

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./((unfav.))	% of YTD Budget
Revenues				
Property Taxation Revenues	143.65	143.90	(0.25)	
General Revenues	30.68	30.31	0.37	
User Fees & Service Charges	25.17	25.38	(0.21)	
Grant & Subsidy Revenues	2.15	1.60	0.55	
Other Income	6.06	5.35	0.71	
Revenues Total	207.71	206.54	1.17	100.6%
Expenditures				
Salaries & Benefits	117.86	119.42	1.56	
Material & Supplies	4.86	5.65	0.79	
Purchased Services	34.69	35.84	1.15	
Transfers to Reserves	31.10	31.61	0.51	
Other Expenditures	4.02	3.73	(0.29)	
Expenditures Total	192.53	196.25	3.72	98.1%
Year-End Accounting Accruals & Other Adjustments	1.54	0.94	(0.60)	
Surplus not including winter maintenance	13.64	9.35	4.29	
Winter Maintenance Unfavourable Variance	8.94	9.35	0.41	
Surplus including winter maintenance	4.70	0.00	4.70	

CITY OF MARKHAM
Library Operating Budget
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./(unfav.)	% of YTD Budget
Revenues				
User Fees & Services Charges	0.77	0.86	(0.09)	
Grant & Subsidy Revenues	0.28	0.23	0.05	
Revenues Total	1.05	1.09	(0.04)	96.3%
Expenditures				
Salaries & Benefits	11.36	11.55	0.19	
Material & Supplies	0.13	0.18	0.05	
Purchased Services	1.64	1.60	(0.04)	
Other Expenditures	0.01	0.01	0.00	
Expenditures Total	13.14	13.34	0.20	98.5%
Deficit	(12.09)	(12.25)	0.16	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./ (unfav.)	% of YTD Budget
Revenues				
Planning & Design Fees	9.32	7.98	1.34	
Revenues Total	9.32	7.98	1.34	116.8%
Expenditures				
Salaries & Benefits	5.58	5.84	0.26	
Material & Supplies	0.04	0.05	0.01	
Purchased Services	2.29	2.31	0.02	
Expenditures Total	7.91	8.20	0.29	96.5%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	1.41	(0.22)	1.63	
Transfer to/Draw (from) Reserve	1.41	(0.22)	1.63	
Surplus/(Deficit) After Transfer to/Draw (from) Reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./((unfav.)	% of YTD Budget
Revenues				
Engineering Fees	5.98	6.18	(0.20)	
Revenues Total	5.98	6.18	(0.20)	96.8%
Expenditures				
Salaries & Benefits	4.17	4.59	0.42	
Material & Supplies	0.02	0.04	0.02	
Purchased Services	2.31	2.34	0.03	
Expenditures Total	6.51	6.97	0.47	93.4%
Deficit Before Draw (from) Reserve	(0.52)	(0.79)	0.27	
Draw (from) Reserve	(0.52)	(0.79)	0.27	
Deficit After Draw (from) Reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
 As at December 31, 2016
 (in millions of dollars)

	2016 Budget	2016 Actual
Opening Balance at January 1, 2016	(10.67)	(10.67)
Transfer to Capital and Interest Charges	(1.07)	(0.96)
Transfer to/Draw (from) Reserves		
Planning & Design	(0.22)	1.41
Engineering	(0.79)	(0.52)
Planning & Engineering Reserve Ending Balance	(12.75)	(10.74)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./(unfav.)	% of YTD Budget
Revenues				
Building Permits	9.24	7.00	2.24	
Other Revenues	0.08	0.03	0.05	
Revenues Total	9.32	7.03	2.29	132.6%
Expenditures				
Salaries & Benefits	5.34	5.87	0.53	
Material & Supplies	0.05	0.08	0.03	
Purchased Services	2.68	2.69	0.01	
Expenditures Total	8.07	8.64	0.57	93.4%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	1.25	(1.61)	2.86	
Transfer to/Draw (from) Reserve	1.25	(1.61)	2.86	
Surplus/(Deficit) After Transfer to/Draw (from) Reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Building Fee Reserve Balance
 As at December 31, 2016
 (in millions of dollars)

