

## APPENDIX 1

(\$ in millions)	2021		Variance	% of
	<u>Actual</u>	<u>Budget</u>	<u>fav./((unfav.)</u>	<u>Budget</u>
Revenues	208.61	207.36	1.25	101.4%
Expenses	<u>143.38</u>	<u>149.63</u>	<u>6.25</u>	96.9%
<b>Total excluding Recreationm, Culture, Library and Winter Maintenance</b>	<b>65.23</b>	<b>57.73</b>	<b>7.50</b>	<b>A</b>
Recreation	6.02	6.99	0.97	
Culture	1.21	1.84	0.63	
Library	<u>8.00</u>	<u>11.50</u>	<u>3.50</u>	
Sub-total Recreation, Culture, and Library	<u>15.23</u>	<u>20.33</u>	<u>5.10</u>	<b>B</b>
Day-to-day Operations	50.00	37.40	12.60	<b>C=A+B</b>
Winter Maintenance	<u>4.38</u>	<u>7.89</u>	<u>3.51</u>	<b>D</b>
<b>Net surplus including winter maintenance</b>	<b><u>45.62</u></b>	<b><u>29.51</u></b>	<b><u>16.11</u></b>	<b>E=C+D</b>

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/
<b>Revenues</b>						
Planning & Design Fees	14.86	11.67	3.19	13.50		
<b>Revenues Total</b>	<b>14.86</b>	<b>11.67</b>	<b>3.19</b>	<b>13.50</b>	<b>127.3%</b>	
<b>Expenditures</b>						
Salaries & Benefits	4.06	4.99	0.93	6.05		
Material & Supplies	0.01	0.03	0.02	0.04		
Procured Services	3.13	3.16	0.03	4.19		
<b>Expenditures Total</b>	<b>7.20</b>	<b>8.18</b>	<b>0.98</b>	<b>10.28</b>	<b>88.0%</b>	
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>7.66</b>	<b>3.49</b>	<b>4.17</b>	<b>3.22</b>		<b>8.18</b>
Transfer to Reserve	7.66	3.49	4.17	3.22		8.18
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	2021	2021	Variance	Annual	% of	Year-end
	Actual	Budget	fav./(unfav.)	Budget	YTD Budget	Surplus/ (Deficit) Projection
<b>Revenues</b>						
Engineering Fees	17.65	8.03	9.62	8.84		
<b>Revenues Total</b>	<b>17.65</b>	<b>8.03</b>	<b>9.62</b>	<b>8.84</b>	<b>219.8%</b>	
<b>Expenditures</b>						
Salaries & Benefits	4.44	4.73	0.29	5.83		
Material & Supplies	0.00	0.03	0.03	0.03		
Procured Services	2.18	2.25	0.07	2.98		
<b>Expenditures Total</b>	<b>6.63</b>	<b>7.01</b>	<b>0.39</b>	<b>8.84</b>	<b>94.6%</b>	
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>11.03</b>	<b>1.02</b>	<b>10.01</b>	<b>0.00</b>		<b>11.26</b>
Transfer to Reserve	11.03	1.02	10.01	0.00		11.26
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**  
**Financial Results for the Ten Months Ended October 31, 2021**  
**(in millions of dollars)**

	<b>2021 Budget</b>	<b>2021 Forecast</b>
<b>Opening Balance at January 1, 2021</b>	9.12	9.12
<b>Transfer to Capital and Interest Charges</b>	(0.18)	(0.23)
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	3.22	8.18
<b>Engineering</b>	0.00	11.26
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>12.16</b>	<b>28.33</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	<b>2021 Actual</b>	<b>2021 Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>	<b>Surplus/ (Deficit)</b>
<b>Revenues</b>						
Building Permits	13.01	9.23	3.78	11.19		
Other Revenues	0.18	0.06	0.12	0.07		
<b>Revenues Total</b>	<b>13.19</b>	<b>9.29</b>	<b>3.90</b>	<b>11.26</b>	<b>142.0%</b>	
<b>Expenditures</b>						
Salaries & Benefits	4.92	5.22	0.30	6.44		
Material & Supplies	0.01	0.06	0.05	0.07		
Procured Services	2.43	2.42	(0.01)	3.20		
<b>Expenditures Total</b>	<b>7.36</b>	<b>7.70</b>	<b>0.34</b>	<b>9.71</b>	<b>95.6%</b>	
<b>Surplus/(Deficit) Before Tr</b>	<b>5.83</b>	<b>1.59</b>	<b>4.24</b>	<b>1.55</b>		<b>5.99</b>
Transfer to Reserve	0.00	0.00	0.00	1.55		5.99
<b>Surplus After Transfer to l</b>	<b>5.83</b>	<b>1.59</b>	<b>4.24</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**

