

2014 Budget  
February 11, 2014  
Council Meeting





Building Markham's Future Together  
**Journey to Excellence**

## Agenda

- 2014 Budget
- Budget Highlights

# Budget Process



**Staff Review**

- Preliminary Budget
- Staff, Commissioner & CAO Review

**Deliberation Process**

- Budget Sub-Committee meetings
- Community Consultation meeting

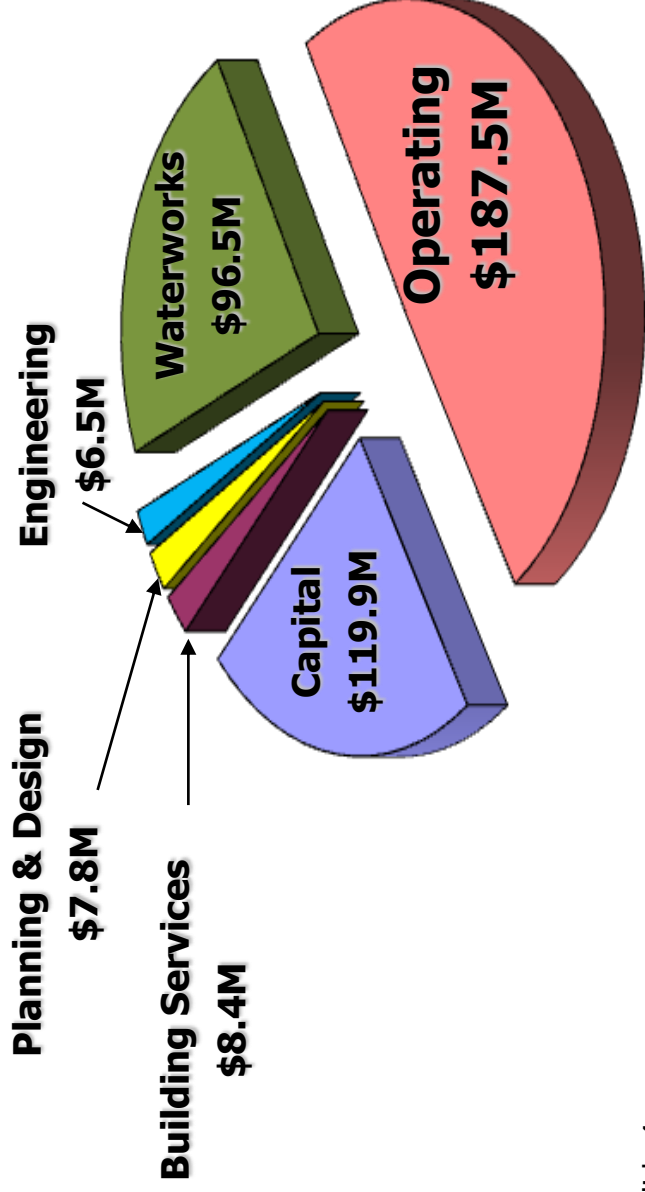
**Council Decision**

- General Committee
- Council Decision



# 2014 Budget Summary

## Total Approved Budget \$426.6 Million




## Fiscal Scan



**Wage Settlements**



**Growth**



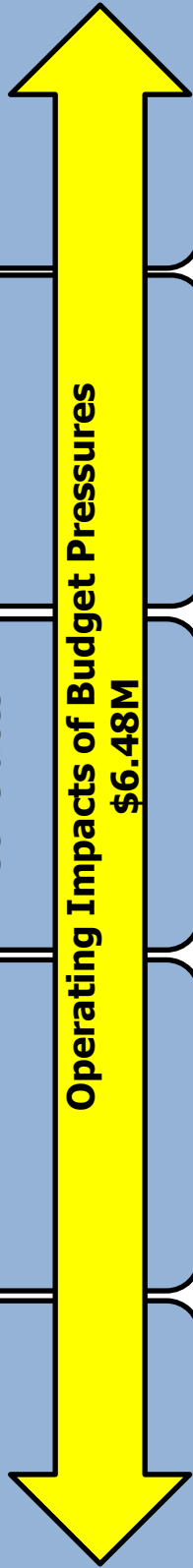
**Municipal Service Contracts**



**Infrastructure**



**Provincial Legislation**



**Operating Impacts of Budget Pressures**  
**\$6.48M**

## 2014 Operating Budget - Revenues

(\$ in Millions)

