

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Actual | 2020 Budget | Variance fav./ (unfav.) | Annual Budget | % of YTD Budget |
|---|------------------------|------------------------|------------------------------------|--------------------------|----------------------------|
| Revenues | | | | | |
| Property Taxation Revenues | 166.00 | 166.14 | (0.14) | 166.67 | |
| General Revenues | 15.12 | 16.24 | (1.12) | 34.56 | |
| User Fees & Service Charges | 7.07 | 22.38 | (15.31) | 32.14 | |
| Grant & Subsidy Revenues | 1.36 | 1.17 | 0.19 | 1.94 | |
| Other Income | 3.61 | 3.75 | (0.14) | 5.52 | |
| Revenues Total | 193.16 | 209.68 | (16.52) | 240.83 | 92.1% |
| Expenditures | | | | | |
| Salaries & Benefits | 87.05 | 95.63 | 8.58 | 141.27 | |
| Material & Supplies | 2.60 | 3.92 | 1.32 | 5.83 | |
| Procured Services | 21.88 | 28.47 | 6.59 | 40.15 | |
| Transfers to Reserves | 28.31 | 28.06 | (0.25) | 39.23 | |
| Other Expenditures | 1.26 | 2.35 | 1.09 | 4.02 | |
| Expenditures Total | 141.10 | 158.43 | 17.33 | 230.50 | 89.1% |
| Surplus not including winter maintenance | 52.06 | 51.25 | 0.81 | 10.33 | |
| Winter Maintenance | 6.19 | 7.61 | 1.42 | 10.33 | |
| Surplus including winter maintenance | 45.87 | 43.64 | 2.23 | (0.00) | |

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Actual | 2020 Budget | Variance fav./ (unfav.) | Annual Budget | % of YTD Budget | Year-end Surplus/ (Deficit) |
|---|----------------|----------------|----------------------------|------------------|--------------------|--------------------------------|
| Revenues | | | | | | |
| Planning & Design Fees | 5.33 | 6.82 | (1.49) | 10.57 | | |
| Revenues Total | 5.33 | 6.82 | (1.49) | 10.57 | 78.2% | |
| Expenditures | | | | | | |
| Salaries & Benefits | 3.37 | 4.11 | 0.74 | 6.03 | | |
| Material & Supplies | 0.01 | 0.03 | 0.02 | 0.04 | | |
| Procured Services | 1.92 | 1.97 | 0.05 | 3.89 | | |
| Expenditures Total | 5.30 | 6.11 | 0.81 | 9.96 | 86.7% | |
| Surplus/(Deficit) Before Transfer to/Draw (from) Reserve | 0.03 | 0.71 | (0.68) | 0.61 | | 0.61 |
| Transfer to Reserve | 0.00 | 0.00 | 0.00 | 0.61 | | 0.61 |
| Surplus After Transfer to Reserve | 0.03 | 0.71 | (0.68) | 0.00 | | 0.00 |

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Actual | 2020 Budget | Variance fav./(unfav.) | Annual Budget | % of YTD Budget | Year-end Surplus/ (Deficit) |
|---|----------------|----------------|---------------------------|------------------|--------------------|--------------------------------|
| Revenues | | | | | | |
| Engineering Fees | 4.12 | 5.27 | (1.15) | 8.79 | | |
| Revenues Total | 4.12 | 5.27 | (1.15) | 8.79 | 78.2% | |
| Expenditures | | | | | | |
| Salaries & Benefits | 3.52 | 4.03 | 0.51 | 5.70 | | |
| Material & Supplies | 0.00 | 0.02 | 0.02 | 0.03 | | |
| Procured Services | 1.42 | 1.49 | 0.07 | 2.93 | | |
| Expenditures Total | 4.95 | 5.54 | 0.60 | 8.66 | 89.4% | |
| Surplus/(Deficit) Before Transfer to/Draw (from) Reserve | (0.82) | (0.27) | (0.55) | 0.13 | | 0.13 |
| Transfer to Reserve | 0.00 | 0.00 | 0.00 | 0.13 | | 0.13 |
| Surplus After Transfer to Reserve | (0.82) | 0.00 | 0.00 | 0.00 | | 0.00 |

