

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget	Variance fav./(unfav.)	% of YTD Budget fav./(unfav.)
Revenues				
Property Taxation Revenues	138.29	138.00	0.29	
General Revenues	30.78	30.49	0.29	
User Fees & Service Charges	24.20	24.29	(0.09)	
Grant & Subsidy Revenues	2.50	1.51	0.99	
Other Income	5.00	4.83	0.17	
Revenues Total	200.77	199.12	1.65	100.8%
Expenditures				
Salaries & Benefits	112.94	115.16	2.22	
Material & Supplies	6.93	7.19	0.26	
Purchased Services	32.83	32.11	(0.72)	
Transfers to Reserves	31.21	31.96	0.75	
Other Expenditures	3.11	3.42	0.31	
Expenditures Total	187.02	189.84	2.82	98.5%
Year-End Accounting Accruals & Other Adjustments	2.56	0.69	(1.87)	
Surplus not including winter maintenance	11.19	8.59	2.60	
Winter Maintenance Favourable Variance	7.91	8.59	0.68	
Surplus including winter maintenance	3.28	0.00	3.28	

CITY OF MARKHAM
Library Operating Budget
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget	Variance fav./(unfav.)	% of Budget fav./(unfav.)
Revenues				
User Fees & Services Charges	0.76	0.85	(0.09)	
Grant & Subsidy Revenues	0.24	0.23	0.01	
Revenues Total	1.00	1.08	(0.08)	-92.6%
Expenditures				
Salaries & Benefits	9.84	10.02	0.18	
Material & Supplies	0.14	0.19	0.05	
Purchased Services	1.66	1.59	(0.07)	
Other Expenditures	0.00	0.01	0.01	
Expenditures Total	11.64	11.81	0.17	98.6%
Subsidy	(10.64)	(10.73)	0.09	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget	Variance fav./ (unfav.)	% of Budget fav./ (unfav.)
Revenues				
Planning & Design Fees	7.30	7.25	0.05	
Revenues Total	7.30	7.25	0.05	100.7%
Expenditures				
Salaries & Benefits	5.18	5.76	0.58	
Material & Supplies	0.06	0.05	(0.01)	
Purchased Services	2.37	2.40	0.03	
Expenditures Total	7.61	8.21	0.60	92.7%
Deficit Before Draw from Reserve	(0.31)	(0.96)	0.65	
Draw from Reserve	(0.31)	(0.96)	0.65	
Net	0.00	0.00	0.00	

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget	Variance fav./ (unfav.)	% of Budget fav./ (unfav.)
Revenues				
Engineering Fees	5.63	5.09	0.54	
Revenues Total	5.63	5.09	0.54	110.6%
Expenditures				
Salaries & Benefits	4.45	4.44	(0.01)	
Material & Supplies	0.03	0.04	0.01	
Purchased Services	2.01	2.08	0.07	
Expenditures Total	6.50	6.56	0.07	99.1%
Deficit Before Draw from Reserve	(0.86)	(1.47)	0.61	
Draw from Reserve	(0.86)	(1.47)	0.61	
Net	0.00	0.00	0.00	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
As at December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget
Opening Balance at January 1, 2015	(8.63)	(8.63)
Transfer to Capital and Interest Income	(0.87)	(0.87)
Transfer to/(from) Reserves		
Planning & Design	(0.31)	(0.96)
Engineering	(0.86)	(1.47)
Planning & Engineering Reserve Ending Balance	(10.67)	(11.93)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget	Variance fav./((unfav.))	% of Budget fav./((unfav.))
Revenues				
Building Permits	6.01	7.04	(1.03)	
Other Revenues	0.07	0.03	0.04	
Revenues Total	6.08	7.07	(0.99)	86.0%
Expenditures				
Salaries & Benefits	5.21	5.78	0.57	
Material & Supplies	0.07	0.08	0.01	
Purchased Services	2.65	2.67	0.02	
Expenditures Total	7.93	8.53	0.60	93.0%
Deficit Before Draw from Reserve	(1.85)	(1.46)	(0.39)	
Draw from Reserve	(1.85)	(1.46)	(0.39)	
Net	0.00	0.00	0.00	

