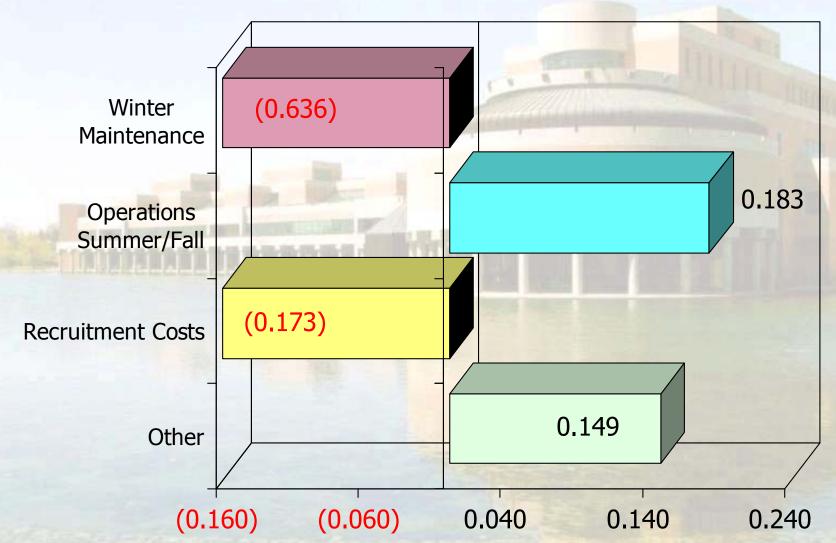
Town of Markham September 30, 2004 YTD Non-Salary Expenditure Variances [\$ Millions] Fav./(Unfav.)





MARKHAM Total: (\$0.559) Third Quarter 2004 Variance Analysis Presentation

Town of Markham September 30, 2004 YTD Purchased Services Variances [\$ Millions] Fav./(Unfav.)





Total: (\$0.477)

Town of Markham September 30, 2004 YTD Favourable Variance Waterworks [\$ Millions] Fav./(Unfav.)

Water 1.391 **Expenditures** (0.885)Water Revenues Other 0.975 Expenditures 0.267 Other Revenues (1.000)(0.500)0.000 0.500 1.000 1.500



Total: \$1.748

Town of Markham September 30, 2004 Year-end Operating Budget Projection [\$ Millions] Fav./(Unfav.)

September YTD Favourable Variance			\$1.3
Major Items Affecting Year-end Variance			
Additional Supplemental Tax Revenue	\$1.0		\$1.0
Building Permit Revenue Recovery	\$0.8	to	\$1.1
Remaining WDO Revenue	\$0.3	to	\$0.3
Additional Investment Income	\$0.1	to	\$0.2
Unbudgeted Year-end Account'g Accruals	(\$2.1)	to	(\$1.9)
Reversal of Timing Differences	(\$0.6)	to	(\$0.5)
Winter Maintenance (Nov./Dec.)	<u>(\$0.3)</u>	to	(\$0.1)
Proj. Year-end Fav. Variance	\$0.5	to	\$1.4



Factors Affecting the Year-end Projection

- Building Permit Revenues projected to be on-budget by year-end (\$1.4M unfavourable in July, \$1.1M unfavourable at the end of September)
- Planning, Design, Engineering Fees Projected \$1M fav. at year-end
- Winter Maintenance Projected \$1.1 to \$1.2M unfav. by year-end
- Recreation Revenues projected to be on-budget net of Angus Glen
- Supplemental Tax Revenue Approximately \$2.3M included in year-end projection (\$1.3M in the September YTD figure & \$1.0M booked in October).
- Year-end Accounting accruals dependent upon finalization of actuarial review and salary negotiations.