### (Excl. Planning & Design, Engineering, Building Standards and Waterworks)

	2013 \$	2014 \$	Increase/ (Decrease) \$
<b>Total Revenues</b>	<b>180.80</b>	<b>184.45</b>	<b>3.65</b>
Assessment growth (2.09%)			2.54
CPI adjustment for Recreation user and program fees			0.27
CPI adjustment for user and program fees			0.20
Supplemental taxes			0.17
User fee volume adjustments			0.14
Other			0.34
<b>Total Revenue Increase</b>			<b>3.65</b>



# 2014 Operating Budget - Expenditures

(\$ in Millions)

(Excl. Planning & Design, Engineering, Building Standards and Waterworks)

	<u>Increase/ (Decrease) \$</u>
<b>Personnel Costs</b>	<b>2.63</b>
Existing staff / new staffing requests	2.63
<b>Growth</b>	<b>3.12</b>
Future staff ramp-up related to new facilities	1.45
Growth (roads, waste, parks, streetlights and winter maintenance)	0.86
Transfer to capital	0.50
Capital induced operating costs	0.21
Non-personnel ramp-up for a future operations works yard	<u>0.10</u>
<b>Municipal Service Contracts</b>	<b>0.73</b>
Utility price escalation	0.85
Winter maintenance	0.42
Service level enhancements	0.24
Fuel cost increase (waste contract fuel escalation and price adjustment for City fleet )	0.13
Other contract escalations	0.10
Waste expenditure reduction (based on volume)	(0.28)
Cost efficiencies (E3) (energy savings, school crossing guards, VOIP contract award and waste calendar)	(0.31)
Support services for Building, Engineering, Planning & Design, Waterworks	(0.42)
<b>Total Expenditures</b>	<b><u>6.48</u></b>

## 2014 Operating Budget Summary

(\$ in Millions)

(Excl. Planning & Design, Engineering, Building Standards and Waterworks)

	2013	2014	Increase/ (Decrease)	Tax Rate Impact
	\$	\$	\$	%
<b>Revenues</b>	<b>180.80</b>	<b>184.45</b>	<b>3.65</b>	
<b>Expenditures</b>				
<b>Personnel</b>	<b>107.57</b>	<b>111.58</b>	<b>4.01</b>	
<b>Non-Personnel</b>	<b>73.23</b>	<b>75.70</b>	<b>2.47</b>	
<b>Total Expenditures</b>	<b>180.80</b>	<b>187.28</b>	<b>6.48</b>	
<b>Net Shortfall from Operations</b>			<b>(2.83)</b>	<b>2.33%</b>
<b>Ice storm response and recovery impact</b>			<b>(0.19)</b>	<b>0.16%</b>
<b>Total Tax Rate Impact</b>			<b>(3.02)</b>	<b>2.49%</b>







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## **Impact of Markham Tax Rate Increase on an Average Residential Home**

2014 Average Current Value of a Residential Property in Markham = \$521,000\*

[Tax Dollar Impact per Household – Markham's Tax Levy](#)

2.49% Tax Rate Increase = \$26.72

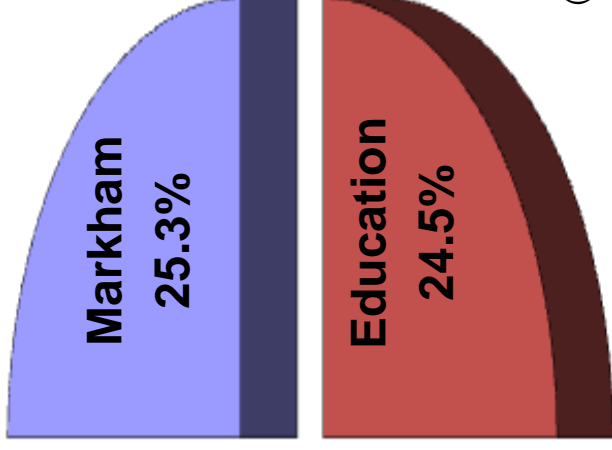
\* residential tax class includes single family detached, linked homes, freehold townhouses, semi-detached and residential condominiums

