



**CITY OF MARKHAM - 2015 OPERATING BUDGET**

(Incl. Library, excl. Planning & Design, Engineering, Building Standards and Waterworks)

| <u>Description</u>                              | <u>2014 Budget</u>   | <u>2015 Budget</u>   | <u>2015 Bud. vs. 2014 Bud.</u> |                 |
|---|----------------------|----------------------|--------------------------------|-----------------|
|   |                      |                      | <u>\$ Incr./ (Decr.)</u>       | <u>% Change</u> |
| <b>Revenues</b>                                 |                      |                      |                                |                 |
| TAX LEVIES                                      | \$130,499,439        | \$133,604,439        | \$3,105,000                    | 2.4%            |
| 2.34% PROPERTY TAX INCREASE                     | 0                    | 2,975,000            | 2,975,000                      | 0.0%            |
| 0.16% FOR THE DEC. 2013 ICE STORM (YEAR 2 OF 3) | 0                    | 212,000              | 212,000                        | 0.0%            |
| PAYMENTS-IN-LIEU OF TAXES                       | 1,209,007            | 1,209,007            | 0                              | 0.0%            |
| GRANTS AND SUBSIDIES                            | 1,535,994            | 1,539,126            | 3,132                          | 0.2%            |
| LICENCES & PERMITS                              | 1,623,988            | 1,665,133            | 41,145                         | 2.5%            |
| INTEREST & PENALTIES                            | 3,500,000            | 3,500,000            | 0                              | 0.0%            |
| INCOME FROM INVESTMENTS                         | 19,150,723           | 22,780,375           | 3,629,652                      | 19.0%           |
| FINES   | 2,449,230            | 2,449,230            | 0                              | 0.0%            |
| USER FEES & SERVICE CHARGES                     | 15,224,599           | 15,886,894           | 662,295                        | 4.4%            |
| RENTALS   | 7,250,142            | 7,726,227            | 476,085                        | 6.6%            |
| SALES   | 702,732              | 635,586              | (67,146)                       | -9.6%           |
| RECOVERIES & CONTRIBUTIONS                      | 1,710,645            | 1,675,227            | (35,418)                       | -2.1%           |
| OTHER INCOME                                    | 2,734,520            | 3,437,507            | 702,987                        | 25.7%           |
| <b>Total Revenues</b>                           | <b>\$187,591,019</b> | <b>\$199,295,751</b> | <b>\$11,704,732</b>            | <b>6.2%</b>     |
| <b>Expenses</b>                                 |                      |                      |                                |                 |
| SALARIES AND BENEFITS                           | \$111,469,138        | \$116,545,345        | \$5,076,207                    | 4.6%            |
| PRINTING & OFFICE SUPPLIES                      | 589,731              | 597,329              | 7,598                          | 1.3%            |
| PURCHASES FOR RESALE                            | 349,350              | 332,326              | (17,024)                       | -4.9%           |
| OPERATING MATERIALS & SUPPLIES                  | 2,915,713            | 2,949,982            | 34,269                         | 1.2%            |
| VEHICLE SUPPLIES                                | 1,726,147            | 1,776,847            | 50,700                         | 2.9%            |
| SMALL EQUIPMENT SUPPLIES                        | 15,091               | 5,471                | (9,620)                        | -63.7%          |
| BOTANICAL SUPPLIES                              | 267,197              | 253,079              | (14,118)                       | -5.3%           |
| CONSTRUCTION MATERIALS                          | 1,471,637            | 1,709,928            | 238,291                        | 16.2%           |
| UTILITIES                                       | 5,879,194            | 6,582,310            | 703,116                        | 12.0%           |
| COMMUNICATIONS                                  | 1,349,305            | 1,397,011            | 47,706                         | 3.5%            |
| TRAVEL EXPENSES                                 | 383,129              | 389,629              | 6,500                          | 1.7%            |
| TRAINING  | 792,898              | 783,459              | (9,439)                        | -1.2%           |
| CONTRACTS & SERVICE AGREEMENTS                  | 5,707,729            | 6,198,315            | 490,586                        | 8.6%            |
| MAINTENANCE & REPAIRS                           | 4,766,984            | 5,075,546            | 308,562                        | 6.5%            |
| RENTAL/LEASE                                    | 726,549              | 663,925              | (62,624)                       | -8.6%           |
| INSURANCE                                       | 2,267,919            | 2,267,919            | 0                              | 0.0%            |
| PROFESSIONAL SERVICES                           | 2,393,769            | 2,654,817            | 261,048                        | 10.9%           |
| LICENCES, PERMITS, FEES                         | 692,708              | 784,241              | 91,533                         | 13.2%           |
| CREDIT CARD SERVICE CHARGES                     | 219,313              | 219,313              | 0                              | 0.0%            |
| PROMOTION & ADVERTISING                         | 1,278,260            | 1,275,560            | (2,700)                        | -0.2%           |
| CONTRACTED MUNICIPAL SERVICES                   | 9,913,679            | 10,445,744           | 532,065                        | 5.4%            |
| OTHER PURCHASED SERVICES                        | 1,142,924            | 1,142,924            | 0                              | 0.0%            |
| PROPERTY TAX ADJUSTMENTS                        | 367,100              | 437,100              | 70,000                         | 19.1%           |
| OTHER EXPENDITURES                              | 3,545,274            | 3,420,219            | (125,055)                      | -3.5%           |
| TRANSFERS TO RESERVES                           | 27,360,281           | 31,387,412           | 4,027,131                      | 14.7%           |
| <b>Total Expenses</b>                           | <b>\$187,591,019</b> | <b>\$199,295,751</b> | <b>\$11,704,732</b>            | <b>6.2%</b>     |
| <b>Surplus/(Deficit)</b>                        | -                    | -                    | -                              |                 |



**CITY OF MARKHAM - 2015 OPERATING BUDGET**  
Library

| <u>Description</u>                               | <u>2014 Budget</u>  | <u>2015 Budget</u>  | <u>2015 Bud. vs. 2014 Bud.</u><br><u>\$ Incr./(Decr.)</u> | <u>% Change</u> |
|--|---------------------|---------------------|---|-----------------|
| <b>Revenues</b>                                  |                     |                     |   |                 |
| GRANTS AND SUBSIDIES                             | \$228,778           | \$228,778           | \$0   | 0.0%            |
| USER FEES & SERVICE CHARGES                      | 728,701             | 728,463             | (238)   | 0.0%            |
| RENTALS  | 47,770              | 49,770              | 2,000   | 4.2%            |
| SALES  | 68,186              | 75,586              | 7,400   | 10.9%           |
| <b>Total Revenues</b>                            | <b>\$1,073,435</b>  | <b>\$1,082,597</b>  | <b>9,162</b>  | <b>0.9%</b>     |
| <b>Expenses</b>                                  |                     |                     |   |                 |
| SALARIES AND BENEFITS (INCL. PERSONNEL RAMP-UPS) | \$10,490,021        | \$11,188,721        | \$698,700   | 6.7%            |
| PRINTING & OFFICE SUPPLIES                       | 41,512              | 37,512              | (4,000)   | -9.6%           |
| OPERATING MATERIALS & SUPPLIES                   | 579,445             | 579,445             | 0   | 0.0%            |
| UTILITIES  | 151,384             | 152,214             | 830   | 0.5%            |
| COMMUNICATIONS                                   | 90,380              | 83,380              | (7,000)   | -7.7%           |
| TRAVEL EXPENSES                                  | 40,720              | 40,720              | 0   | 0.0%            |
| TRAINING   | 46,017              | 48,017              | 2,000   | 4.3%            |
| CONTRACTS & SERVICE AGREEMENTS                   | 201,612             | 209,612             | 8,000   | 4.0%            |
| MAINTENANCE & REPAIRS                            | 223,061             | 222,061             | (1,000)   | -0.4%           |
| RENTAL/LEASE                                     | 10,308              | 12,308              | 2,000   | 19.4%           |
| INSURANCE  | 11,963              | 11,963              | 0   | 0.0%            |
| PROFESSIONAL SERVICES                            | 51,818              | 51,818              | 0   | 0.0%            |
| LICENCES, PERMITS, FEES                          | 11,020              | 11,020              | 0   | 0.0%            |
| CREDIT CARD SERVICE CHARGES                      | 6,000               | 6,000               | 0   | 0.0%            |
| PROMOTION & ADVERTISING                          | 34,254              | 29,454              | (4,800)   | -14.0%          |
| OTHER PURCHASED SERVICES                         | 714,308             | 714,308             | 0   | 0.0%            |
| OTHER EXPENDITURES                               | 4,934               | 4,934               | 0   | 0.0%            |
| <b>Total Expenses</b>                            | <b>\$12,708,757</b> | <b>\$13,403,487</b> | <b>694,730</b>  | <b>5.5%</b>     |
| <b>Net Expenditures/(Revenues)</b>               | <b>\$11,635,322</b> | <b>\$12,320,890</b> | <b>685,568</b>  | <b>5.9%</b>     |

