

**CITY OF MARKHAM**  
**Operating Budget**  
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget	Year-end Variance Projection Fav./(Unfav)
<b>Revenues</b>						
Property Taxation Revenues	127.93	127.89	0.04	143.90		
General Revenues	14.46	13.93	0.53	30.31		
User Fees & Service Charges	14.43	14.69	(0.26)	25.38		
Grant & Subsidy Revenues	0.94	0.69	0.25	1.60		
Other Income	3.44	3.21	0.23	5.35		
<b>Revenues Total</b>	<b>161.20</b>	<b>160.41</b>	<b>0.79</b>	<b>206.54</b>	<b>100.5%</b>	<b>0.50</b>
<b>Expenditures</b>						
Salaries & Benefits	67.39	69.15	1.76	121.16		
Material & Supplies	2.91	3.34	0.43	7.28		
Purchased Services	20.60	21.39	0.79	42.94		
Transfers to Reserves	22.08	22.08	0.00	31.61		
Other Expenditures	1.42	1.37	(0.05)	3.55		
<b>Expenditures Total</b>	<b>114.40</b>	<b>117.33</b>	<b>2.93</b>	<b>206.54</b>	<b>97.5%</b>	<b>4.00</b>
<b>Year-End Accounting Accruals &amp; Other Adjustments</b>						<b>(0.97)</b>
<b>Surplus not including winter maintenance</b>	<b>46.80</b>	<b>43.08</b>	<b>3.72</b>	<b>0.00</b>		<b>3.53</b>
<b>Winter Maintenance Unfavourable Variance</b>	<b>5.47</b>	<b>6.85</b>	<b>1.38</b>			<b>1.21</b>
<b>Surplus including winter maintenance</b>	<b>41.33</b>	<b>36.23</b>	<b>5.10</b>	<b>0.00</b>		<b>4.74</b>

**CITY OF MARKHAM**  
**Library Operating Budget**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

	<b>2016 Actual</b>	<b>2016 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
User Fees & Services Charges	0.46	0.51	(0.05)	0.86	
Grant & Subsidy Revenues	0.03	0.00	0.03	0.23	
<b>Revenues Total</b>	<b>0.49</b>	<b>0.51</b>	<b>(0.02)</b>	<b>1.09</b>	<b>96.1%</b>
<b>Expenditures</b>					
Salaries & Benefits	5.69	5.79	0.10	11.55	
Material & Supplies	0.06	0.10	0.04	0.18	
Purchased Services	1.23	1.23	0.00	1.60	
Other Expenditures	0.01	0.01	0.00	0.01	
<b>Expenditures Total</b>	<b>6.99</b>	<b>7.13</b>	<b>0.14</b>	<b>13.34</b>	<b>98.0%</b>
<b>Surplus/(Deficit)</b>	<b>(6.50)</b>	<b>(6.62)</b>	<b>0.12</b>	<b>(12.25)</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/ (Deficit) Projection
<b>Revenues</b>						
Planning & Design Fees	4.93	5.09	(0.16)	7.98		
<b>Revenues Total</b>	<b>4.93</b>	<b>5.09</b>	<b>(0.16)</b>	<b>7.98</b>	<b>96.9%</b>	
<b>Expenditures</b>						
Salaries & Benefits	3.01	3.29	0.28	5.84		
Material & Supplies	0.02	0.03	0.01	0.05		
Purchased Services	1.17	1.18	0.01	2.31		
<b>Expenditures Total</b>	<b>4.20</b>	<b>4.50</b>	<b>0.30</b>	<b>8.20</b>	<b>93.3%</b>	
<b>Surplus/(Deficit) Before Transfer to/(from) Reserve</b>	<b>0.73</b>	<b>0.59</b>	<b>0.14</b>	<b>(0.22)</b>		<b>0.06</b>
Transfer to/(from) Reserve	0.00	0.00	0.00	(0.22)		0.06
<b>Surplus/(Deficit) After Transfer to/(from) Reserve</b>	<b>0.73</b>	<b>0.59</b>	<b>0.14</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/ (Deficit) Projection
<b>Revenues</b>						
Engineering Fees	4.27	3.42	0.85	6.18		
<b>Revenues Total</b>	<b>4.27</b>	<b>3.42</b>	<b>0.85</b>	<b>6.18</b>	<b>124.9%</b>	
<b>Expenditures</b>						
Salaries & Benefits	2.48	2.48	0.00	4.59		
Material & Supplies	0.01	0.02	0.01	0.04		
Purchased Services	1.17	1.19	0.02	2.34		
<b>Expenditures Total</b>	<b>3.67</b>	<b>3.69</b>	<b>0.03</b>	<b>6.97</b>	<b>99.5%</b>	
<b>Surplus/(Deficit) Before Transfer to/(from) Reserve</b>	<b>0.61</b>	<b>(0.27)</b>	<b>0.88</b>	<b>(0.79)</b>		<b>(0.79)</b>
Transfer to/(from) Reserve	0.00	0.00	0.00	(0.79)		(0.79)
<b>Surplus/(Deficit) After Transfer to/(from) Reserve</b>	<b>0.61</b>	<b>(0.27)</b>	<b>0.88</b>	<b>(0.00)</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**

