

## TOWN OF MARKHAM

## Operating Budget

(Excluding Planning &amp; Design, Engineering, Waterworks and Building Standards)

Financial Results for the Three Months Ended March 31, 2011

(in millions of dollars)

	2011 YTD Actuals	2011 YTD Budget	Variance fav./(unfav.)	Annual Budget
<b>Revenues</b>				
Taxation Revenues	57.552	57.562	(0.010)	115.199
Grant & Subsidy Revenues	0.350	0.303	0.047	1.473
General Revenues	5.681	5.569	0.112	25.028
User Fees & Service Charges	4.881	5.190	(0.309)	18.563
Other Income	1.000	0.989	0.011	4.297
<b>Revenues Total</b>	<b>69.464</b>	<b>69.613</b>	<b>(0.149)</b>	<b>164.560</b>
<b>Expenditures</b>				
Salaries & Benefits	23.767	24.109	0.342	96.100
Material & Supplies	2.009	2.009	0.000	6.609
Purchased Services	10.413	9.880	(0.533)	34.008
Other Expenditures	18.788	18.530	(0.258)	27.843
<b>Expenditures Total</b>	<b>54.977</b>	<b>54.528</b>	<b>(0.449)</b>	<b>164.560</b>
<b>Net Revenues / (Expenditures)</b>	<b>14.487</b>	<b>15.085</b>	<b>(0.598)</b>	<b>0.000</b>

**TOWN OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Three Months Ended March 31, 2011**  
(in millions of dollars)

	<b>2011 YTD Actuals</b>	<b>2011 YTD Budget</b>	<b>Variance fav./((unfav.))</b>	<b>Annual Budget</b>
<b>Revenues</b>				
User Fees & Service Charges	1.019	1.202	(0.183)	6.964
<b>Revenues Total</b>	<b>1.019</b>	<b>1.202</b>	<b>(0.183)</b>	<b>6.964</b>
<b>Expenditures</b>				
Salaries & Benefits	1.050	1.236	0.186	4.602
Material & Supplies	0.008	0.012	0.004	0.050
Purchased Services	0.327	0.327	0.000	1.309
<b>Expenditures Total</b>	<b>1.385</b>	<b>1.575</b>	<b>0.190</b>	<b>5.961</b>
<b>Surplus/(Deficit)</b>	<b>(0.366)</b>	<b>(0.373)</b>	<b>0.007</b>	<b>1.003</b>
Transfer to Reserve				1.003
<b>Net Revenues / (Expenditures)</b>	<b>(0.366)</b>	<b>(0.373)</b>	<b>0.007</b>	<b>0.000</b>

**TOWN OF MARKHAM**  
**Engineering Operating Budget**

**Financial Results for the Three Months Ended March 31, 2011**  
(in millions of dollars)

	<b>2011 YTD Actuals</b>	<b>2011 YTD Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>Annual Budget</b>
<b>Revenues</b>				
General Revenues	0.000	0.009	(0.009)	0.039
User Fees & Service Charges	0.690	0.748	(0.058)	5.009
<b>Revenues Total</b>	<b>0.690</b>	<b>0.757</b>	<b>(0.067)</b>	<b>5.048</b>
<b>Expenditures</b>				
Salaries & Benefits	0.717	1.027	0.310	4.191
Material & Supplies	0.005	0.012	0.007	0.049
Purchased Services	0.424	0.431	0.007	1.843
<b>Expenditures Total</b>	<b>1.146</b>	<b>1.470</b>	<b>0.324</b>	<b>6.083</b>
<b>Deficit</b>	<b>(0.456)</b>	<b>(0.713)</b>	<b>0.257</b>	<b>(1.035)</b>
Transfer from Reserve				(1.035)
<b>Net Expenditures</b>	<b>(0.456)</b>	<b>(0.713)</b>	<b>0.257</b>	<b>0.000</b>

**TOWN OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Three Months Ended March 31, 2011**  
(in millions of dollars)

	<b>2011 YTD Actuals</b>	<b>2011 YTD Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>Annual Budget</b>
<b>Revenues</b>				
General Revenues	2.938	1.449	1.489	6.582
User Fees & Service Charges	0.010	0.008	0.002	0.030
<b>Revenues Total</b>	<b>2.948</b>	<b>1.457</b>	<b>1.491</b>	<b>6.612</b>
<b>Expenditures</b>				
Salaries & Benefits	0.977	1.218	0.241	5.236
Material & Supplies	0.006	0.016	0.010	0.065
Purchased Services	0.531	0.531	0.000	2.122
<b>Expenditures Total</b>	<b>1.514</b>	<b>1.765</b>	<b>0.251</b>	<b>7.423</b>
<b>Surplus/(Deficit)</b>	<b>1.434</b>	<b>(0.308)</b>	<b>1.742</b>	<b>(0.811)</b>
Transfer from Reserve				(0.811)
<b>Net Revenues / (Expenditures)</b>	<b>1.434</b>	<b>(0.308)</b>	<b>1.742</b>	<b>0.000</b>

## APPENDIX 5

**TOWN OF MARKHAM**  
**Operating Budget For Waterworks**  
**Financial Results for the Three Months Ended March 31, 2011**  
(in millions of dollars)

	2011 YTD Actuals	2011 YTD Budget	Variance fav./((unfav.))	Annual Budget
<b>Sales &amp; Purchases of Water</b>				
<b>Water Revenue</b>				
Water & Sewer Billing	15.862	16.679	(0.817)	74.026
<b>Water Expenditure</b>				
Contracted Municipal Services	10.693	11.443	0.750	51.552
<b>Net Sales &amp; Purchases of Water</b>	<b>5.169</b>	<b>5.236</b>	<b>(0.067)</b>	<b>22.474</b>
<b>Operations</b>				
<b>Other Revenues</b>				
User Fees & Service Charges	0.121	0.068	0.053	0.678
Other Income	0.086	0.050	0.036	0.270
<b>Other Revenues Total</b>	<b>0.207</b>	<b>0.118</b>	<b>0.089</b>	<b>0.948</b>
<b>Other Expenditures</b>				
Salaries & Benefits	1.160	1.313	0.153	5.663
Material & Supplies	0.087	0.156	0.069	0.671
Purchased Services (excluding Contracted				
Municipal Services)	2.401	2.427	0.026	5.174
Financial Expenses	0.000	0.022	0.022	0.089
<b>Expenditures Total</b>	<b>3.648</b>	<b>3.918</b>	<b>0.270</b>	<b>11.597</b>
<b>Surplus/(Deficit)</b>	<b>1.728</b>	<b>1.436</b>	<b>0.292</b>	<b>11.825</b>
Transfer from Reserve				11.825
<b>Net Revenues / (Expenditures)</b>	<b>1.728</b>	<b>1.436</b>	<b>0.292</b>	<b>0.000</b>