**CITY OF MARKHAM**  
**2015 CAPITAL AND OTHER PROGRAMS BUDGET**  
*by Department*

| #  | Project Description   | Total             | Operating Non-<br>Life Cycle | Operating<br>Life Cycle | DC -<br>Reserve   | DC -<br>Developer | Other            | Description of Other Funding        |
|--|---|-------------------|------------------------------|-------------------------|-------------------|-------------------|------------------|-------------------------------------|
| <b>Projects Under Consideration</b>                      |   |                   |                              |                         |                   |                   |                  |                                     |
| <b>Development Services</b>                              |   |                   |                              |                         |                   |                   |                  |                                     |
| <b>Building Services</b>                                 |   |                   |                              |                         |                   |                   |                  |                                     |
| 15015  | Sign By-law Review - Electronic Signage                     | 50,900            |                              |                         |                   |                   | 50,900           | Building fee                        |
| <b>TOTAL Building Services</b>                           |   | <b>50,900</b>     |                              |                         |                   |                   | <b>50,900</b>    |                                     |
| <b>Planning</b>  |   |                   |                              |                         |                   |                   |                  |                                     |
| 15016  | Consolidated Zoning By-law Program Phase 2 of 4             | 630,000           |                              |                         |                   |                   | 630,000          | 80% Build. Fees, 20% Dev. Fees      |
| 15017  | Consultant Studies  | 117,000           |                              |                         | 105,300           |                   | 11,700           | Development Fees                    |
| 15018  | Designated Heritage Property Grant Program                  | 30,000            |                              |                         |                   |                   | 30,000           | DHPG Reserve                        |
| 15019  | Future Urban Areas - Phase 3 of 5                           | 310,000           |                              |                         | 279,000           |                   | 31,000           | Development Fees                    |
| 15020  | Growth Monitoring Program & Data Collection                 | 18,000            |                              |                         | 16,200            |                   | 1,800            | Development Fees                    |
| 15021  | Heritage Façade Improvements/Sign Replacement               | 33,200            |                              |                         |                   |                   | 33,200           | Carry Forward                       |
| 15022  | Official Plan - OMB   | 550,000           |                              |                         | 495,000           |                   | 55,000           | Development Fees                    |
| 15023  | Population and Employment Forecasting                       | 100,000           |                              |                         | 90,000            |                   | 10,000           | Development Fees                    |
| 15024  | Review and Update Development Fee Model                     | 50,900            |                              |                         |                   |                   | 50,900           | Development Fees                    |
| 15025  | Secondary Plan Program - Phase 3 of 10                      | 500,000           |                              |                         | 450,000           |                   | 50,000           | Development Fees                    |
| <b>TOTAL Planning</b>                                    |   | <b>2,339,100</b>  |                              |                         | <b>1,435,500</b>  |                   | <b>903,600</b>   |                                     |
| <b>Design</b>  |   |                   |                              |                         |                   |                   |                  |                                     |
| 15029  | Box Grove Hill South East Parkette - Design                 | 103,600           |                              |                         | 93,240            |                   | 10,360           | Non-DC growth                       |
| 15031  | Cornell Madison Rouge / Riverlands North and South - Design | 36,300            |                              |                         | 32,670            |                   | 3,630            | Non-DC growth                       |
| 15032  | Expedited Core Capital Parks Program                        | 279,800           |                              |                         | 251,820           |                   | 27,980           | Non-DC growth                       |
| 15033  | Markham Village Library Square - Design                     | 134,000           |                              |                         | 134,000           |                   |                  | Non-DC growth                       |
| 15034  | Morgan Park - Design  | 147,000           |                              |                         | 73,500            |                   | 73,500           | Non-DC growth                       |
| 15035  | Sports Park - Interim Park Facilities                       | 255,900           |                              |                         |                   |                   | 255,900          | Carry forward                       |
| 15036  | Wismer Hwy #48 Museum Park North - Construction             | 1,599,900         |                              |                         | 1,439,910         |                   | 159,990          | Non-DC growth                       |
| 15037  | Yonge & Colborne Heritage Streetscape Improvements          | 99,900            | 66,600                       |                         |                   |                   | 33,300           | Region of York                      |
| 15304  | East Cathedral Park (Read's Corner) - Construction          | 675,500           |                              |                         | 607,950           |                   | 67,550           | Non-DC growth                       |
| 15305  | Southwest Cathedral Monarch Memorial Park - Construction    | 983,700           |                              |                         | 885,330           |                   | 98,370           | Non-DC growth                       |
| <b>TOTAL Design</b>                                      |   | <b>4,449,600</b>  | <b>66,600</b>                |                         | <b>2,025,140</b>  |                   | <b>698,660</b>   |                                     |
| <b>Engineering</b>                                       |   |                   |                              |                         |                   |                   |                  |                                     |
| 15306  | Main St. Mkhm - 16th to Major Mac - Landscape Median        | 97,800            |                              |                         | 88,020            |                   | 9,780            | Non-DC Growth                       |
| 15038  | Allstate Parkway Extension Highway 7 to 16th Ave (EA)       | 247,900           |                              |                         | 247,900           |                   |                  | 86% ASDC, 14% CWH                   |
| 15040  | Church Street - Ninth Line to Bur Oak Ave Utility Relocate  | 123,900           |                              |                         | 123,900           |                   |                  |                                     |
| 15041  | Cycling Awareness Program (CPAC)                            | 223,000           |                              |                         | 74,334            |                   | 148,666          | Gas Tax                             |
| 15043  | Downstream Improvement Work Program                         | 644,500           |                              | 225,575                 | 418,925           |                   |                  |                                     |
| 15045  | Engineering Salary Recovery                                 | 434,500           |                              |                         |                   | 434,500           |                  |                                     |
| 15046  | Engineering Studies   | 519,700           |                              |                         | 519,700           |                   |                  | (1) See notes below                 |
| 15047  | Existing Woodbine Ave (By-pass to By-pass) EA               | 309,800           |                              |                         | 278,820           |                   | 30,980           | Non-DC Growth                       |
| 15049  | Hwy 404 Mid-block Crossing, N of Hwy 7 Overall: \$38.4M     | 5,026,000         |                              |                         | 5,026,000         |                   |                  |                                     |
| 15052  | Intersection Improvements                                   | 495,700           |                              |                         | 495,700           |                   |                  |                                     |
| 15053  | Markham Brownfield Policy                                   | 90,000            |                              |                         | 90,000            |                   |                  |                                     |