CITY OF MARKHAM
Building Fee Reserve Balance
 As at December 31, 2015
 (in millions of dollars)

	2015 Actual	2015 Budget
Opening Balance at January 1, 2015	11.89	11.89
Transfer to Capital and Interest Income	(0.41)	(0.41)
Transfer to/(from) Reserves	(1.85)	(1.46)
Building Reserve Ending Balance	9.63	10.02

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

	2015 Actual	2015 Budget	Variance fav./ (unfav.)	% of Budget fav./ (unfav.)
Sales & Purchases of Water				
Water Revenue				
Water & Sewer Billing	100.93	100.44	0.49	
Water Expenditure				
Contracted Municipal Services	75.19	73.79	(1.40)	
Net Sales & Purchases of Water	25.74	26.65	(0.91)	-96.6%
Other Revenues Total	1.29	1.32	(0.03)	97.7%
Other Expenditures				
Salaries & Benefits	7.16	7.22	0.06	
Non Personnel Expenditures	6.90	7.15	0.25	
Expenditures Total	14.06	14.37	0.31	97.8%
Surplus Before Transfer to Reserve	12.97	13.60	(0.63)	
Transfer to Reserve	12.97	13.60	(0.63)	
Net	0.00	0.00	0.00	

CITY OF MARKHAM
Waterworks Reserve Balance
 As at December 31, 2015
 (in millions of dollars)

	2015 Actual	2015 Budget
Opening Balance - January 1, 2015	37.02	37.02
Transfer to Reserves at time of budget approval	13.60	13.60
Transfer from Reserve for 2014 year end deficit	(1.12)	(1.12)
One-time dispute settlement with York Region	3.11	3.11
Transfer to 2015 Capital	(11.88)	(11.88)
Interest Income	0.52	0.52
Transfer from 2015 closed capital projects	3.05	0.00
Transfer from Reserve for 2015 year end Deficit	(0.63)	0.00
Waterworks Reserve Ending Balance	43.67	41.25

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources, Legal Services and Sustainability Office
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.01	0.04	0.00	0.05
HUMAN RESOURCES	0.17	0.03	0.00	0.20
LEGAL DEPT.	0.11	0.08	0.02	0.21
SUSTAINABILITY OFFICE	0.09	(0.20)	0.21	0.10
Total	0.38	(0.05)	0.23	0.56

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ARTS CENTRES	(0.09)	0.02	0.10	0.03
MUSEUM	(0.03)	0.01	0.02	0.00
THEATRE	0.08	(0.28)	0.25	0.05
CULTURE ADMIN	(0.06)	0.02	0.04	0.00
OPERATIONS	0.67	0.06	0.05	0.78
ASSET MANAGEMENT	0.19	0.10	0.05	0.34
FIRE SERVICES	(0.18)	0.13	(0.06)	(0.11)
LIBRARY	0.18	(0.01)	(0.08)	0.09
RECREATION SERVICES	0.44	(0.44)	(0.66)	(0.66)
WASTE	0.02	0.38	0.14	0.54
COMMISSIONER'S OFFICE	0.01	0.03	0.00	0.04
Total Excl. Winter Maintenance	1.23	0.02	(0.15)	1.10
WINTER MAINTENANCE	(0.11)	0.88	(0.09)	0.68
Total	1.12	0.90	(0.24)	1.78

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES	(0.01)	(0.14)	0.15	0.00
FINANCIAL SERVICES	0.46	0.09	0.33	0.88
ITS DEPARTMENT	0.21	0.32	(0.01)	0.52
CORP. COMMUNICATIONS & COMMUNITY ENGAGEMENT	0.28	0.13	(0.30)	0.11
COMMISSIONER'S OFFICE	0.01	0.01	0.00	0.02
Total	0.95	0.41	0.17	1.53

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Twelve Months Ended December 31, 2015
(in millions of dollars)

Department	Personnel	Non-Personnel	Revenue	Total
ECONOMIC DEVELOPMENT	(0.03)	(0.03)	0.14	0.08
COMMISSIONER'S OFFICE	0.07	(0.01)	0.00	0.06
Total	0.04	(0.04)	0.14	0.14