	2016 Budget	2016 Actual
Opening Balance at January 1, 2016	9.63	9.63
Transfer to Capital and Interest Income	(0.97)	(0.66)
Transfer to/Draw (from) Reserves	(1.61)	1.25
Building Reserve Ending Balance	7.05	10.22

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

	2016 Actual	2016 Budget	Variance fav./ (unfav.)	% of YTD Budget
Sales & Purchases of Water				
Water Revenue				
Water & Sewer Billing	111.71	113.89	(2.18)	
Water Expenditure				
Contracted Municipal Services	83.59	84.78	1.19	
Net Sales & Purchases of Water	28.12	29.11	(0.99)	96.6%
Other Revenues Total	1.36	1.41	(0.05)	96.5%
Other Expenditures				
Salaries & Benefits	7.48	7.36	(0.12)	
Non Personnel Expenditures	6.79	7.20	0.41	
Expenditures Total	14.27	14.56	0.29	98.0%
Surplus Before Transfer to Reserve	15.21	15.96	(0.75)	
Transfer to Reserve	15.21	15.96	(0.75)	
Surplus After Transfer to Reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Waterworks Reserve Balance
 As at December 31, 2016
 (in millions of dollars)

	2016 Budget	2016 Actual
Opening Balance - January 1, 2016	44.30	44.30
Transfer from Reserve for 2015 year end unfavourable variance	(0.62)	(0.62)
Transfer to 2016 Capital	(10.87)	(10.87)
Interest Income	0.40	0.40
Transfer from 2016 closed capital projects	0.00	2.60
Transfer to Reserve	15.96	15.21
Waterworks Reserve Ending Balance	49.17	51.02

CITY OF MARKHAM

Variances by Commission and Department

CAO'S Office, Human Resources, Legal Services and Sustainability Office

Financial Results for the Twelve Months Ended December 31, 2016

(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.05	0.05	0.00	0.10
HUMAN RESOURCES	0.26	0.10	0.00	0.36
LEGAL DEPT.	0.18	0.02	0.12	0.32
SUSTAINABILITY OFFICE	0.16	(0.03)	0.02	0.15
Total	0.65	0.14	0.14	0.93

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
OPERATIONS	0.65	0.51	(0.26)	0.90
ASSET MANAGEMENT	(0.05)	0.57	0.10	0.62
FIRE SERVICES	(0.34)	0.13	(0.06)	(0.27)
LIBRARY	0.19	0.01	(0.04)	0.16
RECREATION SERVICES	0.13	0.18	(0.49)	(0.18)
WASTE	0.04	0.62	0.22	0.88
COMMISSIONER'S OFFICE	0.16	0.04	0.00	0.20
Total Excl. Winter Maintenance	0.78	2.06	(0.53)	2.31
WINTER MAINTENANCE	0.00	0.53	(0.12)	0.41
Total	0.78	2.59	(0.65)	2.72

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES	(0.07)	(0.14)	0.01	(0.20)
FINANCIAL SERVICES	0.34	0.07	0.16	0.57
ITS DEPARTMENT	0.18	0.25	0.00	0.43
CORP. COMMUNICATIONS & COMMUNITY ENGAGEMENT	0.15	0.15	(0.28)	0.02
COMMISSIONER'S OFFICE	0.02	0.01	0.00	0.03
Total	0.62	0.34	(0.11)	0.85

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	(0.08)	(0.19)	0.40	0.13
COMMISSIONER'S OFFICE	0.02	(0.01)	0.00	0.01
Total	(0.06)	(0.20)	0.40	0.14

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Twelve Months Ended December 31, 2016
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CORPORATE ITEMS	(0.43)	(0.18)	1.27	0.66
Total	(0.43)	(0.18)	1.27	0.66