

**CITY OF MARKHAM**  
**Operating Budget**  
**(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)**  
**Financial Results for the Twelve Months December 31, 2020**  
**(in millions of dollars)**

	2020 Actual	2020 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget
<b>Revenues</b>					
Property Taxation Revenues	166.56	166.67	(0.11)	166.67	
General Revenues	33.57	34.56	(0.99)	34.56	
User Fees & Service Charges	9.69	32.14	(22.45)	32.14	
Grant & Subsidy Revenues	9.01	1.94	7.07	1.94	
Other Income	5.25	5.52	(0.27)	5.52	
<b>Revenues Total</b>	<b>224.08</b>	<b>240.83</b>	<b>(16.75)</b>	<b>240.83</b>	<b>93.0%</b>
<b>Expenditures</b>					
Salaries & Benefits	123.93	140.00	16.07	141.27	
Material & Supplies	4.29	5.83	1.54	5.83	
Procured Services	32.27	40.07	7.80	40.15	
Transfers to Reserves	39.03	37.30	(1.73)	39.23	
Other Expenditures	2.12	5.36	3.24	4.02	
<b>Expenditures Total</b>	<b>201.64</b>	<b>228.56</b>	<b>26.92</b>	<b>230.50</b>	<b>88.2%</b>
<b>Year-End Accounting Accruals &amp; Other Adjustments</b>	<b>3.00</b>	<b>1.94</b>	<b>(1.06)</b>		
<b>Surplus not including winter maintenance</b>	<b>19.44</b>	<b>10.33</b>	<b>9.11</b>	<b>10.33</b>	
<b>Winter Maintenance</b>	<b>9.63</b>	<b>10.33</b>	<b>0.70</b>	<b>10.33</b>	
<b>Surplus including winter maintenance</b>	<b>9.81</b>	<b>(0.00)</b>	<b>9.81</b>	<b>(0.00)</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

	2020 Actual	2020 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget
<b>Revenues</b>					
Planning & Design Fees	16.03	10.57	5.46	10.57	
<b>Revenues Total</b>	<b>16.03</b>	<b>10.57</b>	<b>5.46</b>	<b>10.57</b>	<b>151.7%</b>
<b>Expenditures</b>					
Salaries & Benefits	4.86	6.03	1.17	6.03	
Material & Supplies	0.01	0.04	0.03	0.04	
Procured Services	3.83	3.88	0.05	3.88	
<b>Expenditures Total</b>	<b>8.70</b>	<b>9.95</b>	<b>1.25</b>	<b>9.95</b>	<b>87.4%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>7.33</b>	<b>0.62</b>	<b>6.71</b>	<b>0.62</b>	
Transfer to Reserve	7.33	0.62	6.71	0.62	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

	2020	2020	Variance	Annual	% of
	Actual	Budget	fav.//(unfav.)	Budget	YTD Budget
<b>Revenues</b>					
Engineering Fees	10.32	8.79	1.53	8.79	
<b>Revenues Total</b>	<b>10.32</b>	<b>8.79</b>	<b>1.53</b>	<b>8.79</b>	<b>117.4%</b>
<b>Expenditures</b>					
Salaries & Benefits	4.95	5.70	0.75	5.70	
Material & Supplies	0.00	0.03	0.03	0.03	
Procured Services	2.83	2.92	0.09	2.92	
<b>Expenditures Total</b>	<b>7.79</b>	<b>8.65</b>	<b>0.87</b>	<b>8.65</b>	<b>90.1%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>2.54</b>	<b>0.14</b>	<b>2.40</b>	<b>0.14</b>	
Transfer to Reserve	2.54	0.14	2.40	0.14	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**  
**Financial Results for the Twelve Months December 31, 2020**  
**(in millions of dollars)**

	<b>2020 Budget</b>	<b>2020 Actual</b>
<b>Opening Balance at January 1, 2020</b>	(0.52)	(0.52)
<b>Transfer to Capital and Interest Charges</b>	(0.30)	(0.25)
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	0.62	7.33
<b>Engineering</b>	0.14	2.54
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>(0.06)</b>	<b>9.10</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

	<b>2020 Actual</b>	<b>2020 Budget</b>	<b>Variance fav./((unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
Building Permits	5.25	7.07	(1.82)	7.07	
Other Revenues	0.16	0.07	0.09	0.07	
<b>Revenues Total</b>	<b>5.41</b>	<b>7.14</b>	<b>(1.73)</b>	<b>7.14</b>	<b>75.8%</b>
<b>Expenditures</b>					
Salaries & Benefits	5.95	6.28	0.33	6.28	
Material & Supplies	0.02	0.07	0.05	0.07	
Procured Services	3.11	3.18	0.07	3.18	
<b>Expenditures Total</b>	<b>9.08</b>	<b>9.53</b>	<b>0.45</b>	<b>9.53</b>	<b>95.3%</b>
<b>Surplus/(Deficit) Before Tr</b>	<b>(3.67)</b>	<b>(2.39)</b>	<b>(1.28)</b>	<b>(2.39)</b>	
Transfer to Reserve	(3.67)	(2.39)	(1.28)	(2.39)	
<b>Surplus After Transfer to I</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**  
**Financial Results for the Twelve Months December 31, 2020**  
**(in millions of dollars)**