| 15054  | Markham Centre - 3 Bridges over GO Line (EA)                | 725,600           |                              |                         | 725,600           |                   |                  |                                     |
| 15058  | Markham Rd Sewer Improvements & Pumping Station (EA)        | 495,700           |                              |                         | 495,700           |                   |                  | ASDC                                |
| 15061  | Miller Avenue-Warden to Birchmount - Phase 1 of 6 (Design)  | 772,900           |                              |                         | 772,900           |                   |                  |                                     |
| 15062  | Multi-Use Pathways 2015 - Phase 2 of 4                      | 3,960,000         |                              |                         | 1,263,500         |                   | 2,696,500        | Non-DC Growth \$2.3m, ROY \$0.3m    |
| 15063  | Municipal Rd. South of 14th, Middlefield to 14th (Con)      | 4,014,000         |                              |                         | 4,014,000         |                   |                  |                                     |
| 15064  | Smart-Commute Markham - Richmond Hill                       | 87,600            |                              |                         |                   |                   | 87,600           | Development Fees                    |
| 15065  | Strategic Regional Research Alliance (SRRA)                 | 35,000            |                              |                         | 35,000            |                   |                  |                                     |
| 15067  | Transportation Demand Management Studies                    | 72,100            |                              |                         | 72,100            |                   |                  | (2) See notes below                 |
| 15068  | Woodbine Steeles Sanitary Pumping Station/Sewer (EA)        | 309,800           |                              |                         | 309,800           |                   |                  | ASDC                                |
| <b>TOTAL Engineering</b>                                 |   | <b>18,685,500</b> |                              | <b>225,575</b>          | <b>15,051,899</b> | <b>434,500</b>    | <b>2,973,526</b> |                                     |
| <b>TOTAL Development Services</b>                        |   | <b>25,525,100</b> | <b>66,600</b>                | <b>225,575</b>          | <b>20,005,819</b> | <b>434,500</b>    | <b>4,792,606</b> |                                     |
| <b>CAO, Legal, HR, &amp; Sustainability Office</b>       |   |                   |                              |                         |                   |                   |                  |                                     |
| <b>Sustainability Office</b>                             |   |                   |                              |                         |                   |                   |                  |                                     |
| 15307  | PowerStream Embedded Energy Projects                        | 264,600           |                              |                         |                   |                   | 264,600          | Gas Tax                             |
| 15069  | Bayview Glen SNAP - Pilot Implementation Phase              | 222,300           | 100,000                      |                         |                   |                   | 122,300          | Don Watershed \$100k, Gas Tax \$22k |
| <b>TOTAL Sustainability Office</b>                       |   | <b>486,900</b>    | <b>100,000</b>               |                         |                   |                   | <b>386,900</b>   |                                     |
| <b>CAO's Office</b>                                      |   |                   |                              |                         |                   |                   |                  |                                     |
| 15071  | Council Strategic Plan                                      | 51,800            | 51,800                       |                         |                   |                   |                  |                                     |
| <b>TOTAL CAO's Office</b>                                |   | <b>51,800</b>     | <b>51,800</b>                |                         |                   |                   |                  |                                     |
| <b>TOTAL CAO, Legal, HR, &amp; Sustainability Office</b> |   | <b>538,700</b>    | <b>151,800</b>               |                         |                   |                   | <b>386,900</b>   |                                     |
| <b>Corporate Services</b>                                |   |                   |                              |                         |                   |                   |                  |                                     |
| <b>ITS</b>   |   |                   |                              |                         |                   |                   |                  |                                     |
| 15308  | Budgeting Software  | 101,800           |                              | 81,440                  |                   |                   | 20,360           | WW/Dev Fee/Build                    |
| 15072  | Planning - ArcGIS for Desktop Basic Licences                | 35,600            |                              |                         |                   |                   | 35,600           | Development Fees                    |
| 15073  | Development Services - AMANDA Batch Scheduler (Module)      | 20,400            |                              |                         |                   |                   | 20,400           | Development Fees                    |
| 15076  | Administrative Monetary Penalties System (AMP)              | 40,700            |                              | 40,700                  |                   |                   |                  |                                     |
| 15077  | Milliken Mills C.C. computer lab hardware replacement       | 10,200            |                              |                         | 10,200            |                   |                  |                                     |
| 15079  | Recreation - Employee Time Tracking System                  | 15,300            |                              | 15,300                  |                   |                   |                  |                                     |
| 15080  | Recreation program drop-in card readers.                    | 15,300            |                              | 15,300                  |                   |                   |                  |                                     |
| 15081  | Registration System (Class) Replacement/Upgrade             | 81,400            |                              | 81,400                  |                   |                   |                  |                                     |
| 15085  | Library - Kurzweil Upgrade and PAC conversion               | 10,200            |                              |                         | 10,200            |                   |                  |                                     |
| 15086  | Library - Upgrade of Telecisc and Server                    | 18,800            |                              | 18,800                  |                   |                   |                  |                                     |
| 15089  | Library - Symphony to Blue Cloud Migration (Phase 1 of 2)   | 35,600            |                              | 35,600                  |                   |                   |                  |                                     |
| 15090  | Library Barcode Reader Replacement                          | 28,500            |                              |                         | 28,500            |                   |                  |                                     |
| 15091  | Fire - Replacement of 15 Dot Matrix printers                | 22,900            |                              |                         | 22,900            |                   |                  |                                     |
| 15092  | Fire - Training Laptops and Projectors                      | 33,300            |                              | 33,300                  |                   |                   |                  |                                     |
| 15093  | Operations - Mobile Work Management                         | 45,800            |                              | 45,800                  |                   |                   |                  |                                     |
| 15094  | Waste Management - Mobile Work Management                   | 15,300            |                              | 15,300                  |                   |                   |                  |                                     |
| 15095  | WW - Backflow Portal Enhancements                           | 18,300            |                              |                         |                   |                   | 18,300           | Waterworks Reserve                  |
| 15096  | WW - Bridge Software (Compliance365)                        | 15,300            |                              |                         |                   |                   | 15,300           | Waterworks Reserve                  |
| 15097  | WW - Business and Location Intelligence Expansion           | 42,500            |                              |                         |                   |                   | 42,500           | Waterworks Reserve                  |
| 15098  | WW - DARTS Phase 3 of 3                                     | 50,900            |                              |                         |                   |                   | 50,900           | Waterworks Reserve                  |
| 15099  | WW - Upgrade to Intelix 6                                   | 15,300            |                              |                         |                   |                   | 15,300           | Waterworks Reserve                  |