As at July 31, 2016  
(in millions of dollars)

	<b>2016 Budget</b>	<b>2016 Projection</b>
<b>Opening Balance at January 1, 2016</b>	(10.67)	(10.67)
<b>Transfer to Capital and Interest Charges</b>	(1.07)	(1.07)
<b>Transfer to/(from) Reserves</b>		
<b>Planning &amp; Design</b>	(0.22)	0.06
<b>Engineering</b>	(0.79)	(0.79)
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>(12.75)</b>	<b>(12.47)</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/ (Deficit) Projection
<b>Revenues</b>						
Building Permits	3.56	3.59	(0.03)	7.00		
Other Revenues	0.05	0.02	0.03	0.03		
<b>Revenues Total</b>	<b>3.61</b>	<b>3.61</b>	<b>0.00</b>	<b>7.03</b>	<b>100.0%</b>	
<b>Expenditures</b>						
Salaries & Benefits	3.02	3.24	0.22	5.87		
Material & Supplies	0.03	0.05	0.02	0.08		
Purchased Services	1.35	1.35	0.00	2.69		
<b>Expenditures Total</b>	<b>4.40</b>	<b>4.64</b>	<b>0.24</b>	<b>8.64</b>	<b>94.8%</b>	
<b>Deficit Before Transfer from Reserve</b>	<b>(0.79)</b>	<b>(1.03)</b>	<b>0.24</b>	<b>(1.61)</b>		<b>(1.07)</b>
Transfer from Reserve	0.00	0.00	0.00	(1.61)		(1.07)
<b>Deficit After Transfer from Reserve</b>	<b>(0.79)</b>	<b>(1.03)</b>	<b>0.24</b>	<b>(0.00)</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**

As at July 31, 2016  
(in millions of dollars)

	<b>2016 Budget</b>	<b>2016 Projection</b>
<b>Opening Balance at January 1, 2016</b>	9.63	9.63
<b>Transfer to Capital and Interest Income</b>	(0.97)	(0.97)
<b>Draw from Reserve</b>	(1.61)	(1.07)
<b>Building Reserve Ending Balance</b>	<b>7.05</b>	<b>7.59</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Variance Projection Fav./ (Unfav)
<b>Sales &amp; Purchases of Water</b>						
<b>Water Revenue</b>						
Water & Sewer Billing	60.83	62.54	(1.71)	113.89		
<b>Water Expenditure</b>						
Contracted Municipal Services	47.52	46.43	(1.09)	84.78		
<b>Net Sales &amp; Purchases of Water</b>	<b>13.31</b>	<b>16.10</b>	<b>(2.80)</b>	<b>29.11</b>	<b>82.7%</b>	
<b>Other Revenues Total</b>	<b>0.70</b>	<b>0.68</b>	<b>0.02</b>	<b>1.41</b>	<b>102.9%</b>	
<b>Other Expenditures</b>						
Salaries & Benefits	4.23	4.30	0.07	7.36		
Non Personnel Expenditures	4.60	4.86	0.26	7.20		
<b>Expenditures Total</b>	<b>8.83</b>	<b>9.16</b>	<b>0.33</b>	<b>14.56</b>	<b>96.4%</b>	
<b>Surplus Before Transfer to Reserve</b>	<b>5.18</b>	<b>7.62</b>	<b>(2.45)</b>	<b>15.96</b>		<b>(2.20)</b>
Transfer to Reserve	0.00	0.00	0.00	15.96		(2.20)
<b>Surplus After Transfer to Reserve</b>	<b>5.18</b>	<b>7.62</b>	<b>(2.45)</b>	<b>0.00</b>		<b>0.00</b>



