

APPENDIX 1

(\$ in millions)	2021		Variance	% of
	<u>Actual</u>	<u>Budget</u>	<u>fav./ (unfav.)</u>	<u>Budget</u>
Revenues	172.38	171.71	0.67	100.4%
Expenses	<u>102.44</u>	<u>107.75</u>	<u>5.31</u>	95.1%
Total excluding Recreation, Culture, Library, and Winter Maintenance	69.94	63.96	5.98	A
Recreation	4.09	5.30	1.21	
Culture	0.85	1.33	0.48	
Library	<u>5.42</u>	<u>8.41</u>	<u>2.98</u>	
Sub-total Recreation, Culture, Library	<u>10.36</u>	<u>15.04</u>	<u>4.67</u>	B
Day-to-Day Operations	59.58	48.92	10.65	C=A+B
Winter Maintenance	<u>4.35</u>	<u>7.88</u>	<u>3.53</u>	D
Total including Recreation, Culture, Library and Winter Maintenance	<u>55.23</u>	<u>41.04</u>	<u>14.18</u>	E=C+D

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/
Revenues						
Planning & Design Fees	9.26	9.28	(0.02)	13.50		
Revenues Total	9.26	9.28	(0.02)	13.50	99.8%	
Expenditures						
Salaries & Benefits	2.93	3.47	0.54	6.05		
Material & Supplies	0.01	0.02	0.01	0.04		
Procured Services	2.09	2.12	0.03	4.19		
Expenditures Total	5.03	5.61	0.58	10.28	89.7%	
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	4.23	3.67	0.56	3.22		4.22
Transfer to Reserve	4.23	3.67	0.56	3.22		4.22
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00		0.00

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021	2021	Variance	Annual	% of	Year-end
	Actual	Budget	fav./(unfav.)	Budget	YTD Budget	Surplus/ (Deficit) Projection
Revenues						
Engineering Fees	12.90	6.73	6.17	8.84		
Revenues Total	12.90	6.73	6.17	8.84	191.7%	
Expenditures						
Salaries & Benefits	3.05	3.30	0.25	5.83		
Material & Supplies	0.00	0.02	0.02	0.03		
Procured Services	1.46	1.51	0.05	2.98		
Expenditures Total	4.52	4.83	0.32	8.84	93.6%	
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	8.39	1.90	6.49	0.00		9.95
Transfer to Reserve	8.39	1.90	6.49	0.00		9.95
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00		0.00

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021 Budget	2021 Forecast
Opening Balance at January 1, 2021	9.12	9.12
Transfer to Capital and Interest Charges	(0.18)	(0.18)
Transfer to/Draw (from) Reserves		
Planning & Design	3.22	4.22
Engineering	0.00	9.95
Planning & Engineering Reserve Ending Balance	12.16	23.11

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/
Revenues						
Building Permits	6.78	6.43	0.35	11.19		
Other Revenues	0.13	0.04	0.09	0.07		
Revenues Total	6.91	6.47	0.44	11.26	106.8%	
Expenditures						
Salaries & Benefits	3.38	3.64	0.26	6.44		
Material & Supplies	0.01	0.05	0.04	0.07		
Procured Services	1.62	1.62	0.00	3.20		
Expenditures Total	5.01	5.31	0.30	9.71	94.4%	
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	1.90	1.16	0.74	1.55		1.90
Transfer to Reserve	1.90	1.16	0.74	1.55		1.90
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00		0.00

CITY OF MARKHAM
Building Fee Reserve Balance
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021 Budget	2021 Forecast
Opening Balance at January 1, 2021	6.38	6.38
Transfer to Capital and Interest Income	(0.03)	(0.03)
Projected Transfer to/Draw (from) Reserves	1.55	1.90
Building Reserve Ending Balance	7.90	8.25

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021 Actual	2021 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Surplus/ (Deficit) Projection
Sales & Purchases of Water						
Water Revenue						
Water & Sewer Billing	77.80	74.78	3.03	132.63		
Water Expenditure						
Contracted Municipal Services	61.73	57.58	(4.15)	102.12		
Net Sales & Purchases of Water	16.08	17.20	(1.12)	30.50	93.5%	
Other Revenues Total	0.86	0.83	0.03	1.41	103.8%	
Other Expenditures						
Salaries & Benefits	4.26	4.65	0.38	8.19		
Non Personnel Expenditures	4.68	5.57	0.89	7.58		
Expenditures Total	8.95	10.22	1.27	15.77	87.5%	
Surplus Before Transfer to Reserve	8.00	7.81	0.18	16.15		16.15
Transfer to Reserve	8.00	7.81	0.18	16.15		16.15
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00		0.00

CITY OF MARKHAM
Waterworks Reserve Balance
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	2021 Budget	2021 Forecast
Opening Balance - January 1, 2021	69.66	69.66
Transfer to Capital and Interest Income	(14.28)	(11.34)
Transfer to Reserve	16.15	16.15
Waterworks Reserve Ending Balance	71.53	74.47

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources and Legal Department
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.05	0.02	0.00	0.07
HUMAN RESOURCES	0.28	0.20	0.00	0.48
FIRE SERVICES	(0.02)	0.02	(0.04)	(0.04)
LEGAL DEPT.	0.01	0.12	0.07	0.20
Total	0.32	0.36	0.03	0.71

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
OPERATIONS	0.40	0.32	(0.36)	0.36
LIBRARY	3.24	0.22	(0.47)	2.99
RECREATION SERVICES	10.67	4.25	(13.71)	1.21
ENVIRONMENTAL SERVICES	0.06	0.02	-	0.08
WASTE	(0.05)	-	0.29	0.24
COMMISSIONER'S OFFICE	0.12	0.02	-	0.14
Total Excl. Winter Maintenance	14.44	4.83	(14.25)	5.02
WINTER MAINTENANCE	(0.25)	3.87	(0.09)	3.53
Total	14.19	8.70	(14.34)	8.55

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.32	0.60	(1.85)	(0.93)
FINANCIAL SERVICES	0.14	0.15	0.11	0.40
ITS DEPARTMENT	0.51	0.14	0.02	0.67
SUSTAINABILITY & ASSET MANAGEMENT	(0.07)	(0.01)	0.34	0.26
COMMISSIONER'S OFFICE	0.01	0.01	-	0.02
Total	0.91	0.89	(1.38)	0.42

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	1.90	1.13	(2.28)	0.75
TRAFFIC OPERATIONS	0.06	0.30	-	0.36
COMMISSIONER'S OFFICE	0.06	0.03	-	0.09
Total	2.02	1.46	(2.28)	1.20

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	Fav./ (Unfav.)			
Department	Personnel	Non-Personnel	Revenue	Total
MAYOR & COUNCIL	0.09	0.09	0.00	0.18
Total	0.09	0.09	-	0.18

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Seven Months Ended July 31, 2021
(in millions of dollars)

	Fav./ (Unfav.)			
Department	Personnel	Non-Personnel	Revenue	Total
CORPORATE ITEMS	0.18	0.96	1.98	3.12
Total	0.18	0.96	1.98	3.12