**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	<b>2021 Budget</b>	<b>2021 Forecast</b>
<b>Opening Balance at January 1, 2021</b>	6.38	6.38
<b>Transfer to Capital and Interest Income</b>	(0.03)	0.01
<b>Projected Transfer to/Draw (from) Reserves</b>	1.55	5.99
<b>Building Reserve Ending Balance</b>	<b>7.90</b>	<b>12.38</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/ (Deficit) Projection
<b>Sales &amp; Purchases of Water</b>						
<b>Water Revenue</b>						
Water & Sewer Billing	114.63	112.96	1.67	132.63		
<b>Water Expenditure</b>						
Contracted Municipal Services	88.98	87.00	(1.98)	102.12		
<b>Net Sales &amp; Purchases of Water</b>	<b>25.65</b>	<b>25.97</b>	<b>(0.32)</b>	<b>30.50</b>	<b>98.8%</b>	
<b>Other Revenues Total</b>	<b>1.28</b>	<b>1.10</b>	<b>0.18</b>	<b>1.41</b>	<b>116.6%</b>	
<b>Other Expenditures</b>						
Salaries & Benefits	6.04	6.65	0.61	8.19		
Non Personnel Expenditures	5.76	6.76	1.01	7.58		
<b>Expenditures Total</b>	<b>11.80</b>	<b>13.42</b>	<b>1.62</b>	<b>15.77</b>	<b>87.9%</b>	
<b>Surplus Before Transfer to Reserve</b>	<b>15.13</b>	<b>13.65</b>	<b>1.49</b>	<b>16.15</b>		<b>17.59</b>
Transfer to Reserve	0.00	0.00	0.00	16.15		17.59
<b>Surplus After Transfer to Reserve</b>	<b>15.13</b>	<b>13.65</b>	<b>1.49</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Waterworks Reserve Balance**

**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	<b>2021 Budget</b>	<b>2021 Forecast</b>
<b>Opening Balance - January 1, 2021</b>	69.66	69.66
<b>Transfer to 2020 Capital</b>	(14.28)	(11.34)
<b>Transfer to Reserve</b>	16.15	17.59
<b>Waterworks Reserve Ending Balance</b>	<b>71.53</b>	<b>75.91</b>



**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.11	0.05	0.00	0.16
HUMAN RESOURCES	0.34	0.10	0.00	0.44
FIRE SERVICES	(0.17)	0.00	(0.04)	(0.21)
LEGAL DEPT.	(0.01)	0.18	0.16	0.33
<b>Total</b>	<b>0.27</b>	<b>0.33</b>	<b>0.12</b>	<b>0.72</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	0.27	0.47	(0.30)	0.44
LIBRARY	3.92	0.33	(0.75)	3.50
RECREATION SERVICES	13.92	6.08	(19.03)	0.97
ENVIRONMENTAL SERVICES	0.08	0.02	-	0.10
WASTE	(0.09)	0.45	0.46	0.82
COMMISSIONER'S OFFICE	0.13	0.04	-	0.17
<b>Total Excl. Winter Maintenance</b>	<b>18.23</b>	<b>7.39</b>	<b>(19.62)</b>	<b>6.00</b>
WINTER MAINTENANCE	(0.25)	3.85	(0.09)	3.51
<b>Total</b>	<b>17.98</b>	<b>11.24</b>	<b>(19.71)</b>	<b>9.51</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.26	0.67	(2.70)	(1.77)
FINANCIAL SERVICES	0.19	0.24	0.18	0.61
ITS DEPARTMENT	0.59	0.11	0.06	0.76
SUSTAINABILITY & ASSET MANAGEMENT	(0.08)	(0.27)	0.58	0.23
COMMISSIONER'S OFFICE	0.01	0.02	-	0.03
<b>Total</b>	<b>0.97</b>	<b>0.77</b>	<b>(1.88)</b>	<b>(0.14)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	2.62	1.64	(3.04)	1.22
TRAFFIC OPERATIONS	0.09	0.35	-	0.44
COMMISSIONER'S OFFICE	0.17	0.04	-	0.21
<b>Total</b>	<b>2.88</b>	<b>2.03</b>	<b>(3.04)</b>	<b>1.87</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Mayor & Council**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
MAYOR & COUNCIL	0.14	0.13	0.00	0.27
<b>Total</b>	<b>0.14</b>	<b>0.13</b>	<b>-</b>	<b>0.27</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Ten Months Ended October 31, 2021**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	(0.13)	(0.31)	4.31	3.87
<b>Total</b>	<b>(0.13)</b>	<b>(0.31)</b>	<b>4.31</b>	<b>3.87</b>