	<b>2020 Budget</b>	<b>2020 Actual</b>
<b>Opening Balance at January 1, 2020</b>	10.36	10.36
<b>Transfer to Capital and Interest Income</b>	(0.32)	(0.32)
<b>Projected Transfer to/Draw (from) Reserves</b>	(2.39)	(3.67)
<b>Building Reserve Ending Balance</b>	<b>7.65</b>	<b>6.37</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

	2020 Actual	2020 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget
<b>Sales &amp; Purchases of Water</b>					
<b>Water Revenue</b>					
Water & Sewer Billing	137.10	139.26	(2.16)	139.26	
<b>Water Expenditure</b>					
Contracted Municipal Services	103.94	109.35	5.41	109.35	
<b>Net Sales &amp; Purchases of Water</b>	<b>33.16</b>	<b>29.90</b>	<b>3.26</b>	<b>29.90</b>	<b>110.9%</b>
<b>Other Revenues Total</b>	<b>1.10</b>	<b>1.41</b>	<b>(0.32)</b>	<b>1.41</b>	<b>77.5%</b>
<b>Other Expenditures</b>					
Salaries & Benefits	7.76	8.02	0.26	8.02	
Non Personnel Expenditures	6.31	7.68	1.37	7.68	
<b>Expenditures Total</b>	<b>14.07</b>	<b>15.70</b>	<b>1.63</b>	<b>15.70</b>	<b>89.6%</b>
<b>Surplus Before Transfer to Reserve</b>	<b>20.19</b>	<b>15.62</b>	<b>4.57</b>	<b>15.62</b>	
Transfer to Reserve	20.19	15.62	(4.57)	15.62	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Waterworks Reserve Balance**

**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

	<b>2020 Budget</b>	<b>2020 Actual</b>
<b>Opening Balance - January 1, 2020</b>	61.85	61.85
<b>Transfer to 2020 Capital</b>	(12.68)	(13.69)
<b>Interest Income</b>	0.70	0.60
<b>Transfer from Closed Capital Projects</b>	0.00	0.72
<b>Transfer to Reserve</b>	15.62	20.19
<b>Waterworks Reserve Ending Balance</b>	<b>65.49</b>	<b>69.67</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.10	0.08	0.00	0.18
HUMAN RESOURCES	0.24	0.40	0.00	0.64
LEGAL DEPT.	0.05	0.06	0.16	0.27
<b>Total</b>	<b>0.39</b>	<b>0.54</b>	<b>0.16</b>	<b>1.09</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Twelve Months December 31, 2020**  
**(in millions of dollars)**

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	1.34	0.66	(0.26)	1.74
FIRE SERVICES	(0.59)	0.02	(0.14)	(0.71)
LIBRARY	3.69	0.36	(0.76)	3.29
RECREATION SERVICES	8.53	4.90	(17.90)	(4.47)
ENVIRONMENTAL SERVICES	0.07	0.01	-	0.08
WASTE	0.04	0.20	0.30	0.54
COMMISSIONER'S OFFICE	0.18	0.07	-	0.25
<b>Total Excl. Winter Maintenance</b>	<b>13.26</b>	<b>6.22</b>	<b>(18.76)</b>	<b>0.72</b>
WINTER MAINTENANCE	(0.08)	0.87	(0.09)	0.70
<b>Total</b>	<b>13.18</b>	<b>7.09</b>	<b>(18.85)</b>	<b>1.42</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.39	0.71	(2.38)	(1.28)
FINANCIAL SERVICES	0.23	0.30	(0.34)	0.19
ITS DEPARTMENT	0.79	0.13	-	0.92
SUSTAINABILITY & ASSET MANAGEMENT	0.30	(0.66)	0.70	0.34
COMMISSIONER'S OFFICE	0.01	0.02	-	0.03
<b>Total</b>	<b>1.72</b>	<b>0.50</b>	<b>(2.02)</b>	<b>0.20</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CULTURE & ECONOMIC DEVELOPMENT	1.47	1.67	(3.47)	(0.33)
TRAFFIC OPERATIONS	0.10	0.23	-	0.33
COMMISSIONER'S OFFICE	(0.09)	0.04	-	(0.05)
<b>Total</b>	<b>1.48</b>	<b>1.94</b>	<b>(3.47)</b>	<b>(0.05)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Mayor & Council**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
MAYOR & COUNCIL	0.13	0.10	-	0.23
<b>Total</b>	<b>0.13</b>	<b>0.10</b>	<b>-</b>	<b>0.23</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Twelve Months December 31, 2020**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	(0.91)	0.48	7.34	6.92
<b>Total</b>	<b>(0.91)</b>	<b>0.48</b>	<b>7.34</b>	<b>6.92</b>