**CITY OF MARKHAM**  
**Waterworks Reserve Balance**  
 As at July 31, 2016  
 (in millions of dollars)

	<b>2016 Budget</b>	<b>2016 Projection</b>
<b>Opening Balance - January 1, 2016</b>	44.30	44.30
<b>Transfer from Reserve for 2015 year end unfavourable variance</b>	(0.62)	(0.62)
<b>Transfer to 2016 Capital</b>	(10.87)	(10.87)
<b>Interest Income</b>	0.40	0.40
<b>Transfer from 2016 closed capital projects (YTD: \$1.67M + projected \$1.00M)</b>	0.00	2.67
<b>Transfer to Reserve</b>	15.96	13.76
<b>Waterworks Reserve Ending Balance</b>	<b>49.17</b>	<b>49.65</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources, Legal Services and Sustainability Office**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.03	0.03	0.00	0.06
HUMAN RESOURCES	0.17	0.00	0.00	0.17
LEGAL DEPT.	0.10	0.04	0.03	0.17
SUSTAINABILITY OFFICE	0.06	0.00	0.02	0.08
<b>Total</b>	<b>0.36</b>	<b>0.07</b>	<b>0.05</b>	<b>0.48</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	0.56	0.21	(0.15)	0.62
ASSET MANAGEMENT	0.01	0.21	(0.01)	0.21
FIRE SERVICES	0.26	0.14	(0.02)	0.38
LIBRARY	0.10	0.04	(0.02)	0.12
RECREATION SERVICES	0.19	0.18	(0.29)	0.08
WASTE	0.03	0.37	(0.01)	0.39
COMMISSIONER'S OFFICE	0.09	0.03	0.00	0.12
<b>Total Excl. Winter Maintenance</b>	<b>1.24</b>	<b>1.18</b>	<b>(0.50)</b>	<b>1.92</b>
WINTER MAINTENANCE	(0.08)	1.56	(0.10)	1.38
<b>Total</b>	<b>1.16</b>	<b>2.74</b>	<b>(0.60)</b>	<b>3.30</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Seven Months Ended July 31, 2016**  
**(in millions of dollars)**

<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES	(0.05)	0.08	0.05	0.08
FINANCIAL SERVICES	0.08	0.03	0.08	0.19
ITS DEPARTMENT	0.11	0.16	-	0.27
CORP. COMMUNICATIONS & COMMUNITY ENGAGEMENT	0.10	0.06	(0.11)	0.05
COMMISSIONER'S OFFICE	0.01	0.01	0.00	0.02
<b>Total</b>	<b>0.25</b>	<b>0.34</b>	<b>0.02</b>	<b>0.61</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CULTURE & ECONOMIC DEVELOPMENT	(0.04)	0.00	0.24	0.20
COMMISSIONER'S OFFICE	0.05	0.00	0.00	0.05
<b>Total</b>	<b>0.01</b>	<b>0.00</b>	<b>0.24</b>	<b>0.25</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Seven Months Ended July 31, 2016**  
(in millions of dollars)

<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	(0.10)	(0.42)	0.98	0.46
<b>Total</b>	<b>(0.10)</b>	<b>(0.42)</b>	<b>0.98</b>	<b>0.46</b>