

**CITY OF MARKHAM**  
**Operating Budget**  
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>2021 Actual</b>	<b>2021 Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>% of YTD Budget</b>
<b>Revenues</b>				
Property Taxation Revenues	168.00	168.63	(0.63)	
General Revenues	35.65	35.09	0.56	
User Fees & Service Charges	8.48	33.04	(24.56)	
Grant & Subsidy Revenues	4.80	1.94	2.86	
Other Income	5.51	5.68	(0.17)	
<b>Revenues Total</b>	<b>222.44</b>	<b>244.38</b>	<b>(21.94)</b>	<b>91.0%</b>
<b>Expenditures</b>				
Salaries & Benefits	113.76	140.00	26.24	
Material & Supplies	4.53	5.92	1.39	
Procured Services	34.87	43.16	8.29	
Transfers to Reserves	37.05	36.77	(0.28)	
Other Expenditures	2.16	5.87	3.71	
<b>Expenditures Total</b>	<b>192.37</b>	<b>231.72</b>	<b>39.35</b>	<b>83.0%</b>
<b>Year-End Accounting Accruals &amp; Other Adjustments</b>	<b>1.06</b>	<b>1.94</b>	<b>0.88</b>	
<b>Surplus not including winter maintenance</b>	<b>29.01</b>	<b>10.72</b>	<b>18.29</b>	
<b>Winter Maintenance</b>	<b>6.43</b>	<b>10.72</b>	<b>4.29</b>	
<b>Surplus including winter maintenance</b>	<b>22.58</b>	<b>0.00</b>	<b>22.58</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./.(unfav.)	% of YTD Budget
<b>Revenues</b>				
Planning & Design Fees	17.07	13.50	3.57	
<b>Revenues Total</b>	<b>17.07</b>	<b>13.50</b>	<b>3.57</b>	<b>126.4%</b>
<b>Expenditures</b>				
Salaries & Benefits	5.25	6.05	0.80	
Material & Supplies	0.02	0.04	0.02	
Procured Services	4.16	4.19	0.03	
<b>Expenditures Total</b>	<b>9.43</b>	<b>10.28</b>	<b>0.85</b>	<b>91.7%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>7.64</b>	<b>3.22</b>	<b>4.42</b>	
Transfer to Reserve	7.64	3.22	4.42	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./(unfav.)	% of YTD Budget
<b>Revenues</b>				
Engineering Fees	19.91	8.84	11.07	
<b>Revenues Total</b>	<b>19.91</b>	<b>8.84</b>	<b>11.07</b>	<b>225.2%</b>
<b>Expenditures</b>				
Salaries & Benefits	5.58	5.83	0.25	
Material & Supplies	0.00	0.03	0.03	
Procured Services	2.90	2.98	0.08	
<b>Expenditures Total</b>	<b>8.49</b>	<b>8.84</b>	<b>0.36</b>	<b>96.0%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>11.43</b>	<b>0.00</b>	<b>11.43</b>	
Transfer to Reserve	11.43	0.00	11.43	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
**(in millions of dollars)**

	<b>2021 Budget</b>	<b>2021 Actual</b>
<b>Opening Balance at January 1, 2021</b>	9.12	9.12
<b>Transfer to Capital and Interest Charges</b>	(0.18)	(0.23)
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	3.22	7.64
<b>Engineering</b>	0.00	11.43
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>12.16</b>	<b>27.96</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>2021 Actual</b>	<b>2021 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>% of YTD Budget</b>
<b>Revenues</b>				
Building Permits	16.80	11.19	5.61	
Other Revenues	0.22	0.07	0.15	
<b>Revenues Total</b>	<b>17.02</b>	<b>11.26</b>	<b>5.76</b>	<b>151.2%</b>
<b>Expenditures</b>				
Salaries & Benefits	6.21	6.44	0.23	
Material & Supplies	0.02	0.07	0.05	
Procured Services	3.22	3.20	(0.02)	
<b>Expenditures Total</b>	<b>9.45</b>	<b>9.71</b>	<b>0.26</b>	<b>97.3%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>7.57</b>	<b>1.55</b>	<b>6.02</b>	
Transfer to Reserve	7.57	1.55	6.02	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**

