

**CITY OF MARKHAM**  
**Operating Budget**  
**(Excluding Planning & Design, Engineering, Waterworks and Building Standards)**  
**Financial Results for the Twelve Months December 31, 2019**  
**(in millions of dollars)**

	2019 Actual	2019 Budget	Variance fav./(unfav.)	% of YTD Budget
<b>Revenues</b>				
Property Taxation Revenues	162.08	161.76	0.32	
General Revenues	33.54	33.01	0.53	
User Fees & Service Charges	31.10	31.03	0.07	
Grant & Subsidy Revenues	2.19	1.96	0.23	
Other Income	5.42	5.14	0.28	
<b>Revenues Total</b>	<b>234.33</b>	<b>232.90</b>	<b>1.43</b>	<b>100.6%</b>
<b>Expenditures</b>				
Salaries & Benefits	132.04	132.69	0.65	
Material & Supplies	5.94	5.78	(0.16)	
Purchased Services	38.85	41.05	2.20	
Transfers to Reserves	37.21	36.53	(0.68)	
Other Expenditures	2.37	5.12	2.75	
<b>Expenditures Total</b>	<b>216.41</b>	<b>221.17</b>	<b>4.76</b>	<b>97.8%</b>
<b>Year-End Accounting Accruals &amp; Other Adjustments</b>	<b>3.09</b>	<b>1.69</b>	<b>(1.40)</b>	
<b>Surplus excluding winter maintenance</b>	<b>14.83</b>	<b>10.04</b>	<b>4.79</b>	
<b>Winter Maintenance</b>	<b>11.79</b>	<b>10.04</b>	<b>(1.75)</b>	
<b>Surplus including winter maintenance</b>	<b>3.04</b>	<b>0.00</b>	<b>3.04</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./ (unfav.)	% of YTD Budget
<b>Revenues</b>				
Planning & Design Fees	7.50	11.86	(4.36)	
<b>Revenues Total</b>	<b>7.50</b>	<b>11.86</b>	<b>(4.36)</b>	<b>63.2%</b>
<b>Expenditures</b>				
Salaries & Benefits	5.44	7.07	1.63	
Material & Supplies	0.04	0.04	0.00	
Purchased Services	2.65	2.68	0.03	
<b>Expenditures Total</b>	<b>8.13</b>	<b>9.79</b>	<b>1.66</b>	<b>83.0%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>(0.63)</b>	<b>2.07</b>	<b>(2.70)</b>	
Transfer to/ Draw (from) Reserve	(0.63)	2.07	(2.70)	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./(unfav.)	% of YTD Budget
<b>Revenues</b>				
Engineering Fees	7.61	8.93	(1.32)	
<b>Revenues Total</b>	<b>7.61</b>	<b>8.93</b>	<b>(1.32)</b>	<b>85.2%</b>
<b>Expenditures</b>				
Salaries & Benefits	4.91	5.51	0.60	
Material & Supplies	0.01	0.03	0.02	
Purchased Services	2.66	2.72	0.06	
<b>Expenditures Total</b>	<b>7.59</b>	<b>8.26</b>	<b>0.68</b>	<b>91.9%</b>
<b>Surplus Before Transfer to Reserve</b>	<b>0.03</b>	<b>0.67</b>	<b>(0.64)</b>	
Transfer to Reserve	0.03	0.67	(0.64)	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Planning and Engineering Development Fee Reserve Balance**  
**Financial Results for the Twelve Months December 31, 2019**  
**(in millions of dollars)**

	<b>2019 Budget</b>	<b>2019 Actual</b>
<b>Opening Balance at January 1, 2019</b>	0.27	0.27
<b>Transfer to Capital and Interest Charges</b>	(0.19)	(0.19)
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	2.07	(0.63)
<b>Engineering</b>	0.67	0.03
<b>Planning and Engineering Reserve Ending Balance</b>	<b>2.82</b>	<b>(0.52)</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

	<b>2019 Actual</b>	<b>2019 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>% of YTD Budget</b>
<b>Revenues</b>				
Building Permits	6.18	7.92	(1.74)	
Other Revenues	0.10	0.03	0.07	
<b>Revenues Total</b>	<b>6.28</b>	<b>7.95</b>	<b>(1.67)</b>	<b>79.0%</b>
<b>Expenditures</b>				
Salaries & Benefits	5.78	6.23	0.45	
Material & Supplies	0.04	0.07	0.03	
Purchased Services	2.97	3.03	0.06	
<b>Expenditures Total</b>	<b>8.79</b>	<b>9.33</b>	<b>0.54</b>	<b>94.2%</b>
<b>Deficit Before Draw from Reserve</b>	<b>(2.51)</b>	<b>(1.38)</b>	<b>(1.13)</b>	
Draw from Reserve	(2.51)	(1.38)	(1.13)	
<b>Deficit After Draw from Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