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Budget | 2020 Forecast |
|--|------------------------|--------------------------|
| Opening Balance at January 1, 2020 | (0.51) | (0.51) |
| Transfer to Capital and Interest Charges | (0.30) | (0.30) |
| Transfer to/Draw (from) Reserves | | |
| Planning & Design | 0.61 | 0.61 |
| Engineering | 0.13 | 0.13 |
| Planning & Engineering Reserve Ending Balance | (0.08) | (0.08) |

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Actual | 2020 Budget | Variance fav./.(unfav.) | Annual Budget | % of YTD Budget | Year-end Surplus/ (Deficit) |
|------------------------------------|----------------|----------------|----------------------------|------------------|--------------------|--------------------------------|
| Revenues | | | | | | |
| Building Permits | 3.38 | 5.08 | (1.70) | 7.07 | | |
| Other Revenues | 0.10 | 0.05 | 0.05 | 0.07 | | |
| Revenues Total | 3.48 | 5.13 | (1.65) | 7.14 | 67.8% | |
| Expenditures | | | | | | |
| Salaries & Benefits | 4.07 | 4.21 | 0.14 | 6.28 | | |
| Material & Supplies | 0.01 | 0.05 | 0.04 | 0.07 | | |
| Procured Services | 1.55 | 1.63 | 0.08 | 3.18 | | |
| Expenditures Total | 5.63 | 5.89 | 0.26 | 9.53 | 95.6% | |
| Surplus/(Deficit) Before Tr | (2.15) | (0.76) | (1.39) | (2.39) | | (2.79) |
| Transfer to Reserve | 0.00 | 0.00 | 0.00 | (2.39) | | (2.79) |
| Surplus After Transfer to l | (2.15) | (0.76) | (1.39) | 0.00 | | 0.00 |

CITY OF MARKHAM
Building Fee Reserve Balance
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Budget | 2020 Forecast |
|---|------------------------|--------------------------|
| Opening Balance at January 1, 2020 | 10.36 | 10.36 |
| Transfer to Capital and Interest Income | (0.32) | (0.32) |
| Projected Transfer to/Draw (from) Reserves | (2.39) | (2.79) |
| Building Reserve Ending Balance | 7.65 | 7.25 |

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Actual | 2020 Budget | Variance fav./(unfav.) | Annual Budget | % of YTD Budget |
|---|------------------------|------------------------|-----------------------------------|--------------------------|----------------------------|
| Sales & Purchases of Water | | | | | |
| Water Revenue | | | | | |
| Water & Sewer Billing | 93.35 | 93.15 | 0.20 | 139.26 | |
| Water Expenditure | | | | | |
| Contracted Municipal Services | 72.32 | 73.04 | 0.72 | 109.35 | |
| Net Sales & Purchases of Water | 21.03 | 20.11 | 0.92 | 29.90 | 104.6% |
| Other Revenues Total | 0.45 | 0.76 | (0.31) | 1.41 | 59.7% |
| Other Expenditures | | | | | |
| Salaries & Benefits | 5.05 | 5.50 | 0.45 | 8.02 | |
| Non Personnel Expenditures | 4.76 | 5.92 | 1.16 | 7.68 | |
| Expenditures Total | 9.81 | 11.41 | 1.60 | 15.70 | 86.0% |
| Surplus Before Transfer to Reserve | 11.67 | 9.46 | 2.21 | 15.62 | |
| Transfer to Reserve | 0.00 | 0.00 | 0.00 | 15.62 | |
| Surplus After Transfer to Reserve | 11.67 | 9.46 | 0.00 | 0.00 | |

CITY OF MARKHAM
Waterworks Reserve Balance
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | 2020 Budget | 2020 Actual |
|--|------------------------|------------------------|
| Opening Balance - January 1, 2020 | 61.85 | 61.85 |
| Transfer to 2019 Capital | (12.68) | (12.68) |
| Interest Income | 0.70 | 0.70 |
| Transfer from closed capital projects | 0.00 | 0.57 |
| Transfer to Reserve | 15.62 | 16.62 |
| Waterworks Reserve Ending Balance | 65.50 | 67.06 |