**CITY OF MARKHAM**  
**2015 CAPITAL AND OTHER PROGRAMS BUDGET**  
*by Department*

| #   | Project Description   | Total            | Operating Non-Life Cycle | Operating Life Cycle | DC - Reserve   | DC - Developer | Other            | Description of Other Funding         |
|---|---|------------------|--------------------------|----------------------|----------------|----------------|------------------|--------------------------------------|
| 15100   | WW- Adobe LiveCycle Enterprise Suite 4                      | 61,100           |                          |                      |                |                | 61,100           | Waterworks Reserve                   |
| 15101   | Customer Engagement Technology Plan - Phase 1               | 50,900           | 50,900                   |                      |                |                |                  |                                      |
| 15102   | Core IT Infrastructure                                      | 1,631,200        | 80,000                   | 1,281,518            |                |                | 269,682          | Dev Fee \$206k, WW \$64k             |
| 15309   | IT Internal Project Management                              | 109,400          |                          | 86,428               |                |                | 22,972           | Dev Fee \$11k, WW \$11k              |
| <b>TOTAL ITS</b>  |   | <b>2,526,000</b> | <b>513,840</b>           | <b>1,439,746</b>     | -              | -              | <b>572,414</b>   |                                      |
| <b>Finance</b>  |   |                  |                          |                      |                |                |                  |                                      |
| 15104   | Internal Project Management                                 | 899,000          |                          |                      | 899,000        |                |                  |                                      |
|   | Investment in Markham District Energy Inc.                  | 4,000,000        |                          |                      |                |                | 4,000,000        | Gas Tax                              |
| <b>TOTAL Finance</b>                                      |   | <b>899,000</b>   | -                        | -                    | <b>899,000</b> | -              | -                |                                      |
| <b>Corporate Communications</b>                           |   |                  |                          |                      |                |                |                  |                                      |
| 15108   | Replacement of Backlit Frames for Advertising in Facilities | 69,600           |                          | 69,600               |                |                |                  |                                      |
| <b>TOTAL Corporate Communications</b>                     |   | <b>69,600</b>    | -                        | <b>69,600</b>        | -              | -              | -                |                                      |
| <b>TOTAL Corporate Services</b>                           |   | <b>7,494,600</b> | <b>513,840</b>           | <b>1,509,346</b>     | <b>899,000</b> | -              | <b>4,572,414</b> |                                      |
| <b>Community &amp; Fire Services</b>                      |   |                  |                          |                      |                |                |                  |                                      |
| <b>Culture</b>  |   |                  |                          |                      |                |                |                  |                                      |
| 15109   | Corporate Volunteer Management Program                      | 31,000           | 31,000                   |                      |                |                |                  |                                      |
| 15112   | Culture Public Art  | 249,200          | 45,000                   |                      |                |                | 204,200          | Gas Tax                              |
| <b>TOTAL Culture</b>                                      |   | <b>280,200</b>   | <b>76,000</b>            | -                    | -              | -              | <b>204,200</b>   |                                      |
| <b>Museum</b>   |   |                  |                          |                      |                |                |                  |                                      |
| 15113   | Museum Annual Building Maintenance Program                  | 179,000          |                          | 130,511              |                |                | 48,489           | (3) See notes below, \$48k carry fwd |
| 15114   | Museum Artifact Restoration                                 | 30,000           |                          | 30,000               |                |                |                  |                                      |
| 15115   | Museum Exhibitions  | 15,000           |                          | 15,000               |                |                |                  |                                      |
| 15116   | Museum Facility Improvements                                | 306,800          |                          | 306,800              |                |                |                  |                                      |
| 15117   | Museum HVAC - Transportation Building                       | 44,300           |                          | 44,300               |                |                |                  |                                      |
| 15118   | Museum Kinnee Barn Repairs                                  | 187,700          |                          | 187,700              |                |                |                  |                                      |
| 15119   | Museum Painting   | 63,000           |                          | 63,000               |                |                |                  |                                      |
| 15120   | Museum Site Improvements                                    | 507,500          |                          | 507,500              |                |                |                  |                                      |
| 15121   | Museum Strategic Plan                                       | 30,000           | 30,000                   |                      |                |                |                  |                                      |
| 15122   | Museum Strickler Barn - Design                              | 26,900           |                          | 26,900               |                |                |                  |                                      |
| <b>TOTAL Museum</b>                                       |   | <b>1,390,200</b> | <b>30,000</b>            | <b>1,311,711</b>     | -              | -              | <b>48,489</b>    |                                      |
| <b>Theatre</b>  |   |                  |                          |                      |                |                |                  |                                      |
| 15123   | Theatre Cabinets and Riser Replacement                      | 22,600           |                          | 22,600               |                |                |                  |                                      |
| 15124   | Theatre Facility Lighting                                   | 25,800           |                          | 25,800               |                |                |                  |                                      |
| 15125   | Theatre Lighting, Audio, AV & Stage Equipment               | 150,300          |                          | 150,300              |                |                |                  |                                      |
| 15126   | Theatre Lobby and Backstage Painting                        | 50,300           |                          | 50,300               |                |                |                  |                                      |
| 15127   | Theatre Rehearsal Hall Improvements                         | 24,600           |                          | 24,600               |                |                |                  |                                      |
| 15128   | Theatre Roofing Fall Arrest System                          | 17,900           |                          | 17,900               |                |                |                  |                                      |
| <b>TOTAL Theatre</b>                                      |   | <b>291,500</b>   | -                        | <b>291,500</b>       | -              | -              | -                |                                      |
| <b>Arts Centres</b>                                       |   |                  |                          |                      |                |                |                  |                                      |
| 15129   | Gallery Common Area Works                                   | 58,200           |                          | 58,200               |                |                |                  |                                      |
| 15130   | Gallery Courtyard Design                                    | 20,400           |                          | 20,400               |                |                |                  |                                      |
| 15132   | Gallery Floor Painting/Sealant                              | 14,400           |                          | 14,400               |                |                |                  |                                      |
| 15133   | Gallery McKay Exterior Painting                             | 30,500           |                          | 30,500               |                |                |                  |                                      |
| <b>TOTAL Arts Centres</b>                                 |   | <b>123,500</b>   | -                        | <b>123,500</b>       | -              | -              | -                |                                      |
| <b>Commissioner's Office - Community &amp; Fire</b>       |   |                  |                          |                      |                |                |                  |                                      |
| 15135   | 2015 -Business Continuity Plan - Phase 2 of 2               | 50,900           | 40,720                   |                      |                |                | 10,180           | WW/Dev Fee/Build                     |
| 15137   | Municipal Designation Program - Pan Am Components           | 100,000          | 100,000                  |                      |                |                |                  |                                      |
| <b>TOTAL Commissioner's Office - Community &amp; Fire</b> |   | <b>150,900</b>   | <b>140,720</b>           | -                    | -              | -              | <b>10,180</b>    |                                      |
| <b>Fire &amp; Emergency Services</b>                      |   |                  |                          |                      |                |                |                  |                                      |
| 15138   | Bunker Gear Life Cycle Replacement                          | 151,500          |                          | 93,000               |                |                | 58,500           | Carry Forward                        |
| 15139   | Fire Station 99 - Requirements for 2nd Crew                 | 18,300           |                          |                      | 18,300         |                |                  |                                      |
| 15140   | Fire Station Signs - Phase 1 of 4                           | 40,700           | 40,700                   |                      |                |                |                  |                                      |
| 15142   | Firefighting Tools & Equipment Replacement                  | 101,000          |                          | 101,000              |                |                |                  |                                      |
| 15143   | Hazardous Materials Equipment and Thermal Cameras           | 26,700           |                          | 26,700               |                |                |                  |                                      |
| 15144   | Replacement of Equipment due to Staff Retirements           | 95,000           |                          | 76,300               |                |                | 18,700           | Carry Forward                        |
| 15145   | Special Rescue - Rope                                       | 25,400           | 25,400                   |                      |                |                |                  |                                      |
| 15146   | Station 95 East Apparatus Apron                             | 15,300           |                          | 15,300               |                |                |                  |                                      |
| <b>TOTAL Fire &amp; Emergency Services</b>                |   | <b>473,900</b>   | <b>66,100</b>            | <b>312,300</b>       | <b>18,300</b>  | -              | <b>77,200</b>    |                                      |
| <b>Recreation Services</b>                                |   |                  |                          |                      |                |                |                  |                                      |
| 15147   | Angus Glen counter top replacement                          | 22,400           |                          | 22,400               |                |                |                  |                                      |
| 15148   | Angus Glen pool security reconfiguration                    | 76,300           |                          |                      |                |                | 76,300           | Gas Tax                              |
| 15149   | Angus Glen rink board replacement                           | 22,000           |                          | 22,000               |                |                |                  |                                      |
| 15150   | Armada C.C. Blind Replacement                               | 9,700            |                          | 9,700                |                |                |                  |                                      |
| 15151   | Armada C.C. Lobby washroom renovation                       | 35,600           |                          | 35,600               |                |                |                  |                                      |
| 15152   | Buttonville Institute replacement of concrete stairs        | 15,100           |                          | 15,100               |                |                |                  |                                      |
| 15153   | Centennial C.C. Pool Change room doors                      | 17,900           |                          | 17,900               |                |                |                  |                                      |
| 15154   | Clatworthy Arena Boiler replacement                         | 6,600            |                          | 6,600                |                |                |                  |                                      |
| 15155   | Clatworthy Arena Door Replacement                           | 28,500           |                          | 28,500               |                |                |                  |                                      |
| 15157   | Crosby Arena exterior wall insulation                       | 68,300           |                          | 68,300               |                |                |                  |                                      |
| 15158   | Crosby Arena South Board Room Cabinets                      | 8,200            |                          | 8,200                |                |                |                  |                                      |
| 15159   | Markham Village First Floor Washroom Replacement            | 66,400           |                          | 66,400               |                |                |                  |                                      |
| 15160   | Milliken Mills C.C Library Carpet                           | 88,400           |                          | 88,400               |                |                |                  |                                      |
| 15161   | Milliken Mills C.C. Administrative Work Stations            | 28,100           |                          | 28,100               |                |                |                  |                                      |
| 15162   | Milliken Mills C.C. Flooring Multi-Purpose Room C           | 11,200           |                          | 11,200               |                |                |                  |                                      |
| 15163   | Milliken Mills C.C. HVAC replacement                        | 62,200           |                          | 62,200               |                |                |                  |                                      |
| 15164   | Milliken Mills C.C. tables and pool viewing furniture       | 24,400           |                          | 24,400               |                |                |                  |                                      |
| 15165   | Milliken Mills Soccer Dome emergency exit door replacement  | 9,200            |                          | 9,200                |                |                |                  |                                      |
| 15166   | Milliken Mills Soccer Dome Fence/ Gates                     | 10,200           |                          | 10,200               |                |                |                  |                                      |
| 15167   | Milliken Mills Soccer Dome Washroom renovation              | 10,200           |                          | 10,200               |                |                |                  |                                      |
| 15168   | Morgan Pool sand filter replacement                         | 6,600            |                          | 6,600                |                |                |                  |                                      |
| 15169   | Mount Joy Boiler replacement                                | 22,400           |                          | 22,400               |                |                |                  |                                      |
| 15171   | Recreation - Older Adult Plan                               | 76,300           | 76,300                   |                      |                |                |                  |                                      |

