

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Actual	2020 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget
Revenues					
Property Taxation Revenues	166.56	166.67	(0.11)	166.67	
General Revenues	33.57	34.56	(0.99)	34.56	
User Fees & Service Charges	9.69	32.14	(22.45)	32.14	
Grant & Subsidy Revenues	9.01	1.94	7.07	1.94	
Other Income	5.25	5.52	(0.27)	5.52	
Revenues Total	224.08	240.83	(16.75)	240.83	93.0%
Expenditures					
Salaries & Benefits	123.93	140.00	16.07	141.27	
Material & Supplies	4.29	5.83	1.54	5.83	
Procured Services	32.27	40.07	7.80	40.15	
Transfers to Reserves	39.03	37.30	(1.73)	39.23	
Other Expenditures	2.12	5.36	3.24	4.02	
Expenditures Total	201.64	228.56	26.92	230.50	88.2%
Year-End Accounting Accruals & Other Adjustments	3.00	1.94	(1.06)		
Surplus not including winter maintenance	19.44	10.33	9.11	10.33	
Winter Maintenance	9.63	10.33	0.70	10.33	
Surplus including winter maintenance	9.81	(0.00)	9.81	(0.00)	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Actual	2020 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget
Revenues					
Planning & Design Fees	16.03	10.57	5.46	10.57	
Revenues Total	16.03	10.57	5.46	10.57	151.7%
Expenditures					
Salaries & Benefits	4.86	6.03	1.17	6.03	
Material & Supplies	0.01	0.04	0.03	0.04	
Procured Services	3.83	3.88	0.05	3.88	
Expenditures Total	8.70	9.95	1.25	9.95	87.4%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	7.33	0.62	6.71	0.62	
Transfer to Reserve	7.33	0.62	6.71	0.62	
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00	

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020	2020	Variance	Annual	% of
	Actual	Budget	fav./((unfav.))	Budget	YTD Budget
Revenues					
Engineering Fees	10.32	8.79	1.53	8.79	
Revenues Total	10.32	8.79	1.53	8.79	117.4%
Expenditures					
Salaries & Benefits	4.95	5.70	0.75	5.70	
Material & Supplies	0.00	0.03	0.03	0.03	
Procured Services	2.83	2.92	0.09	2.92	
Expenditures Total	7.79	8.65	0.87	8.65	90.1%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	2.54	0.14	2.40	0.14	
Transfer to Reserve	2.54	0.14	2.40	0.14	
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Budget	2020 Actual
Opening Balance at January 1, 2020	(10.74)	(10.74)
Transfer to Capital and Interest Charges	(0.70)	(0.25)
Transfer to/Draw (from) Reserves		
Planning & Design	0.62	7.33
Engineering	0.14	2.54
Planning & Engineering Reserve Ending Balance	(10.68)	(1.12)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Actual	2020 Budget	Variance fav./((unfav.))	Annual Budget	% of YTD Budget
Revenues					
Building Permits	5.25	7.07	(1.82)	7.07	
Other Revenues	0.16	0.07	0.09	0.07	
Revenues Total	5.41	7.14	(1.73)	7.14	75.8%
Expenditures					
Salaries & Benefits	5.95	6.28	0.33	6.28	
Material & Supplies	0.02	0.07	0.05	0.07	
Procured Services	3.11	3.18	0.07	3.18	
Expenditures Total	9.08	9.53	0.45	9.53	95.3%
Surplus/(Deficit) Before Tr	(3.67)	(2.39)	(1.28)	(2.39)	
Transfer to Reserve	(3.67)	(2.39)	(1.28)	(2.39)	
Surplus After Transfer to I	0.00	0.00	0.00	0.00	

CITY OF MARKHAM
Building Fee Reserve Balance
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Budget	2020 Actual
Opening Balance at January 1, 2020	10.36	10.36
Transfer to Capital and Interest Income	(0.32)	(0.32)
Projected Transfer to/Draw (from) Reserves	(2.39)	(3.67)
Building Reserve Ending Balance	7.65	6.37

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Actual	2020 Budget	Variance fav./((unfav.))	Annual Budget	% of YTD Budget
Sales & Purchases of Water					
Water Revenue					
Water & Sewer Billing	137.10	139.26	(2.16)	139.26	
Water Expenditure					
Contracted Municipal Services	103.94	109.35	5.41	109.35	
Net Sales & Purchases of Water	33.16	29.90	3.26	29.90	110.9%
Other Revenues Total	1.10	1.41	(0.32)	1.41	77.5%
Other Expenditures					
Salaries & Benefits	7.76	8.02	0.26	8.02	
Non Personnel Expenditures	6.31	7.68	1.37	7.68	
Expenditures Total	14.07	15.70	1.63	15.70	89.6%
Surplus Before Transfer to Reserve	20.19	15.62	4.57	15.62	
Transfer to Reserve	20.19	15.62	(4.57)	15.62	
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00	

CITY OF MARKHAM
Waterworks Reserve Balance

Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	2020 Budget	2020 Actual
Opening Balance - January 1, 2020	61.85	61.85
Transfer to 2020 Capital	(12.68)	(13.69)
Interest Income	0.70	0.60
Transfer from Closed Capital Projects	0.00	0.72
Transfer to Reserve	15.62	20.19
Waterworks Reserve Ending Balance	65.49	69.67

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources and Legal Department
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.10	0.08	0.00	0.18
HUMAN RESOURCES	0.24	0.40	0.00	0.64
LEGAL DEPT.	0.05	0.06	0.16	0.27
Total	0.39	0.54	0.16	1.09

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
OPERATIONS	1.34	0.66	(0.26)	1.74
FIRE SERVICES	(0.59)	0.02	(0.14)	(0.71)
LIBRARY	3.69	0.36	(0.76)	3.29
RECREATION SERVICES	8.53	4.90	(17.90)	(4.47)
ENVIRONMENTAL SERVICES	0.07	0.01	-	0.08
WASTE	0.04	0.20	0.30	0.54
COMMISSIONER'S OFFICE	0.18	0.07	-	0.25
Total Excl. Winter Maintenance	13.26	6.22	(18.76)	0.72
WINTER MAINTENANCE	(0.08)	0.87	(0.09)	0.70
Total	13.18	7.09	(18.85)	1.42

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.39	0.71	(2.38)	(1.28)
FINANCIAL SERVICES	0.23	0.30	(0.34)	0.19
ITS DEPARTMENT	0.79	0.13	-	0.92
SUSTAINABILITY & ASSET MANAGEMENT	0.30	(0.66)	0.70	0.34
COMMISSIONER'S OFFICE	0.01	0.02	-	0.03
Total	1.72	0.50	(2.02)	0.20

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	1.47	1.67	(3.47)	(0.33)
TRAFFIC OPERATIONS	0.10	0.23	-	0.33
COMMISSIONER'S OFFICE	(0.09)	0.04	-	(0.05)
Total	1.48	1.94	(3.47)	(0.05)

CITY OF MARKHAM
Variances by Commission and Department
Mayor & Council
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

	Fav./ (Unfav.)			
Department	Personnel	Non-Personnel	Revenue	Total
MAYOR & COUNCIL	0.13	0.10	-	0.23
Total	0.13	0.10	-	0.23

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Twelve Months December 31, 2020
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CORPORATE ITEMS	(0.91)	0.48	7.34	6.92
Total	(0.91)	0.48	7.34	6.92