



July 2021 Year-to-Date Results of Operations and Year-end Forecast

General Committee
October 4th, 2021



Agenda

1. Primary Operating Budget July YTD results and year-end forecast
2. Planning & Design July YTD results and year-end forecast
3. Engineering July YTD results and year-end forecast
4. Building July YTD results and year-end forecast
5. Waterworks July YTD results and year-end forecast
6. Next Steps



2021 July Year-to-Date Review of Operations - Primary Operating Budget (excluding Planning & Design, Engineering, Building & Waterworks) (\$ in millions)

Council approved the 2021 annual operating budget of \$415.70M on December 9, 2020 which includes:

Budget	\$
Primary Operating Budget	248.10
Planning & Design	13.50
Engineering	8.80
Building	11.30
Waterworks	134.00
Total	415.70

Details of the YTD operating results (January 1 to July 31) are outlined in this presentation



2021 July Year-to-Date Review of Operations - Primary Operating Budget (excluding Planning & Design, Engineering, Building & Waterworks)

(\$ in millions)	Actual	Budget	Variance Fav/(Unfav)	% of YTD Budget
Revenues (A)	\$172.38	\$171.71	\$0.67	100.4%
Expenses (B)	<u>\$102.44</u>	<u>\$107.75</u>	<u>\$5.31</u>	95.1%
Subtotal excluding Recreation, Culture, Library and winter maintenance (C) = A-B	\$69.94	\$63.96	\$5.98	
Sub-total Recreation, Culture, Library (D)	<u>\$10.36</u>	<u>\$15.04</u>	<u>\$4.67</u>	68.9%
Day-to-Day Operations (E) = C-D	\$59.58	\$48.92	\$10.65	
Winter Maintenance (F)	<u>\$4.35</u>	<u>\$7.88</u>	<u>\$3.53</u>	
Total including Recreation, Culture, Library and winter maintenance (G) = E-F	\$55.23	\$41.04	\$14.18	

July 2021 YTD favourable variance excluding Recreation, Culture, Library and winter maintenance is \$5.98M



Safe Restart and COVID-19 Recovery Funding Availability

(\$ in millions)	2020	2021	2022/2023	Total
Funding Received				
Safe Restart Agreement Allocation (Phase 1 & 2)	\$9.47	-	-	\$9.47
2021 Provincial COVID-19 Recovery Funding	<u>-</u>	<u>\$9.00</u>	<u>-</u>	<u>\$9.00</u>
Total Funding Received	\$9.47	\$9.00	\$ -	\$18.47
Use or Proposed Use of Funding				
Recreation, Culture, and Other COVID impacts	\$4.44	\$3.73	-	\$8.17
Provision for future tax appeals	\$1.30	-	-	\$1.30
Recreation re-opening plan	-	-	\$1.20	\$1.20
COVID Recovery funding to address 2022/23 budget issues	<u>-</u>	<u>-</u>	<u>\$7.80</u>	<u>\$7.80</u>
Total Funds Used	\$5.74	\$3.73	\$9.00	\$18.47

The City has/will receive a total of \$18.47M in safe-restart funding and COVID-19 Recovery funding. By the end of 2021, \$9.47M will be allocated with the remaining balance of \$9.00M to be allocated in 2022 and 2023



2021 Year-end forecast – Primary Operating Budget (excluding Planning & Design, Engineering, Building & Waterworks) (\$ in millions)

	Low Fav/(Unfav)	High Fav/(Unfav)
Primary Operating Budget Year-End Variance	\$8.30	\$9.30
Recreation, Culture, and Library Year-End Variance	\$5.38	\$5.38
Winter Maintenance favourable Year-End Variance	\$2.30	\$2.92

The Primary Operating budget is projected to be favourable at year-end between \$8.30M to \$9.30M. After adjusting for one-time items and the transfer to the Corporate Rate Stabilization Reserve, the City's remaining forecasted surplus will be minimal.