**CITY OF MARKHAM**  
**2015 CAPITAL AND OTHER PROGRAMS BUDGET**  
*by Department*

| #                                   | Project Description   | Total            | Operating Non-Life Cycle | Operating Life Cycle | DC - Reserve   | DC - Developer | Other          | Description of Other Funding |
|-------------------------------------|---|------------------|--------------------------|----------------------|----------------|----------------|----------------|------------------------------|
| 15172                               | Recreation AED Program                                      | 8,200            |                          | 8,200                |                |                |                |                              |
| 15173                               | Recreation Aquatic Equipment                                | 56,400           |                          | 56,400               |                |                |                |                              |
| 15174                               | Recreation Fitness Equipment                                | 128,700          |                          | 128,700              |                |                |                |                              |
| 15176                               | Recreation Program Equipment                                | 65,000           |                          | 65,000               |                |                |                |                              |
| 15177                               | Recreation Table and Chairs replacement                     | 48,100           |                          | 48,100               |                |                |                |                              |
| 15178                               | Rouge River C.C. Bathroom renovation                        | 45,500           |                          | 45,500               |                |                |                |                              |
| 15179                               | Rouge River C.C. Kitchen Equipment                          | 7,600            |                          | 7,600                |                |                |                |                              |
| 15180                               | Rouge River C.C. lighting                                   | 10,200           |                          | 10,200               |                |                |                |                              |
| 15181                               | Rouge River/ Markham Green Golf Course Irrigation           | 529,200          |                          | 529,200              |                |                |                |                              |
| 15183                               | Thornhill C.C. Arena Bleacher Replacement                   | 25,100           |                          | 25,100               |                |                |                |                              |
| 15184                               | Thornhill C.C. Flooring Replacement                         | 29,500           |                          | 29,500               |                |                |                |                              |
| 15185                               | Thornhill C.C. library lighting upgrades                    | 101,800          |                          | 101,800              |                |                |                |                              |
| 15186                               | Thornhill C.C. Scaffold Replacement                         | 7,600            |                          | 7,600                |                |                |                |                              |
| 15187                               | Thornhill C.C. Washroom Partitions                          | 15,300           |                          | 15,300               |                |                |                |                              |
| 15188                               | Thornhill CC- Halls Wall Covering Replacement               | 18,300           |                          | 18,300               |                |                |                |                              |
| 15189                               | Thornhill CC- Marquee Replacement                           | 40,900           |                          | 40,900               |                |                |                |                              |
| 15190                               | Thornlea Pool Ceramic Tile replacement                      | 37,800           |                          | 37,800               |                |                |                |                              |
| 15191                               | Thornlea Pool Fisher Valve Replacement                      | 10,200           |                          | 10,200               |                |                |                |                              |
| 15192                               | Unionville Train Station Painting                           | 25,500           |                          | 25,500               |                |                |                |                              |
| 15193                               | Water St Seniors Centre Millwork Replacement                | 66,500           |                          | 66,500               |                |                |                |                              |
| <b>TOTAL Recreation Services</b>    |   | <b>2,003,600</b> | <b>76,300</b>            | <b>1,851,000</b>     | <b>-</b>       | <b>-</b>       | <b>76,300</b>  |                              |
| <b>Markham Public Library</b>       |   |                  |                          |                      |                |                |                |                              |
| 15011                               | Library Collections   | 1,535,600        |                          | 1,535,600            |                |                |                | (4) See notes below          |
| 15194                               | Library Electronic Resources Upgrade                        | 60,000           | 60,000                   |                      |                |                |                |                              |
| 15195                               | Replace Library Furniture & Equipment                       | 65,700           |                          | 65,700               |                |                |                |                              |
| 15196                               | Replace Library Shelving                                    | 65,500           |                          | 65,500               |                |                |                |                              |
| <b>TOTAL Markham Public Library</b> |   | <b>1,726,800</b> | <b>60,000</b>            | <b>1,666,800</b>     | <b>-</b>       | <b>-</b>       | <b>-</b>       |                              |
| <b>Operations - Roads</b>           |   |                  |                          |                      |                |                |                |                              |
| 15199                               | City Owned Fence Replacement Program                        | 117,300          |                          | 117,300              |                |                |                |                              |
| 15200                               | Don Mills Storm Channel                                     | 18,800           |                          | 18,800               |                |                |                |                              |
| 15202                               | Guiderail- Install/Repair/Upgrade                           | 114,000          |                          | 114,000              |                |                |                |                              |
| 15207                               | Retaining Walls Program                                     | 81,400           |                          | 81,400               |                |                |                |                              |
| 15209                               | Storm Sewer Inspection                                      | 104,300          |                          | 104,300              |                |                |                |                              |
| 15210                               | Storm Water Retention Pond Maintenance Program              | 26,100           |                          | 26,100               |                |                |                |                              |
| <b>TOTAL Operations - Roads</b>     |   | <b>461,900</b>   | <b>-</b>                 | <b>461,900</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |                              |
| <b>Operations - Parks</b>           |   |                  |                          |                      |                |                |                |                              |
| 15212                               | Adopt a Park & Colour Your Corner                           | 6,000            | 6,000                    |                      |                |                |                |                              |
| 15213                               | Bleachers (Metal) Replacement                               | 85,700           |                          | 85,700               |                |                |                |                              |
| 15214                               | City Park Furniture / Amenities                             | 136,400          |                          | 136,400              |                |                |                |                              |
| 15215                               | Court Resurfacing/Reconstruction                            | 445,900          |                          | 264,600              |                |                | 181,300        | Tennis Clubs                 |
| 15217                               | Electrical & Cabling  | 35,500           |                          | 35,500               |                |                |                |                              |
| 15218                               | Fence (Backstop and Outfield) Replacement                   | 182,800          |                          | 182,800              |                |                |                |                              |
| 15219                               | Fence (Tennis Courts)                                       | 33,900           |                          | 33,900               |                |                |                |                              |
| 15220                               | Floodlights, Poles & Cross Arms Replacement                 | 513,700          |                          | 513,700              |                |                |                |                              |
| 15221                               | Gazebo Replacement  | 107,400          |                          | 107,400              |                |                |                |                              |
| 15223                               | Goal Posts Replacement                                      | 20,700           |                          | 20,700               |                |                |                |                              |
| 15224                               | Markham Trees for Tomorrow                                  | 120,000          |                          |                      |                |                | 120,000        | Trees for Tomorrow           |
| 15225                               | Parks Backflow Prevention Program- Year 1 of 2              | 150,000          |                          | 150,000              |                |                |                |                              |
| 15226                               | Parks Name & By Law Signage - Phase 1 of 3                  | 66,000           |                          |                      | 66,000         |                |                |                              |
| 15227                               | Paving Pathways/Facilities & Stairways Repairs              | 203,000          |                          | 203,000              |                |                |                | (5) See notes below          |
| 15228                               | Playstructure & Rubberized Safety Surface Replacement       | 877,900          |                          | 877,900              |                |                |                | (6) See notes below          |
| 15229                               | Public Realm-Markham's Shared Places Our Spaces             | 150,000          |                          |                      |                |                | 150,000        | Gas Tax                      |
| 15230                               | Replacement/New Boulevard/Park Trees                        | 95,500           |                          | 95,500               |                |                |                |                              |
| 15232                               | TRCA 50/50 Community Projects                               | 20,000           | 20,000                   |                      |                |                |                |                              |
| 15233                               | Volunteer Ice Rink Program                                  | 15,300           | 15,300                   |                      |                |                |                |                              |
| 15310                               | Recycling Containers - Main St. Unionville                  | 12,200           | 12,200                   |                      |                |                |                |                              |
| <b>TOTAL Operations - Parks</b>     |   | <b>3,277,900</b> | <b>53,500</b>            | <b>2,707,100</b>     | <b>66,000</b>  | <b>-</b>       | <b>451,300</b> |                              |
| <b>Operations - Traffic</b>         |   |                  |                          |                      |                |                |                |                              |
| 15234                               | Pedestrian Accessibility Improvement-Ph 5 of 6 (Design, CA) | 121,000          | 121,000                  |                      |                |                |                |                              |
| 15235                               | Power Supply Relocation - Traffic Signals                   | 74,500           | 74,500                   |                      |                |                |                |                              |
| 15236                               | Traffic Assets (Life Cycle) Replacement                     | 253,400          |                          | 253,400              |                |                |                |                              |
| 15237                               | Traffic Control Signal Design & Construction                | 382,500          |                          |                      | 382,500        |                |                | (7) See notes below          |
| 15238                               | Traffic Operational Improvements                            | 30,500           | 30,500                   |                      |                |                |                |                              |
| <b>TOTAL Operations - Traffic</b>   |   | <b>861,900</b>   | <b>226,000</b>           | <b>253,400</b>       | <b>382,500</b> | <b>-</b>       | <b>-</b>       |                              |
| <b>Operations - Fleet</b>           |   |                  |                          |                      |                |                |                |                              |
| 15240                               | Corporate Fleet Replacement - Fire                          | 777,400          |                          | 777,400              |                |                |                |                              |
| 15241                               | Corporate Fleet Replacement - Non-Fire                      | 1,649,300        |                          | 1,649,300            |                |                |                |                              |
| 15243                               | New Fleet - Parks   | 145,200          |                          |                      | 145,200        |                |                |                              |
| 15244                               | New Fleet - Roads   | 62,800           |                          |                      | 62,800         |                |                |                              |
| 15245                               | New Fleet - Waterworks                                      | 28,200           |                          |                      |                |                | 28,200         | Waterworks Reserve           |
| 15246                               | Waterworks Fleet Replacement                                | 103,800          |                          |                      |                |                | 103,800        | Waterworks Reserve           |
| 15247                               | Winter Maintenance Vehicles                                 | 250,000          |                          |                      | 250,000        |                |                |                              |
| <b>TOTAL Operations - Fleet</b>     |   | <b>3,016,700</b> | <b>-</b>                 | <b>2,426,700</b>     | <b>458,000</b> | <b>-</b>       | <b>132,000</b> |                              |
| <b>Asset Mgmt - Facility Assets</b> |   |                  |                          |                      |                |                |                |                              |
| 15248                               | 8100 Warden Facility Improvements                           | 85,100           |                          | 85,100               |                |                |                |                              |
| 15249                               | Accessibility Retrofit Program                              | 152,300          |                          | 152,300              |                |                |                |                              |
| 15250                               | Bird Safe Film  | 50,800           |                          | 50,800               |                |                |                |                              |
| 15251                               | Building Condition Audits - FTE                             | 133,600          |                          | 133,600              |                |                |                |                              |
| 15252                               | Civic Centre Improvements                                   | 264,300          |                          | 264,300              |                |                |                |                              |
| 15253                               | Civic Centre Site Safety and Accessibility Improvements     | 965,200          |                          | 725,376              |                |                | 239,824        | Carry Forward                |
| 15254                               | Corporate Accommodations                                    | 315,000          |                          | 315,000              |                |                |                |                              |
| 15255                               | Corporate Security Operations & System Upgrades             | 315,300          |                          | 315,300              |                |                |                |                              |
| 15256                               | Facility Project Engineer - Contract (Year 3 of 3)          | 133,600          |                          | 133,600              |                |                |                |                              |
| 15257                               | Fire Facility Improvements                                  | 128,800          |                          | 128,800              |                |                |                |                              |
| 15259                               | Library Facility Improvements                               | 143,300          |                          | 143,300              |                |                |                |                              |
| 15260                               | Municipal Building Backflow Prevention Testing              | 20,300           |                          | 20,300               |                |                |                |                              |
| 15261                               | Operations Facilities - Fuel Facilities Improvements        | 1,611,900        |                          | 1,611,900            |                |                |                |                              |