**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>2021 Budget</b>	<b>2021 Actual</b>
<b>Opening Balance at January 1, 2021</b>	6.38	6.38
<b>Transfer to Capital and Interest Income</b>	(0.03)	0.00
<b>Projected Transfer to/Draw (from) Reserves</b>	1.55	7.57
<b>Building Reserve Ending Balance</b>	<b>7.90</b>	<b>13.95</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>2021 Actual</b>	<b>2021 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>% of YTD Budget</b>
<b>Sales &amp; Purchases of Water</b>				
<b>Water Revenue</b>				
Water & Sewer Billing	134.06	132.63	1.44	
<b>Water Expenditure</b>				
Contracted Municipal Services	103.48	102.12	(1.36)	
<b>Net Sales &amp; Purchases of Water</b>	<b>30.58</b>	<b>30.50</b>	<b>0.08</b>	<b>100.3%</b>
<b>Other Revenues Total</b>	<b>1.50</b>	<b>1.41</b>	<b>0.09</b>	<b>106.1%</b>
<b>Other Expenditures</b>				
Salaries & Benefits	7.53	8.19	0.67	
Non Personnel Expenditures	6.52	7.58	1.06	
<b>Expenditures Total</b>	<b>14.04</b>	<b>15.77</b>	<b>1.73</b>	<b>89.0%</b>
<b>Surplus Before Transfer to Reserve</b>	<b>18.04</b>	<b>16.15</b>	<b>1.89</b>	
Transfer to Reserve	18.04	16.15	1.89	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Waterworks Reserve Balance**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>2021 Budget</b>	<b>2021 Actual</b>
<b>Opening Balance - January 1, 2021</b>	69.66	69.66
<b>Transfer to Capital and Interest Income</b>	(14.28)	(11.74)
<b>Transfer to Reserve</b>	16.15	18.04
<b>Waterworks Reserve Ending Balance</b>	<b>71.53</b>	<b>75.96</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.15	0.06	0.00	0.21
HUMAN RESOURCES	0.40	0.08	0.00	0.48
FIRE SERVICES	(0.48)	(0.11)	(0.06)	(0.65)
LEGAL DEPT.	0.01	0.16	0.22	0.39
<b>Total</b>	<b>0.08</b>	<b>0.19</b>	<b>0.16</b>	<b>0.43</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	0.59	0.49	(0.19)	0.89
LIBRARY	4.47	0.30	(0.82)	3.95
RECREATION SERVICES	15.69	6.66	(20.26)	2.09
ENVIRONMENTAL SERVICES	0.09	0.02	-	0.11
WASTE	(0.05)	0.90	0.60	1.45
COMMISSIONER'S OFFICE	0.14	0.05	-	0.19
<b>Total Excl. Winter Maintenance</b>	<b>20.93</b>	<b>8.42</b>	<b>(20.67)</b>	<b>8.68</b>
WINTER MAINTENANCE	(0.24)	4.64	(0.10)	4.30
<b>Total</b>	<b>20.69</b>	<b>13.06</b>	<b>(20.77)</b>	<b>12.98</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.38	0.60	(2.88)	(1.90)
FINANCIAL SERVICES	0.25	0.25	0.20	0.70
ITS DEPARTMENT	0.73	0.14	0.07	0.94
SUSTAINABILITY & ASSET MANAGEMENT	(0.06)	(0.45)	0.81	0.30
COMMISSIONER'S OFFICE	0.01	0.02	-	0.03
<b>Total</b>	<b>1.31</b>	<b>0.56</b>	<b>(1.80)</b>	<b>0.07</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	3.00	1.87	(3.73)	1.14
TRAFFIC OPERATIONS	0.12	0.33	-	0.45
COMMISSIONER'S OFFICE	0.24	0.05	-	0.29
<b>Total</b>	<b>3.36</b>	<b>2.25</b>	<b>(3.73)</b>	<b>1.88</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Mayor & Council**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
MAYOR & COUNCIL	0.26	0.12	0.00	0.38
<b>Total</b>	<b>0.26</b>	<b>0.12</b>	<b>-</b>	<b>0.38</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Twelve Months Ended December 31, 2021**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	0.30	2.45	4.10	6.85
<b>Total</b>	<b>0.30</b>	<b>2.45</b>	<b>4.10</b>	<b>6.85</b>