2021 July Year-to-Date Review of Operations – Planning & Urban Design (\$ in millions)

	Actual	Budget	Variance Fav/(Unfav)	% of YTD Budget	Annual Budget	Year End forecast
Revenues (A)	\$9.62	\$9.28	(\$0.02)	99.8%	\$13.50	
Personnel (B)	\$2.93	\$3.47	\$0.54	89.7%	\$6.05	
Non-Personnel (C)	<u>\$2.10</u>	<u>\$2.14</u>	<u>\$0.04</u>		<u>\$4.23</u>	
Surplus (D) = A-(B+C)	\$4.23	\$3.67	\$0.56		\$3.22	\$4.22

Favourable variance of \$1.00M

Revenues at 99.8% of YTD budget mainly due to lower than budgeted Planning and Design fees
Expenses at 89.7% of YTD budget mainly due to a year-to-date average of three temporary net vacancies.



2021 July Year-to-Date Review of Operations – Engineering (\$ in millions)

	Actual	Budget	Variance Fav/(Unfav)	% of YTD Budget	Annual Budget	Year End forecast
Revenues (A)	\$12.90	\$6.73M	\$6.17	191.7%	\$8.84	
Personnel (B)	\$3.05	\$3.30M	\$0.25	93.6%	\$5.83	
Non-Personnel (C)	<u>\$1.46</u>	<u>\$1.53</u>	<u>\$0.07</u>		<u>\$3.01</u>	
Surplus/(Deficit) (D) = A-(B+C)	\$8.39	\$1.90	\$6.49		\$0.00	\$9.95

Favourable variance of \$9.95M

Revenues at 191.7% of YTD budget mainly due to higher than budgeted Engineering fees from several unanticipated major developments (FUA, York Downs, Lindwide Cornell Development)

Expenses at 93.6% of YTD budget mainly due to a year-to-date average of four temporary net vacancies.



2021 July Year-to-Date Review of Operations – Building (\$ in millions)

	Actual	Budget	Variance Fav/(Unfav)	% of YTD Budget	Annual Budget	Year End forecast
Revenues (A)	\$6.91	\$6.47	\$0.44	106.8%	\$11.26	
Personnel (B)	\$3.38	\$3.64	\$0.26	94.4%	\$6.44	
Non-Personnel (C)	<u>\$1.63</u>	<u>\$1.67</u>	<u>\$0.04</u>		<u>\$3.27</u>	
(Deficit)/Surplus (D) = A-(B+C)	\$1.90	\$1.16	\$0.74		\$1.55	\$1.90

Favourable variance of \$0.35M

Revenues at 106.8% of YTD budget mainly due to a higher building permit fees received

Expenses at 94.4% of YTD budget mainly due to a year-to-date average of two net vacancies



2021 July Year-to-Date Review of Operations – Waterworks

(\$ in millions)

	Actual	Budget	Variance Fav/(Unfav)	% of YTD Budget	Annual Budget	Year End forecast
Water & Sewer Billing (A)	\$77.80	\$74.78	\$3.03		\$139.26	
Contracted Municipal Services (B)	<u>\$61.73</u>	<u>\$57.58</u>	<u>(\$4.15)</u>		<u>\$102.12</u>	
Net Sales & Purchases of Water (C) = A-B	\$16.08	\$17.20	(\$1.12)	93.5%	\$30.50	
Other Revenues (D)	\$0.86	\$0.83	\$0.03	103.8%	\$1.41	
Personnel (E)	\$4.26	\$4.65	\$0.38	87.5%	\$8.19	
Non-Personnel (F)	<u>\$4.68</u>	<u>\$5.57</u>	<u>\$0.89</u>		<u>\$7.58</u>	
Surplus (G) = C+D-(E+F)	\$8.00	\$7.81	\$0.18		\$16.15	\$16.15

On Budget

Net sales & purchases of water at 93.5% of YTD budget due to higher non-revenue water partially offset by higher than budgeted consumption
Expenses at 87.5% of YTD budget mainly due to lower operating and water, sewage and roadwork materials, supplies costs and a year-to-date average of three temporary net vacancies



Next Steps

- Staff will continue to monitor the results of operations on a monthly basis. The next report will be in November and will include September YTD results of operations and a year-end forecast