**CITY OF MARKHAM**  
**2015 CAPITAL AND OTHER PROGRAMS BUDGET**  
*by Department*

| #  | Project Description  | Total             | Operating Non-<br>Life Cycle | Operating<br>Life Cycle | DC -<br>Reserve   | DC -<br>Developer | Other             | Description of Other Funding |
|--|--|-------------------|------------------------------|-------------------------|-------------------|-------------------|-------------------|------------------------------|
| 15262  | Operations Facilities Improvements                         | 418,900           |                              | 418,900                 |                   |                   |                   |                              |
| 15263  | Other Facility Improvements                                | 20,700            |                              | 20,700                  |                   |                   |                   |                              |
| 15264  | Recycling Depot Improvements                               | 26,800            |                              | 26,800                  |                   |                   |                   |                              |
| 15265  | Roofing Maintenance and Repair                             | 50,800            |                              | 50,800                  |                   |                   |                   |                              |
| 15267  | Satellite Community Centre Improvements                    | 50,200            |                              | 50,200                  |                   |                   |                   |                              |
| 15269  | Tennis Clubhouse Improvement                               | 27,900            |                              | 17,250                  |                   |                   | 10,650            | Tennis clubs                 |
| <b>TOTAL Asset Mgmt - Facility Assets</b>      |  | <b>4,914,800</b>  | <b>-</b>                     | <b>4,664,326</b>        | <b>-</b>          | <b>-</b>          | <b>250,474</b>    |                              |
| <b>Asset Mgmt - Environmental Assets</b>       |  |                   |                              |                         |                   |                   |                   |                              |
| 15271  | Storm Sewer Pipe Rehabilitation                            | 625,900           |                              | 169,100                 |                   |                   | 456,800           | Gas Tax                      |
| 15272  | SWM Pond Cleaning - ID#7 and ID#59                         | 1,043,200         |                              |                         |                   |                   | 1,043,200         | Gas Tax                      |
| <b>TOTAL Asset Mgmt - Environmental Assets</b> |  | <b>1,669,100</b>  | <b>-</b>                     | <b>169,100</b>          | <b>-</b>          | <b>-</b>          | <b>1,500,000</b>  |                              |
| <b>Asset Mgmt - Right-of-way Assets</b>        |  |                   |                              |                         |                   |                   |                   |                              |
| 15275  | ROW Assets - Structures Program-FTE                        | 131,600           |                              | 131,600                 |                   |                   |                   |                              |
| 15277  | Streetlighting - Miscellaneous Requests                    | 101,800           | 101,800                      |                         |                   |                   |                   |                              |
| 15278  | Streetlights - Pole Replacement Program                    | 198,100           |                              | 198,100                 |                   |                   |                   |                              |
| 15279  | Streetlights - Underground Cable Replacement/ Repair       | 2,503,700         |                              | 2,503,700               |                   |                   |                   |                              |
| 15280  | Structures Rehabilitation (4 Structures) - Design & Const. | 320,400           |                              | 320,400                 |                   |                   |                   | (8) See notes below          |
| 15281  | Survey Monument Replacement                                | 27,700            |                              | 27,700                  |                   |                   |                   |                              |
| <b>TOTAL Asset Mgmt - Right-of-Way Assets</b>  |  | <b>3,283,300</b>  | <b>101,800</b>               | <b>3,181,500</b>        | <b>-</b>          | <b>-</b>          | <b>-</b>          |                              |
| <b>Waste &amp; Environmental Mgmt</b>          |  |                   |                              |                         |                   |                   |                   |                              |
| 15282  | Replenishing the MESF Reserve                              | 15,400            | 15,400                       |                         |                   |                   |                   |                              |
| 15283  | Specialty Recycling Containers Program                     | 33,100            | 33,100                       |                         |                   |                   |                   |                              |
| <b>TOTAL Waste &amp; Environmental Mgmt</b>    |  | <b>48,500</b>     | <b>48,500</b>                | <b>-</b>                | <b>-</b>          | <b>-</b>          | <b>-</b>          |                              |
| <b>Waterworks</b>                              |  |                   |                              |                         |                   |                   |                   |                              |
| 15284  | 12 Month Wastewater Flow Monitoring - Ph 3 of 8            | 152,600           |                              |                         |                   |                   | 152,600           | Waterworks Reserve           |
| 15285  | Annual Leak Detection Program - Phase 3 of 5               | 179,100           |                              |                         |                   |                   | 179,100           | Waterworks Reserve           |
| 15286  | Bulk Water Sales Station                                   | 101,800           |                              |                         |                   |                   | 101,800           | Waterworks Reserve           |
| 15288  | Cathodic Protection of Iron Watermain Program              | 555,500           |                              |                         |                   |                   | 555,500           | Waterworks Reserve           |
| 15289  | Equipment Upgrades at Calvert Rd Pumping Station           | 111,900           |                              |                         |                   |                   | 111,900           | Waterworks Reserve           |
| 15290  | Manhole Sealing - Phase 1 of 3                             | 100,700           |                              |                         |                   |                   | 100,700           | Waterworks Reserve           |
| 15291  | Sanitary Lateral Inspection                                | 419,100           |                              |                         |                   |                   | 419,100           | Waterworks Reserve           |
| 15292  | Sanitary Sewer Design                                      | 78,400            |                              |                         |                   |                   | 78,400            | Waterworks Reserve           |
| 15293  | Sanitary Sewer System Upgrade/Rehab Program                | 1,087,200         |                              |                         |                   |                   | 1,087,200         | Waterworks Reserve           |
| 15294  | Sanitary System Downspout Disconnection Prog - Ph 3 of 5   | 361,700           |                              |                         |                   |                   | 361,700           | Waterworks Reserve           |
| 15295  | Sanitary Trunk Sewer and Manhole Inspection                | 106,300           |                              |                         |                   |                   | 106,300           | Waterworks Reserve           |
| 15296  | Transient Analysis & Flow Test                             | 139,900           |                              |                         |                   |                   | 139,900           | Waterworks Reserve           |
| 15297  | Water Fountain Installation in Simonston Park              | 167,300           |                              |                         |                   |                   | 167,300           | Waterworks Reserve           |
| 15299  | Water System Physical Condition Assessment                 | 223,900           |                              |                         |                   |                   | 223,900           | Waterworks Reserve           |
| 15300  | Water System Upgrade Program                               | 299,500           |                              |                         |                   |                   | 299,500           | Waterworks Reserve           |
| 15301  | Watermain Construction and Replacement Program             | 4,925,700         |                              |                         |                   |                   | 4,925,700         | Waterworks Reserve           |
| 15302  | Watermain Construction Design                              | 139,600           |                              |                         |                   |                   | 139,600           | Waterworks Reserve           |
| 15303  | WW - Environmental Services Overall Data Strategy - Ph 2/2 | 305,300           |                              |                         |                   |                   | 305,300           | Waterworks Reserve           |
| <b>TOTAL Waterworks</b>                        |  | <b>9,455,500</b>  | <b>-</b>                     | <b>-</b>                | <b>-</b>          | <b>-</b>          | <b>9,455,500</b>  |                              |
| <b>TOTAL Community &amp; Fire Services</b>     |  | <b>33,430,200</b> | <b>878,920</b>               | <b>19,420,837</b>       | <b>924,800</b>    | <b>-</b>          | <b>12,205,643</b> |                              |
| <b>TOTAL Projects Under Consideration</b>      |  | <b>66,988,600</b> | <b>1,611,160</b>             | <b>21,155,758</b>       | <b>21,829,619</b> | <b>434,500</b>    | <b>21,957,563</b> |                              |
| <b>Pre-Approved Projects (2 reports)</b>       |  |                   |                              |                         |                   |                   |                   |                              |
| <b>Development Services</b>                    |  |                   |                              |                         |                   |                   |                   |                              |
| <b>Design</b>                                  |  |                   |                              |                         |                   |                   |                   |                              |
| 15001  | Box Grove Hill East Parkette - Design and Construction     | 290,400           | 29,040                       |                         | 261,360           |                   |                   |                              |
| 15002  | Cornell Community Park - Design                            | 996,800           | 99,680                       |                         | 897,120           |                   |                   |                              |
| 15003  | East Cathedral Park (Read's Corner) - Design               | 61,300            | 6,130                        |                         | 55,170            |                   |                   |                              |
| 15004  | Greensborough Williamson / A. Paterson N. P. Construction. | 1,016,800         | 101,680                      |                         | 915,120           |                   |                   |                              |
| 15005  | Monarch Cathedraltown North Park - Construction            | 1,481,400         | 148,140                      |                         | 1,333,260         |                   |                   |                              |
| 15007  | South East Community Centre Park - Construction            | 2,726,300         | 272,630                      |                         | 2,453,670         |                   |                   |                              |
| 15008  | Southwest Cathedral Monarch Memorial Park - Design         | 85,300            | 8,530                        |                         | 76,770            |                   |                   |                              |
| 15009  | Wismer Donald Mingay Woodlot Park - Construction           | 1,016,800         | 101,680                      |                         | 915,120           |                   |                   |                              |
| 15027  | Berezy Square Park - Design & Construction                 | 673,200           | 67,320                       |                         | 605,880           |                   |                   |                              |
| <b>TOTAL Design</b>                            |  | <b>8,348,300</b>  | <b>834,830</b>               | <b>-</b>                | <b>7,513,470</b>  | <b>-</b>          | <b>-</b>          |                              |
| <b>Engineering</b>                             |  |                   |                              |                         |                   |                   |                   |                              |
| 15044  | Downstream Improvement Work SWM Strategy                   | 533,100           |                              | 186,585                 | 346,515           |                   |                   |                              |
| 15046  | Engineering Studies  | 100,000           |                              |                         | 100,000           |                   |                   | (1) See notes below          |
| 15050  | Highway 7 Streetscaping                                    | 324,600           |                              |                         | 324,600           |                   |                   |                              |
| 15051  | Highway 7 Watermain  | 534,800           |                              |                         |                   |                   | 534,800           | Waterworks Reserve           |
| 15055  | Markham Centre - Parking Business Plan                     | 185,900           |                              |                         | 185,900           |                   |                   |                              |
| 15056  | Markham Centre MESP Consolidation                          | 557,700           |                              |                         | 557,700           |                   |                   |                              |
| 15057  | Markham Centre Transportation Study                        | 247,900           |                              |                         | 247,900           |                   |                   |                              |
| 15060  | Miller Avenue - Woodbine Avenue to Rodick (Property)       | 176,700           |                              |                         | 176,700           |                   |                   |                              |
| 15067  | Transportation Demand Management Studies                   | 38,100            |                              |                         | 38,100            |                   |                   | (2) See notes below          |
| <b>TOTAL Engineering</b>                       |  | <b>2,698,800</b>  | <b>-</b>                     | <b>186,585</b>          | <b>1,977,415</b>  | <b>-</b>          | <b>534,800</b>    |                              |
| <b>TOTAL Development Services</b>              |  | <b>11,047,100</b> | <b>834,830</b>               | <b>186,585</b>          | <b>9,490,885</b>  | <b>-</b>          | <b>534,800</b>    |                              |
| <b>Community &amp; Fire Services</b>           |  |                   |                              |                         |                   |                   |                   |                              |
| <b>Museum</b>                                  |  |                   |                              |                         |                   |                   |                   |                              |
| 15113  | Museum Annual Building Maintenance Program                 | 35,000            |                              | 35,000                  |                   |                   |                   | (3) See notes below          |
| <b>TOTAL Museum</b>                            |  | <b>35,000</b>     | <b>-</b>                     | <b>35,000</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>          |                              |
| <b>Fire &amp; Emergency Services</b>           |  |                   |                              |                         |                   |                   |                   |                              |
| 15010  | Firefighter Equipment for Cornell Second Crew              | 124,300           |                              |                         | 124,300           |                   |                   |                              |
| <b>TOTAL Fire &amp; Emergency Services</b>     |  | <b>124,300</b>    | <b>-</b>                     | <b>-</b>                | <b>124,300</b>    | <b>-</b>          | <b>-</b>          |                              |
| <b>Recreation Services</b>                     |  |                   |                              |                         |                   |                   |                   |                              |

