

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

	2017 Actual	2017 Budget	Variance fav./(unfav.)	% of Budget
Revenues				
Property Taxation Revenues	150.44	151.09	(0.65)	
General Revenues	32.19	30.85	1.34	
User Fees & Service Charges	26.47	26.45	0.02	
Grant & Subsidy Revenues	2.26	1.64	0.62	
Other Income	5.63	5.36	0.27	
Revenues Total	216.99	215.39	1.60	100.7%
Expenditures				
Salaries & Benefits	118.52	124.28	5.76	
Material & Supplies	5.18	5.60	0.42	
Purchased Services	35.43	38.72	3.29	
Transfers to Reserves	39.53	33.05	(6.48)	
Other Expenditures	3.01	3.36	0.35	
Expenditures Total	201.67	205.01	3.34	98.4%
Year-End Accounting Accruals & Other Adjustments	1.65	1.19	(0.46)	
Surplus not including winter maintenance	13.67	9.19	4.48	
Winter Maintenance	8.07	9.19	1.12	
Surplus including winter maintenance	5.60	0.00	5.60	

CITY OF MARKHAM
Library Operating Budget
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

	2017 Actual	2017 Budget	Variance fav./ (unfav.)	% of YTD Budget
Revenues				
User Fees & Services Charges	0.78	0.87	(0.09)	
Grant & Subsidy Revenues	0.29	0.23	0.06	
Revenues Total	1.07	1.10	(0.03)	97.3%
Expenditures				
Salaries & Benefits	10.18	10.34	0.16	
Material & Supplies	0.17	0.17	0.00	
Purchased Services	1.78	1.76	(0.02)	
Other Expenditures	0.01	0.01	0.00	
Expenditures Total	12.14	12.28	0.14	98.9%
Deficit	(11.07)	(11.18)	0.11	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

	2017 Actual	2017 Budget	Variance fav./((unfav.)	% of YTD Budget
Revenues				
Planning & Design Fees	9.91	9.15	0.76	
Revenues Total	9.91	9.15	0.76	108.3%
Expenditures				
Salaries & Benefits	5.26	6.27	1.01	
Material & Supplies	0.04	0.04	0.00	
Purchased Services	2.34	2.36	0.02	
Expenditures Total	7.64	8.67	1.03	88.1%
Surplus before transfer (to reserve)	2.27	0.48	1.79	
Transfer (to reserve)	(2.27)	(0.48)	(1.79)	
Net after transfer to reserve	0.00	0.00	3.58	

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

	2017 Actual	2017 Budget	Variance fav./ (unfav.)	% of YTD Budget
Revenues				
Engineering Fees	8.50	7.28	1.22	
Revenues Total	8.50	7.28	1.22	116.8%
Expenditures				
Salaries & Benefits	4.66	4.93	0.27	
Material & Supplies	0.02	0.03	0.01	
Purchased Services	2.35	2.39	0.04	
Expenditures Total	7.04	7.35	0.32	95.8%
Surplus/(deficit) before transfer (to)/draw from reserve	1.47	(0.07)	1.54	
Transfer (to)/draw from reserve	(1.47)	0.07	(1.54)	
Deficit After Draw (from) Reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
 As at December 31, 2017
 (in millions of dollars)

	2017 Budget	2017 Actual
Opening balance at January 1, 2017	(10.74)	(10.74)
Transfer to capital and interest charges	(0.70)	(0.77)
Transfer to/draw (from) reserves		
Planning & Design	0.48	2.27
Engineering	(0.07)	1.47
Planning & Engineering Reserve Ending Balance	(11.03)	(7.77)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

