

**CITY OF MARKHAM**  
**Operating Budget**  
**(Excluding Planning & Design, Engineering, Waterworks and Building Standards)**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
**(in millions of dollars)**

	<b>2022 Actual</b>	<b>2022 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
Property Taxation Revenues	172.87	173.25	(0.38)	173.25	
General Revenues	42.19	35.47	6.72	35.47	
User Fees & Service Charges	21.95	33.55	(11.60)	33.55	
Grant & Subsidy Revenues	3.29	1.94	1.35	1.94	
Other Income	9.32	5.65	3.67	5.65	
<b>Revenues Total</b>	<b>249.62</b>	<b>249.86</b>	<b>(0.24)</b>	<b>249.86</b>	<b>99.9%</b>
<b>Expenditures</b>					
Salaries & Benefits	133.21	140.84	7.63	143.52	
Material & Supplies	5.96	5.96	0.00	5.96	
Purchased Services	41.97	45.84	3.87	45.84	
Transfers to Reserves	45.70	38.85	(6.85)	39.87	
Other Expenditures	2.22	5.11	2.89	3.74	
<b>Expenditures Total</b>	<b>229.06</b>	<b>236.60</b>	<b>7.54</b>	<b>238.93</b>	<b>96.8%</b>
<b>Year-End Accounting Accruals &amp; Other Adjustments</b>	<b>6.75</b>	<b>2.34</b>	<b>(4.41)</b>		
<b>Surplus not including winter maintenance</b>	<b>13.81</b>	<b>10.92</b>	<b>2.89</b>	<b>10.92</b>	
<b>Winter Maintenance Favourable Variance</b>	<b>10.90</b>	<b>10.92</b>	<b>0.02</b>	<b>10.92</b>	
<b>Surplus including winter maintenance</b>	<b>2.91</b>	<b>(0.00)</b>	<b>2.91</b>	<b>(0.00)</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

	<b>2022 Actual</b>	<b>2022 Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
Planning & Design Fees	16.56	12.83	3.73	12.83	
<b>Revenues Total</b>	<b>16.56</b>	<b>12.83</b>	<b>3.73</b>	<b>12.83</b>	<b>129.1%</b>
<b>Expenditures</b>					
Salaries & Benefits	6.36	7.32	0.96	7.32	
Material & Supplies	0.02	0.04	0.02	0.04	
Procured Services	4.14	4.13	(0.01)	4.13	
<b>Expenditures Total</b>	<b>10.52</b>	<b>11.49</b>	<b>0.97</b>	<b>11.49</b>	<b>91.6%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>6.04</b>	<b>1.34</b>	<b>4.70</b>	<b>1.34</b>	
Transfer to Reserve	6.04	1.34	4.70	1.34	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

	2022	2022	Variance	Annual	% of
	Actual	Budget	fav./ (unfav.)	Budget	YTD Budget
<b>Revenues</b>					
Engineering Fees	24.79	10.16	14.63	10.16	
<b>Revenues Total</b>	<b>24.79</b>	<b>10.16</b>	<b>14.63</b>	<b>10.16</b>	<b>244.0%</b>
<b>Expenditures</b>					
Salaries & Benefits	5.32	6.08	0.76	6.08	
Material & Supplies	0.01	0.03	0.02	0.03	
Procured Services	3.02	3.09	0.07	3.09	
<b>Expenditures Total</b>	<b>8.36</b>	<b>9.20</b>	<b>0.85</b>	<b>9.20</b>	<b>90.9%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>16.44</b>	<b>0.96</b>	<b>15.48</b>	<b>0.96</b>	
Transfer to Reserve	16.44	0.96	15.48	0.96	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
**(in millions of dollars)**

	<b>2022 Budget</b>	<b>2022 Actuals</b>
<b>Opening Balance at January 1, 2022</b>	28.34	27.96
<b>Transfer to Capital and Interest Charges</b>	(0.41)	0.02
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	1.34	6.04
<b>Engineering</b>	0.96	16.44
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>30.23</b>	<b>50.46</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

	2022 Actual	2022 Budget	Variance fav.//(unfav.)	Annual Budget	% of YTD Budget
<b>Revenues</b>					
Building Permits	9.32	9.56	(0.24)	9.56	
Other Revenues	0.23	0.07	0.16	0.07	
<b>Revenues Total</b>	<b>9.55</b>	<b>9.63</b>	<b>(0.08)</b>	<b>9.63</b>	<b>99.2%</b>
<b>Expenditures</b>					
Salaries & Benefits	6.73	6.53	(0.20)	6.53	
Material & Supplies	0.02	0.07	0.05	0.07	
Procured Services	3.28	3.28	0.00	3.28	
<b>Expenditures Total</b>	<b>10.03</b>	<b>9.88</b>	<b>(0.15)</b>	<b>9.88</b>	<b>101.5%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>(0.48)</b>	<b>(0.25)</b>	<b>(0.23)</b>	<b>(0.25)</b>	
Transfer to Reserve	(0.48)	(0.25)	(0.23)	(0.25)	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>(0.00)</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
**(in millions of dollars)**