**CITY OF MARKHAM**  
**2015 CAPITAL AND OTHER PROGRAMS BUDGET**  
*by Department*

| #  | Project Description  | Total              | Operating Non-Life Cycle | Operating Life Cycle | DC - Reserve      | DC - Developer | Other             | Description of Other Funding |
|--|--|--------------------|--------------------------|----------------------|-------------------|----------------|-------------------|------------------------------|
| 15156  | Clatworthy Arena Rinkboard & Glass Replacement             | 230,800            |                          | 230,800              |                   |                |                   |                              |
| <b>TOTAL Recreation Services</b>               |  | <b>230,800</b>     | <b>-</b>                 | <b>230,800</b>       | <b>-</b>          | <b>-</b>       | <b>-</b>          |                              |
| <b>Markham Public Library</b>                  |  |                    |                          |                      |                   |                |                   |                              |
| 15011  | Library Collections  | 500,000            |                          | 500,000              |                   |                |                   | (4) See notes below          |
| <b>TOTAL Markham Public Library</b>            |  | <b>500,000</b>     | <b>-</b>                 | <b>500,000</b>       | <b>-</b>          | <b>-</b>       | <b>-</b>          |                              |
| <b>Operations - Roads</b>                      |  |                    |                          |                      |                   |                |                   |                              |
| 15012  | Asphalt Resurfacing  | 5,340,500          |                          | 5,340,500            |                   |                |                   |                              |
| 15197  | Boulevard Repairs  | 51,800             |                          | 51,800               |                   |                |                   |                              |
| 15198  | Bridge Structure Preventative Maintenance                  | 46,500             |                          | 46,500               |                   |                |                   |                              |
| 15201  | Emergency Repairs  | 103,500            |                          | 103,500              |                   |                |                   |                              |
| 15203  | Localized Repairs - Curb & Sidewalk                        | 535,700            |                          | 535,700              |                   |                |                   |                              |
| 15204  | Parking Lots - Localized Repairs                           | 103,500            |                          | 103,500              |                   |                |                   |                              |
| 15205  | Parking Lots- Rehabilitation                               | 38,200             |                          | 38,200               |                   |                |                   |                              |
| 15206  | Railway Crossing Improvements                              | 50,400             |                          | 50,400               |                   |                |                   |                              |
| 15208  | Secondary Roadworks  | 289,500            |                          |                      |                   |                | 289,500           | Roads Reserve                |
| <b>TOTAL Operations - Roads</b>                |  | <b>6,559,600</b>   | <b>-</b>                 | <b>6,270,100</b>     | <b>-</b>          | <b>-</b>       | <b>289,500</b>    |                              |
| <b>Operations - Parks</b>                      |  |                    |                          |                      |                   |                |                   |                              |
| 15013  | Emerald Ash Borer Program - Year 3 of 5                    | 4,528,600          |                          |                      |                   |                | 4,528,600         | EAB Reserve                  |
| 15227  | Paving Pathways/Facilities & Stairways Repairs             | 123,900            |                          | 123,900              |                   |                |                   | (5) See notes below          |
| 15228  | Playstructure & Rubberized Safety Surface Replacement      | 62,000             |                          | 62,000               |                   |                |                   | (6) See notes below          |
| 15231  | Sportsfield Maintenance & Reconstruction                   | 120,000            |                          | 120,000              |                   |                |                   |                              |
| <b>TOTAL Operations - Parks</b>                |  | <b>4,834,500</b>   | <b>-</b>                 | <b>305,900</b>       | <b>-</b>          | <b>-</b>       | <b>4,528,600</b>  |                              |
| <b>Operations - Traffic</b>                    |  |                    |                          |                      |                   |                |                   |                              |
| 15237  | Traffic Control Signal Design & Construction               | 25,500             |                          |                      | 25,500            |                |                   | (7) See notes below          |
| <b>TOTAL Operations - Traffic</b>              |  | <b>25,500</b>      | <b>-</b>                 | <b>-</b>             | <b>25,500</b>     | <b>-</b>       | <b>-</b>          |                              |
| <b>Operations - Fleet</b>                      |  |                    |                          |                      |                   |                |                   |                              |
| 15239  | Corporate Fleet Refurbishing                               | 36,100             |                          | 36,100               |                   |                |                   |                              |
| <b>TOTAL Operations - Fleet</b>                |  | <b>36,100</b>      | <b>-</b>                 | <b>36,100</b>        | <b>-</b>          | <b>-</b>       | <b>-</b>          |                              |
| <b>Asset Mgmt - Facility Assets</b>            |  |                    |                          |                      |                   |                |                   |                              |
| 15266  | Roofing Replacement Projects                               | 1,152,900          |                          | 1,152,900            |                   |                |                   |                              |
| <b>TOTAL Asset Mgmt - Facility Assets</b>      |  | <b>1,152,900</b>   | <b>-</b>                 | <b>1,152,900</b>     | <b>-</b>          | <b>-</b>       | <b>-</b>          |                              |
| <b>Asset Mgmt - Environmental Assets</b>       |  |                    |                          |                      |                   |                |                   |                              |
| 15014  | West Thornhill Flood Control Construction - Ph 1B & 1C     | 8,479,000          |                          |                      |                   |                | 8,479,000         | \$6.5M SW Rate, \$2M Gas Tax |
| 15270  | Erosion Restoration- 110/130 Denison Street (Construction) | 200,000            |                          | 71,200               | 128,800           |                |                   |                              |
| <b>TOTAL Asset Mgmt - Environmental Assets</b> |  | <b>8,679,000</b>   | <b>-</b>                 | <b>71,200</b>        | <b>128,800</b>    | <b>-</b>       | <b>8,479,000</b>  |                              |
| <b>Asset Mgmt - Right-of-way Assets</b>        |  |                    |                          |                      |                   |                |                   |                              |
| 15273  | Bridges and Culverts - Condition Inspection                | 63,200             |                          | 63,200               |                   |                |                   |                              |
| 15274  | Former Sabiston Landfill - Monitoring                      | 156,500            |                          | 156,500              |                   |                |                   |                              |
| 15276  | Streetlight Underground Cable - Condition Inspection       | 175,600            |                          | 175,600              |                   |                |                   |                              |
| 15280  | Structures Rehabilitation (4 Structures) - Design & Const. | 91,600             |                          | 91,600               |                   |                |                   | (8) See notes below          |
| <b>TOTAL Asset Mgmt - Right-of-Way Assets</b>  |  | <b>486,900</b>     | <b>-</b>                 | <b>486,900</b>       | <b>-</b>          | <b>-</b>       | <b>-</b>          |                              |
| <b>Waterworks</b>                              |  |                    |                          |                      |                   |                |                   |                              |
| 15287  | Carlton Road Pumping Station Upgrade                       | 908,000            |                          |                      |                   |                | 908,000           | Waterworks Reserve           |
| 15298  | Water Meter Replacement/Upgrade Program                    | 555,300            |                          |                      |                   |                | 555,300           | Waterworks Reserve           |
| <b>TOTAL Waterworks</b>                        |  | <b>1,463,300</b>   | <b>-</b>                 | <b>-</b>             | <b>-</b>          | <b>-</b>       | <b>1,463,300</b>  |                              |
| <b>TOTAL Community &amp; Fire Services</b>     |  | <b>24,127,900</b>  | <b>-</b>                 | <b>9,088,900</b>     | <b>278,600</b>    | <b>-</b>       | <b>14,760,400</b> |                              |
| <b>TOTAL Pre-Approval</b>                      |  | <b>35,175,000</b>  | <b>834,830</b>           | <b>9,275,485</b>     | <b>9,769,485</b>  | <b>-</b>       | <b>15,295,200</b> |                              |
| <b>TOTAL Report Total</b>                      |  | <b>102,163,600</b> | <b>2,445,990</b>         | <b>30,431,243</b>    | <b>31,599,104</b> | <b>434,500</b> | <b>37,252,763</b> |                              |

**Notes:**

- (1) The overall project budget is \$619,700, pre-approval request was for \$100,000 for the 1 study only
- (2) The overall project budget is \$110,200, pre-approval request was for \$38,100 for 1 study only
- (3) The overall project budget is \$214,000, pre-approval request was for \$35,000 for Mount Joy only
- (4) The overall project budget is \$2,035,600, pre-approval request was for \$500,000 for immediate requirements only
- (5) The overall project budget is \$326,900, pre-approval request was for \$123,900 for the paving contract portion only
- (6) The overall project budget is \$939,900, pre-approval request was for \$62,000 for 1 location only
- (7) The overall project budget is \$408,000, pre-approval request was for \$25,500 for the design portion only
- (8) The overall project budget is \$412,000, pre-approval request was for \$91,600 for the design portion only

**CITY OF MARKHAM - 2015 OPERATING BUDGET**  
**Planning & Design**

| <u>Description</u>                       | <u>2014 Budget</u> | <u>2015 Budget</u> | <u>2015 Bud. vs. 2014 Bud.</u> |                 |
|--|--------------------|--------------------|--------------------------------|-----------------|
|  |                    |                    | <u>\$ Incr./ (Decr.)</u>       | <u>% Change</u> |
| <b><u>Revenues</u></b>                   |                    |                    |                                |                 |
| USER FEES & SERVICE CHARGES              | \$6,974,242        | \$7,248,809        | \$274,567                      | 3.9%            |
| <b>Total Revenues</b>                    | <b>\$6,974,242</b> | <b>\$7,248,809</b> | <b>\$274,567</b>               | <b>3.9%</b>     |
| <b><u>Expenses</u></b>                   |                    |                    |                                |                 |
| SALARIES AND BENEFITS                    | \$5,629,937        | \$5,762,870        | \$132,933                      | 2.4%            |
| PRINTING & OFFICE SUPPLIES               | 43,092             | 43,092             | 0                              | 0.0%            |
| OPERATING MATERIALS & SUPPLIES           | 6,803              | 6,803              | 0                              | 0.0%            |
| COMMUNICATIONS                           | 16,269             | 16,269             | 0                              | 0.0%            |
| TRAVEL EXPENSES                          | 29,342             | 29,342             | 0                              | 0.0%            |
| TRAINING                                 | 15,000             | 15,000             | 0                              | 0.0%            |
| CONTRACTS & SERVICE AGREEMENTS           | 2,022,894          | 2,272,766          | 249,872                        | 12.4%           |
| RENTAL/LEASE                             | 3,000              | 3,000              | 0                              | 0.0%            |
| PROFESSIONAL SERVICES                    | 38,748             | 38,748             | 0                              | 0.0%            |
| LICENCES, PERMITS, FEES                  | 22,995             | 22,995             | 0                              | 0.0%            |
| CREDIT CARD SERVICE CHARGES              | 1,823              | 1,823              | 0                              | 0.0%            |
| PROMOTION & ADVERTISING                  | 4,365              | 4,365              | 0                              | 0.0%            |
| OTHER EXPENDITURES                       | (5,000)            | (5,000)            | 0                              | 0.0%            |
| <b>Total Expenses</b>                    | <b>\$7,829,268</b> | <b>\$8,212,073</b> | <b>\$382,805</b>               | <b>4.9%</b>     |
| <b>Deficit Before Draw From Reserves</b> | <b>(\$855,026)</b> | <b>(\$963,264)</b> | <b>(\$108,238)</b>             | <b>12.7%</b>    |
| DRAW FROM RESERVES                       | (855,026)          | (963,264)          | (108,238)                      | 12.7%           |
| <b>Net Expenditures/ (Revenues)</b>      | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>                     | <b>0.0%</b>     |