AWARDS FOR  
EXCELLENCE

MARKHAM REGIONAL  
ORGANIZATIONAL QUALITY  
& HEALTHY WORKPLACE

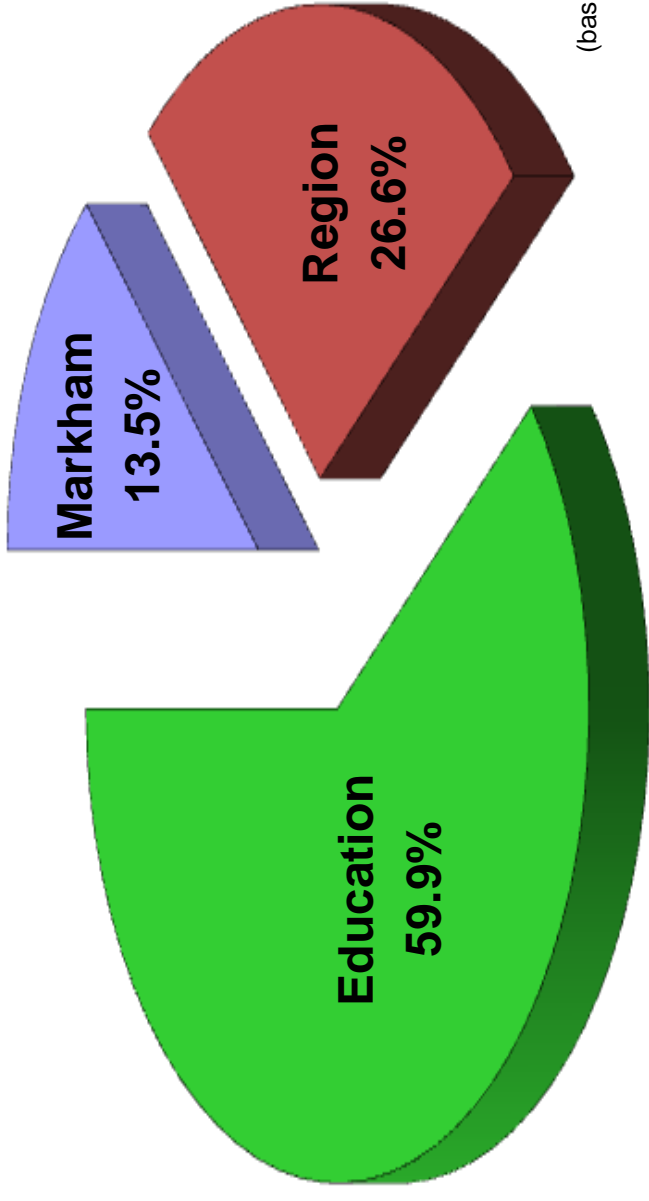
# Property Tax Distribution

Residential Tax Class



## Property Tax Distribution

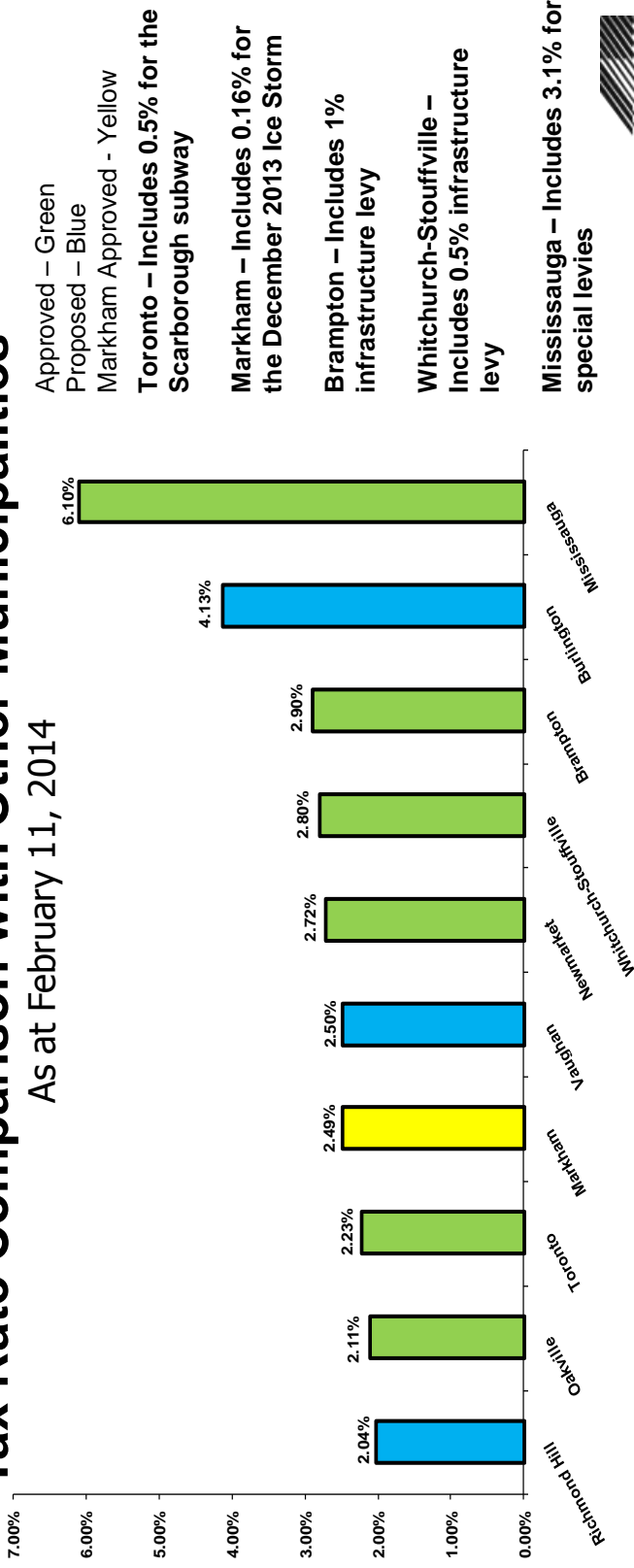