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources and Legal Department
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| Department | Fav./ (Unfav.) | | | |
|-------------------|-----------------------|----------------------|----------------|--------------|
| | Personnel | Non-Personnel | Revenue | Total |
| CAO'S OFFICE | 0.07 | 0.04 | 0.00 | 0.11 |
| HUMAN RESOURCES | 0.09 | 0.32 | 0.00 | 0.41 |
| LEGAL DEPT. | 0.05 | 0.12 | 0.01 | 0.18 |
| Total | 0.21 | 0.48 | 0.01 | 0.70 |

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| Department | Fav./ (Unfav.) | | | |
|---------------------------------------|-----------------------|----------------------|----------------|---------------|
| | Personnel | Non-Personnel | Revenue | Total |
| OPERATIONS | 0.99 | 0.74 | (0.42) | 1.31 |
| FIRE SERVICES | (0.72) | 0.06 | (0.02) | (0.68) |
| LIBRARY | 1.85 | 0.27 | (0.58) | 1.54 |
| RECREATION SERVICES | 4.78 | 2.97 | (11.93) | (4.18) |
| ENVIRONMENTAL SERVICES | 0.06 | 0.01 | - | 0.07 |
| WASTE | 0.07 | 0.33 | (0.05) | 0.35 |
| COMMISSIONER'S OFFICE | 0.05 | 0.05 | - | 0.10 |
| Total Excl. Winter Maintenance | 7.08 | 4.43 | (13.00) | (1.49) |
| WINTER MAINTENANCE | (0.03) | 1.50 | (0.06) | 1.41 |
| Total | 7.05 | 5.93 | (13.06) | (0.08) |

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| Department | Fav./ (Unfav.) | | | |
|---|-----------------------|----------------------|----------------|--------------|
| | Personnel | Non-Personnel | Revenue | Total |
| LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS | 0.24 | 0.50 | (1.53) | (0.79) |
| FINANCIAL SERVICES | 0.19 | 0.20 | (0.23) | 0.16 |
| ITS DEPARTMENT | 0.46 | 0.13 | 0.01 | 0.60 |
| SUSTAINABILITY & ASSET MANAGEMENT | 0.34 | (0.06) | 0.18 | 0.46 |
| COMMISSIONER'S OFFICE | 0.01 | 0.02 | - | 0.03 |
| Total | 1.24 | 0.79 | (1.57) | 0.46 |

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| Department | Fav./ (Unfav.) | | | |
|--------------------------------|----------------|---------------|---------------|-------------|
| | Personnel | Non-Personnel | Revenue | Total |
| CULTURE & ECONOMIC DEVELOPMENT | 0.73 | 1.00 | (2.16) | (0.43) |
| TRAFFIC OPERATIONS | 0.07 | 0.30 | 0.03 | 0.40 |
| COMMISSIONER'S OFFICE | - | 0.03 | - | 0.03 |
| Total | 0.80 | 1.33 | (2.13) | 0.00 |

CITY OF MARKHAM
Variances by Commission and Department
Mayor & Council
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| | Fav./ (Unfav.) | | | |
|-------------------|-----------------------|----------------------|----------------|--------------|
| Department | Personnel | Non-Personnel | Revenue | Total |
| MAYOR & COUNCIL | 0.08 | 0.06 | - | 0.14 |
| Total | 0.08 | 0.06 | - | 0.14 |

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Eight Months Ended Aug 31, 2020
(in millions of dollars)

| Department | Fav./ (Unfav.) | | | |
|-------------------|-----------------------|----------------------|----------------|--------------|
| | Personnel | Non-Personnel | Revenue | Total |
| CORPORATE ITEMS | (0.77) | 1.60 | 0.17 | 1.00 |
| Total | (0.77) | 1.60 | 0.17 | 1.00 |