**CITY OF MARKHAM - 2015 OPERATING BUDGET**  
**Engineering**

| <u>Description</u>                       | <u>2014 Budget</u>   | <u>2015 Budget</u> | <u>2015 Bud. vs. 2014 Bud.</u><br><u>\$ Incr./ (Decr.)</u> | <u>% Change</u> |
|--|----------------------|--------------------|--|-----------------|
| <b><u>Revenues</u></b>                   |                      |                    |  |                 |
| USER FEES & SERVICE CHARGES              | \$4,936,607          | \$5,027,032        | \$90,425   | 1.8%            |
| RECOVERIES & CONTRIBUTIONS               | 54,065               | 64,996             | 10,931   | 20.2%           |
| <b>Total Revenues</b>                    | <b>\$4,990,672</b>   | <b>\$5,092,028</b> | <b>\$101,356</b>   | <b>2.0%</b>     |
| <b><u>Expenses</u></b>                   |                      |                    |  |                 |
| SALARIES AND BENEFITS                    | \$4,501,359          | \$4,444,186        | (\$57,173)   | -1.3%           |
| PRINTING & OFFICE SUPPLIES               | 21,000               | 32,000             | 11,000   | 52.4%           |
| OPERATING MATERIALS & SUPPLIES           | 21,000               | 11,000             | (10,000)   | -47.6%          |
| COMMUNICATIONS                           | 29,336               | 27,500             | (1,836)  | -6.3%           |
| TRAVEL EXPENSES                          | 20,000               | 15,000             | (5,000)  | -25.0%          |
| TRAINING                                 | 18,000               | 14,500             | (3,500)  | -19.4%          |
| CONTRACTS & SERVICE AGREEMENTS           | 1,870,312            | 1,935,388          | 65,076   | 3.5%            |
| MAINTENANCE & REPAIR                     | 3,000                | 3,000              | 0  | 0.0%            |
| RENTAL/LEASE                             | 9,000                | 6,000              | (3,000)  | -33.3%          |
| PROFESSIONAL SERVICES                    | 10,000               | 45,000             | 35,000   | 350.0%          |
| LICENCES, PERMITS, FEES                  | 24,800               | 31,000             | 6,200  | 25.0%           |
| OTHER EXPENSES                           | 0                    | 2,000              | 2,000  | 0.0%            |
| <b>Total Expenses</b>                    | <b>\$6,527,807</b>   | <b>\$6,566,574</b> | <b>\$38,767</b>  | <b>0.6%</b>     |
| <b>Deficit Before Draw From Reserves</b> | <b>(\$1,537,135)</b> | <b>\$6,572,574</b> | <b>\$35,767</b>  | <b>-2.3%</b>    |
| DRAW FROM RESERVES                       | (1,537,135)          | (1,474,546)        | 62,589   | -4.1%           |
| <b>Net Expenditures/ (Revenues)</b>      | <b>\$0</b>           | <b>\$0</b>         | <b>\$0</b>   | <b>0.0%</b>     |

**CITY OF MARKHAM - 2015 OPERATING BUDGET**  
**Building Standards**

| <b><u>Description</u></b>                | <b><u>2014 Budget</u></b> | <b><u>2015 Budget</u></b> | <b>2015 Bud. vs. 2014 Bud.</b>  |                        |
|--|---------------------------|---------------------------|---------------------------------|------------------------|
|  |                           |                           | <b><u>\$ Incr./ (Decr.)</u></b> | <b><u>% Change</u></b> |
| <b><u>Revenues</u></b>                   |                           |                           |                                 |                        |
| LICENCES & PERMITS                       | \$6,816,991               | \$7,035,112               | \$218,121                       | 3.2%                   |
| USER FEES & SERVICE CHARGES              | 30,140                    | 30,140                    | 0                               | 0.0%                   |
| <b>Total Revenues</b>                    | <b>\$6,847,131</b>        | <b>\$7,065,252</b>        | <b>\$218,121</b>                | <b>3.2%</b>            |
| <b><u>Expenses</u></b>                   |                           |                           |                                 |                        |
| SALARIES AND BENEFITS                    | \$5,702,212               | \$5,774,296               | \$72,084                        | 1.3%                   |
| PRINTING & OFFICE SUPPLIES               | 57,000                    | 57,000                    | 0                               | 0.0%                   |
| OPERATING MATERIALS & SUPPLIES           | 23,500                    | 23,740                    | 240                             | 1.0%                   |
| COMMUNICATIONS                           | 34,040                    | 35,800                    | 1,760                           | 5.2%                   |
| TRAVEL EXPENSES                          | 6,000                     | 6,000                     | 0                               | 0.0%                   |
| TRAINING                                 | 30,000                    | 26,000                    | (4,000)                         | -13.3%                 |
| CONTRACTS & SERVICE AGREEMENTS           | 2,484,796                 | 2,555,923                 | 71,127                          | 2.9%                   |
| RENTAL/LEASE                             | 2,500                     | 0                         | (2,500)                         | -100.0%                |
| PROFESSIONAL SERVICES                    | 16,000                    | 10,500                    | (5,500)                         | -34.4%                 |
| LICENCES, PERMITS, FEES                  | 19,000                    | 25,000                    | 6,000                           | 31.6%                  |
| CREDIT CARD SERVICE CHARGES              | 10,000                    | 15,000                    | 5,000                           | 50.0%                  |
| PROMOTION & ADVERTISING                  | 1,000                     | 0                         | (1,000)                         | -100.0%                |
| <b>Total Expenses</b>                    | <b>\$8,386,048</b>        | <b>\$8,529,259</b>        | <b>\$143,211</b>                | <b>1.7%</b>            |
| <b>Deficit Before Draw From Reserves</b> | <b>(\$1,538,917)</b>      | <b>(\$1,464,007)</b>      | <b>\$74,910</b>                 | <b>-4.9%</b>           |
| DRAW FROM RESERVES                       | (1,538,917)               | (1,464,007)               | 74,910                          | -4.9%                  |
| <b>Net Expenditures/ (Revenues)</b>      | <b>\$0</b>                | <b>\$0</b>                | <b>\$0</b>                      | <b>0.0%</b>            |

**CITY OF MARKHAM - 2015 OPERATING BUDGET****Waterworks**

| <b>Description</b>                        | <b>2014 Budget</b>  | <b>2015 Budget</b>   | <b>2015 Bud. vs. 2014 Bud.</b> |                 |
|---|---------------------|----------------------|--------------------------------|-----------------|
|   |                     |                      | <b>\$ Incr./ (Decr.)</b>       | <b>% Change</b> |
| <b>Revenues</b>                           |                     |                      |                                |                 |
| BILLINGS                                  | 95,207,091          | 100,437,839          | 5,230,748                      | 5.5%            |
| USER FEES & SERVICE CHARGES               | 627,260             | 645,410              | 18,150                         | 2.9%            |
| SALES                                     | 298,830             | 298,830              | 0                              | 0.0%            |
| RECOVERIES & CONTRIBUTIONS                | 372,500             | 372,500              | 0                              | 0.0%            |
| <b>Total Revenues</b>                     | <b>\$96,505,681</b> | <b>\$101,754,579</b> | <b>\$5,248,898</b>             | <b>5.4%</b>     |
| <b>Expenses</b>                           |                     |                      |                                |                 |
| SALARIES AND BENEFITS                     | \$6,973,106         | \$7,222,734          | \$249,628                      | 3.6%            |
| PRINTING & OFFICE SUPPLIES                | 33,292              | 33,292               | 0                              | 0.0%            |
| OPERATING MATERIALS & SUPPLIES            | 126,705             | 126,705              | 0                              | 0.0%            |
| CONSTRUCTION MATERIALS                    | 667,612             | 630,347              | (37,265)                       | -5.6%           |
| UTILITIES                                 | 36,342              | 55,759               | 19,417                         | 53.4%           |
| COMMUNICATIONS                            | 106,641             | 106,641              | 0                              | 0.0%            |
| TRAVEL EXPENSES                           | 47,000              | 47,000               | 0                              | 0.0%            |
| TRAINING                                  | 56,250              | 56,250               | 0                              | 0.0%            |
| CONTRACTS & SERVICE AGREEMENTS            | 3,040,210           | 3,146,400            | 106,190                        | 3.5%            |
| MAINTENANCE & REPAIRS                     | 355,456             | 399,956              | 44,500                         | 12.5%           |
| RENTAL/LEASE                              | 6,000               | 6,000                | 0                              | 0.0%            |
| PROFESSIONAL SERVICES                     | 113,000             | 113,000              | 0                              | 0.0%            |
| LICENCES, PERMITS, FEES                   | 54,800              | 54,800               | 0                              | 0.0%            |
| CREDIT CARD SERVICE CHARGES               | 250                 | 250                  | 0                              | 0.0%            |
| PROMOTION & ADVERTISING                   | 3,000               | 3,000                | 0                              | 0.0%            |
| CONTRACTED MUNICIPAL SERVICES             | 68,765,287          | 73,794,495           | 5,029,208                      | 7.3%            |
| OTHER PURCHASED SERVICES                  | 2,280,620           | 2,336,094            | 55,474                         | 2.4%            |
| WRITE-OFFS                                | 25,000              | 25,000               | 0                              | 0.0%            |
| OTHER EXPENSES                            | 0                   | 0                    | 0                              | 0.0%            |
| <b>Total Expenses</b>                     | <b>\$82,690,571</b> | <b>\$88,157,723</b>  | <b>\$5,467,152</b>             | <b>6.6%</b>     |
| <b>Surplus Before Transfer To Reserve</b> | <b>\$13,815,110</b> | <b>\$13,596,856</b>  | <b>(\$218,254)</b>             | <b>-1.6%</b>    |
| Transfer to Reserve                       | 13,815,110          | 13,596,856           | (218,254)                      | -1.6%           |
| <b>Net Expenditures/ (Revenues)</b>       | <b>\$0</b>          | <b>\$0</b>           | <b>\$0</b>                     | <b>0.0%</b>     |