Non-Residential Tax Class



(based on 2013 tax rates)

# Tax Rate Comparison with Other Municipalities

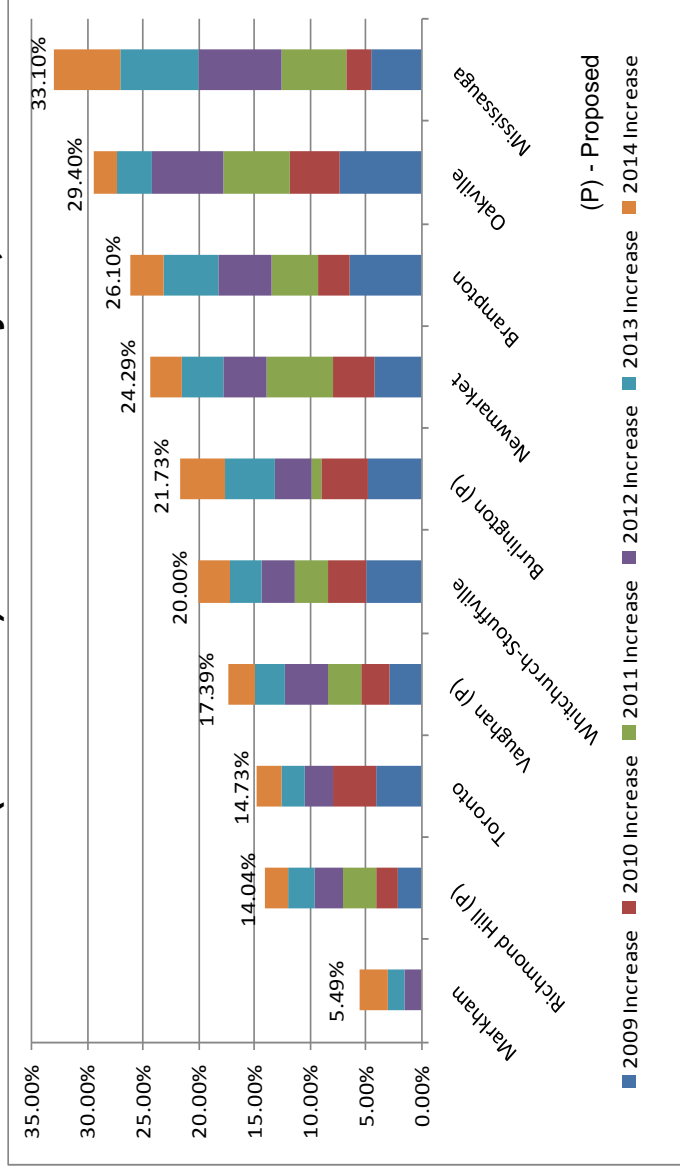
As at February 11, 2014



Markham's average tax rate increase of 0.915% over the past 6 years (2009 to 2014)