	<b>2022 Budget</b>	<b>2022 Actuals</b>
<b>Opening Balance at January 1, 2022</b>	12.38	13.95
<b>Transfer to Capital and Interest Income</b>	0.03	0.03
<b>Projected Transfer to/Draw (from) Reserves</b>	(0.25)	(0.48)
<b>Building Reserve Ending Balance</b>	<b>12.16</b>	<b>13.50</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

	2022 Actual	2022 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget
<b>Sales &amp; Purchases of Water</b>					
<b>Water Revenue</b>					
Water & Sewer Billing	138.96	136.00	2.96	136.00	
<b>Water Expenditure</b>					
Contracted Municipal Services	106.59	105.45	(1.14)	105.45	
<b>Net Sales &amp; Purchases of Water</b>	<b>32.37</b>	<b>30.55</b>	<b>1.82</b>	<b>30.55</b>	<b>106.0%</b>
<b>Other Revenues Total</b>	<b>1.21</b>	<b>1.44</b>	<b>(0.23)</b>	<b>1.44</b>	<b>84.1%</b>
<b>Other Expenditures</b>					
Salaries & Benefits	7.50	8.34	0.84	8.34	
Non Personnel Expenditures	7.21	7.66	0.45	7.66	
<b>Expenditures Total</b>	<b>14.71</b>	<b>15.99</b>	<b>1.29</b>	<b>15.99</b>	<b>92.0%</b>
<b>Surplus Before Transfer to Reserve</b>	<b>18.87</b>	<b>15.99</b>	<b>2.88</b>	<b>15.99</b>	
Transfer to Reserve	18.87	15.99	2.88	15.99	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Waterworks Reserve Balance**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
**(in millions of dollars)**

	<b>2022 Budget</b>	<b>2022 Actual</b>
<b>Opening Balance - January 1, 2022</b>	75.96	75.96
<b>Transfer to Capital and Interest Income</b>	(14.28)	(26.69)
<b>Transfer to Reserve</b>	15.99	18.87
<b>Waterworks Reserve Ending Balance</b>	<b>77.67</b>	<b>68.14</b>



**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.07	0.01	0.00	0.08
HUMAN RESOURCES	0.34	(0.18)	0.00	0.16
FIRE SERVICES	(1.86)	(0.11)	0.01	(1.96)
LEGAL DEPT.	0.08	(0.06)	0.20	0.22
<b>Total</b>	<b>(1.37)</b>	<b>(0.34)</b>	<b>0.21</b>	<b>(1.50)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	1.09	(1.00)	0.55	0.64
LIBRARY	1.31	0.05	(0.48)	0.88
RECREATION SERVICES	5.47	2.94	(10.12)	(1.71)
ENVIRONMENTAL SERVICES	(0.05)	-	0.01	(0.04)
WASTE	0.03	(0.02)	0.78	0.79
COMMISSIONER'S OFFICE	0.08	0.04	-	0.12
<b>Total Excl. Winter Maintenance</b>	<b>7.93</b>	<b>2.01</b>	<b>(9.26)</b>	<b>0.68</b>
WINTER MAINTENANCE	(0.04)	0.12	(0.06)	0.02
<b>Total</b>	<b>7.89</b>	<b>2.13</b>	<b>(9.32)</b>	<b>0.70</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.18	0.29	(0.52)	(0.05)
BY-LAW SERVICES	(0.05)	0.15	(1.26)	(1.16)
FINANCIAL SERVICES	0.51	0.18	0.10	0.79
ITS DEPARTMENT	0.20	(0.21)	0.08	0.07
SUSTAINABILITY & ASSET MANAGEMENT	0.08	(0.06)	0.33	0.35
COMMISSIONER'S OFFICE	0.01	0.01	-	0.02
<b>Total</b>	<b>0.93</b>	<b>0.36</b>	<b>(1.27)</b>	<b>0.02</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CULTURE & ECONOMIC DEVELOPMENT	1.08	0.61	(1.34)	0.35
TRAFFIC OPERATIONS	0.06	0.15	-	0.21
COMMISSIONER'S OFFICE	0.43	0.04	-	0.47
<b>Total</b>	<b>1.57</b>	<b>0.80</b>	<b>(1.34)</b>	<b>1.03</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Mayor & Council**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
MAYOR & COUNCIL	0.43	0.12	0.00	0.55
<b>Total</b>	<b>0.43</b>	<b>0.12</b>	<b>-</b>	<b>0.55</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Twelve Months Ended December 31, 2022**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	(6.34)	(2.99)	11.43	2.10
<b>Total</b>	<b>(6.34)</b>	<b>(2.99)</b>	<b>11.43</b>	<b>2.10</b>