	2017 Actual	2017 Budget	Variance fav./.(unfav.)	% of YTD Budget
Revenues				
Building Permits	7.33	8.28	(0.95)	
Other Revenues	0.09	0.03	0.06	
Revenues Total	7.42	8.31	(0.89)	89.3%
Expenditures				
Salaries & Benefits	5.42	5.95	0.53	
Material & Supplies	0.06	0.07	0.01	
Purchased Services	2.76	2.78	0.02	
Expenditures Total	8.24	8.80	0.56	93.6%
Deficit Before draw from reserve	(0.82)	(0.49)	(0.33)	
Draw from reserve	0.82	0.49	0.33	
Net after draw from reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Building Fee Reserve Balance
As at December 31, 2017
(in millions of dollars)

	2017 Budget	2017 Actual
Opening Balance at January 1, 2017	10.22	10.22
Transfer to Capital and Interest Income	(0.86)	(0.05)
Draw (from) reserve	(0.49)	(0.82)
Building Reserve Ending Balance	8.87	9.35

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

	2017 Actual	2017 Budget	Variance fav./ (unfav.)	% of YTD Budget
Sales & Purchases of Water				
Water Revenue				
Water & Sewer Billing	111.28	119.79	(8.51)	
Water Expenditure				
Contracted Municipal Services	83.79	90.75	6.96	
Net Sales & Purchases of Water	27.49	29.04	(1.55)	94.7%
Other Revenues Total	1.39	1.38	0.01	100.7%
Other Expenditures				
Salaries & Benefits	6.78	7.51	0.73	
Non Personnel Expenditures	6.33	7.49	1.16	
Expenditures Total	13.11	15.00	1.89	87.4%
Surplus Before Transfer to Reserve	15.77	15.42	0.35	
Transfer to Reserve	15.77	15.42	0.35	
Surplus After Transfer to Reserve	0.00	0.00	0.00	

CITY OF MARKHAM
Waterworks Reserve Balance
 As at December 31, 2017
 (in millions of dollars)

	2017 Budget	2017 Actual
Opening Balance - January 1, 2017	51.77	51.77
Transfer from Reserve for 2016 year end unfavourable variance	(0.76)	(0.76)
Transfer to 2017 Capital	(9.42)	(9.42)
Interest Income	0.35	0.51
Transfer from 2017 closed capital projects	0.00	2.81
Transfer to Reserve	15.42	15.77
Waterworks Reserve Ending Balance	57.36	60.68

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources, Legal Services and Sustainability Office
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.00	0.04	0.00	0.04
HUMAN RESOURCES	(0.06)	0.01	0.01	(0.04)
LEGAL DEPT.	0.08	0.17	0.08	0.33
Total	0.02	0.22	0.09	0.33

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
OPERATIONS	0.54	2.52	0.02	3.08
FIRE SERVICES	0.79	0.11	(0.06)	0.84
LIBRARY	0.15	(0.01)	(0.03)	0.11
RECREATION SERVICES	0.51	1.19	(0.09)	1.61
ENVIRONMENTAL SERVICES	(0.03)	0.01	-	(0.02)
WASTE	0.02	0.10	0.16	0.28
COMMISSIONER'S OFFICE	0.02	0.04	-	0.06
Total Excl. Winter Maintenance	2.00	3.96	0.00	5.96
WINTER MAINTENANCE	-	1.20	(0.08)	1.12
Total	2.00	5.16	(0.08)	7.08

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.39	(0.03)	(0.47)	(0.11)
FINANCIAL SERVICES	0.47	0.04	0.05	0.56
ITS DEPARTMENT	0.15	0.12	-	0.27
SUSTAINABILITY & ASSET	0.23	0.16	0.04	0.43
COMMISSIONER'S OFFICE	0.03	0.01	-	0.04
Total	1.27	0.30	(0.38)	1.19

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	(0.26)	(0.15)	0.36	(0.05)
TRAFFIC OPERATIONS	(0.02)	0.10	-	0.08
COMMISSIONER'S OFFICE	(0.03)	0.01	-	(0.02)
Total	(0.31)	(0.04)	0.36	0.01

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Twelve Months Ended December 31, 2017
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CORPORATE ITEMS	1.76	(8.96)	5.31	(1.89)
Total	1.76	(8.96)	5.31	(1.89)