# Tax Rate Comparison with Other Municipalities

## 6 Year Total (2009-2014) – As at February 11, 2014



# 2014 Budget Summary Highlights

## Fiscal Stewardship

- Financial Prudence
- Personnel Ramp-ups
- Service Levels
- Reserve Studies

## Highlights of 2014 Proposed Capital Budget Environment (\$ in Millions)

➤ Environmental Asset Program (includes Flood Control Implementation – West Thornhill*)	\$7.10
➤ Emerald Ash Borer Program	\$2.59
➤ PowerStream Embedded Energy Projects and Integrated Community Energy Plan*	\$0.39
➤ Waste Management Initiatives (includes Carpet Recycling Program and Specialty Recycling Containers*)	\$0.14
➤ Continuation of the Trees for Tomorrow Initiative and Replacement of Trees*	\$0.12
➤ Community Food Projects*	\$0.07

\* - service level enhancement



# Highlights of 2014 Proposed Capital Budget

## Growth (\$ in Millions)

\$16.90

- Markham Pan Am Centre – Construction (Year 2)  
 (also included in Integrated Leisure Master Plan/Public Safety)

\$ 4.09

- New Parks Assessment Design and Construction
  - Major Wood Cathedral Town Park – Construction (4 acres, opening: Summer 2015)
  - South Unionville Community Park West – Design and Construction (3.7 acres, opening: Fall 2015)
  - Linear Park – Hwy. 48 west of James Walker Court – Design and Construction (0.5 acres, opening: Fall 2015)
  - Monarch Cathedraltown North Park – Design (5.1 acres, opening: Fall 2015)
  - Wismer Donald Mingay Woodlot Park – Design (7 acres, opening: Early 2016)
  - Greensborough Williamson/A. Paterson North Park – Design (3.9 acres, opening: Early 2016)
- Growth Management Strategies





# Highlights of 2014 Proposed Capital Budget

## Transportation and Transit (\$ in Millions)

➤ Main Street Markham, Hwy 407 to Hwy 7 Reconstruction	\$14.87
➤ Rodick Road Extension – Phase 2 of 3 – Miller to 14 <sup>th</sup> Ave. Construction *	\$7.23
➤ Hwy 404 Bridge North of Hwy 7 – Construction	\$4.07
➤ Miller Ave – CN Rail to Kennedy Road – Phase 4	\$4.07
➤ Cycling and Trail Pathways*	\$2.95
➤ Streetlight Replacement and Inspection Program	\$2.72
➤ Centurian Drive – Allstate Parkway to Woodbine Ave – Reconstruction	\$1.71
➤ Church Street – 9 <sup>th</sup> Line to Bur Oak Ave – Construction	\$2.05
➤ Traffic Control Signals & Traffic Operational Improvements (also included in Integrate Leisure Master Plan/Public Safety)	\$0.22

\* - service level enhancement



# Highlights of 2014 Proposed Capital Budget

## Service Levels (\$ in Millions)

➤ Roads rehabilitation program	\$5.14
➤ Facility improvement program at Community Centres, Libraries, Fire Stations, Cultural Venues and Civic Centre	\$3.72
➤ Watermain and Sanitary Sewer construction and replacement program	\$2.51
➤ Structures rehabilitation and replacement program	\$2.17
➤ Library Collections (including tablets and headsets*)	\$1.86
➤ Water System and Water Meter replacement/upgrade program	\$1.15
➤ Illumination Program *	\$0.69
➤ Tennis Courts Resurfacing	\$0.64
➤ Sidewalk Program *	\$0.30
➤ Markham Museum Pottery Studio *	\$0.10
➤ Sportsfield Maintenance and Reconstruction	
➤ Landscape for Warden Avenue multi-use pathway (16 <sup>th</sup> Avenue to Major Mackenzie) *	



## Highlights of 2014 Proposed Capital Budget

### Integrated Leisure Master Plan/Public Safety (\$ in Millions)

- Markham Pan Am Centre – Construction (Year 2)  
 (also included in Integrated Leisure Master Plan/Public Safety) \$16.90
- Fire Services Vehicle Replacement \$1.21
- Fire and Emergency Services Capital Program \$0.87
- Traffic Control Signals and Traffic Operational Improvements  
 (also included in Transportation and Transit) \$0.22
- Play Structure Replacements \* \$0.14



\* - service level enhancement



# Highlights of 2014 Proposed Capital Budget

## Diversity (\$ in Millions)

- Pedestrian Accessibility Improvements \*
- Language Line Service
- Career Bridge/Ability Edge Program

\* - service level enhancement

\$0.42