	<b>2019 Budget</b>	<b>2019 Actual</b>
<b>Opening Balance at January 1, 2019</b>	12.94	12.94
<b>Transfer to Capital and Interest Income</b>	(0.07)	(0.07)
<b>Projected Transfer to/Draw (from) Reserves</b>	(1.38)	(2.51)
<b>Building Reserve Ending Balance</b>	<b>11.49</b>	<b>10.36</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

	<b>2019 Actual</b>	<b>2019 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>% of YTD Budget</b>
<b>Sales &amp; Purchases of Water</b>				
<b>Water Revenue</b>				
Water & Sewer Billing	130.47	130.51	(0.04)	
<b>Water Expenditure</b>				
Contracted Municipal Services	99.59	101.04	1.45	
<b>Net Sales &amp; Purchases of Water</b>	<b>30.88</b>	<b>29.46</b>	<b>1.42</b>	<b>104.8%</b>
<b>Other Revenues Total</b>	<b>1.18</b>	<b>1.41</b>	<b>(0.23)</b>	<b>83.5%</b>
<b>Other Expenditures</b>				
Salaries & Benefits	7.83	7.86	0.03	
Non Personnel Expenditures	6.97	7.74	0.77	
<b>Expenditures Total</b>	<b>14.80</b>	<b>15.60</b>	<b>0.80</b>	<b>94.9%</b>
<b>Surplus Before Transfer to Reserve</b>	<b>17.26</b>	<b>15.28</b>	<b>1.98</b>	
Transfer to Reserve	17.26	15.28	1.98	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Waterworks Reserve Balance**  
**Financial Results for the Twelve Months December 31, 2019**  
**(in millions of dollars)**

	<b>2019 Budget</b>	<b>2019 Actual</b>
<b>Opening Balance - January 1, 2019</b>	69.13	69.13
<b>Transfer to 2019 Capital</b>	(20.49)	(20.49)
<b>Interest Income</b>	0.95	0.95
<b>Transfer from closed capital projects</b>	0.00	1.35
<b>Transfer to Reserve</b>	15.28	17.26
<b>Waterworks Reserve Ending Balance*</b>	<b>64.87</b>	<b>68.20</b>

\*Excludes \$6.35M transfer to fund 2020 capital pre-approved in 2019



**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.04	0.03	0.00	0.07
HUMAN RESOURCES	0.05	0.03	0.00	0.08
LEGAL DEPT.	0.00	0.06	0.10	0.16
<b>Total</b>	<b>0.09</b>	<b>0.12</b>	<b>0.10</b>	<b>0.31</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	0.40	0.78	0.22	1.40
FIRE SERVICES	(1.19)	(0.08)	0.00	(1.27)
LIBRARY	0.32	0.02	0.04	0.38
RECREATION SERVICES	(0.16)	(0.60)	(0.23)	(0.99)
ENVIRONMENTAL SERVICES	0.10	0.00	0.00	0.10
WASTE	0.02	0.17	0.01	0.20
COMMISSIONER'S OFFICE	0.04	0.04	0.00	0.08
<b>Total Excl. Winter Maintenance</b>	<b>(0.47)</b>	<b>0.33</b>	<b>0.04</b>	<b>(0.10)</b>
WINTER MAINTENANCE	0.04	(1.74)	(0.05)	(1.75)
<b>Total</b>	<b>(0.43)</b>	<b>(1.41)</b>	<b>(0.01)</b>	<b>(1.85)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	(0.31)	(0.01)	(0.42)	(0.74)
FINANCIAL SERVICES	0.29	0.03	0.02	0.34
ITS DEPARTMENT	0.29	(0.12)	0.00	0.17
SUSTAINABILITY & ASSET MANAGEMENT	0.21	(0.50)	0.50	0.21
COMMISSIONER'S OFFICE	0.02	0.01	0.00	0.03
<b>Total</b>	<b>0.50</b>	<b>(0.59)</b>	<b>0.10</b>	<b>0.01</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	(0.34)	(0.27)	0.03	(0.58)
TRAFFIC OPERATIONS	0.10	0.09	0.00	0.19
COMMISSIONER'S OFFICE	0.06	0.00	0.00	0.06
<b>Total</b>	<b>(0.18)</b>	<b>(0.18)</b>	<b>0.03</b>	<b>(0.33)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Mayor and Council**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
MAYOR and COUNCIL	0.15	0.07	0.00	0.22
<b>Total</b>	<b>0.15</b>	<b>0.07</b>	<b>0.00</b>	<b>0.22</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Twelve Months December 31, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	0.54	4.39	1.15	6.08
<b>Total</b>	<b>0.54</b>	<b>4.39</b>	<b>1.15</b>	<b>6.08</b>