# FOURTH MEETING OF THE YEAR 2019 FLATO MARKHAM THEATRE ADVISORY BOARD CITY OF MARKHAM Canada Room, Civic Centre Monday, September 23<sup>rd</sup>, 2019

## <u>MINUTES</u>

#### ATTENDANCE:

#### Present

Stephen Timms, Chair Councillor Keith Irish Deborah Jestin Diane Lai Kathy McCarty Ken MacDonald Carrie Sally Sophia Sun Amy Woods

#### <u>Regrets</u>

Suelyn Cheong Councillor Alan Ho Anne Gilligan Aleem Israel Ron Lynn Ronald Minken Justin Reid Srinka Wallia Andrew Rosenfarb

#### <u>Staff</u>

Scott Hill Eric Lariviere Debbie Watson

#### <u>Guests</u>

Monica Pain Jewel Lofsky

The meeting convened at the hour of 5:40 p.m. with Stephen Timms in the Chair.

#### 1.0 CALL TO ORDER AND CHAIR'S OPENING REMARKS

- welcome back after the summer break
- introduction of the three new board members
- the existing board members are totally dedicated
- there will be a future orientation session for the new members

#### 2.0 DECLARATION OF PECUNIARY INTEREST

none declared

#### 3.0 AGENDA REVIEW, ADDITIONS/CHANGES

• none

## 4.0 ADOPTION OF MINUTES

Moved by Amy Woods Seconded by Deb Jestin

THAT the minutes of the Flato Markham Theatre Advisory Board meetings of Monday, April 29<sup>th</sup>, 2019 and Monday, May 27<sup>th</sup>, 2019, be approved.

Carried.

## 5.0 GENERAL MANAGER'S REPORT – ITEMS ARISING

- great summer; activated three strategic initiatives
- new ticketing system, which was supported at all levels of the City
- superstars on the team; went above and beyond to make it happen within the time frame
- as a manager, it was great to watch the team, which was spectacular
- congratulations to the whole team
- Linda Stott (marketing and box office coordinator) really stepped up, as did Kayla VanZon (marketing lead, Interkom) to get the website done on time
- they will be making a presentation at the next meeting
- the new branding was implemented; gets great attention and positive response
- the new web site is very seamless, user friendly, enhancing customer experience
- the 2019-2020 Diamond season starts this week
- since the implementation of AudienceView, 60% of ticket sales are on-line sales
- the Mayor and Bent Jorgen will be at the opening night of Anne of Green Gables The Ballet
- budget is on target
- Q. from Councillor Irish: is the increase in rental rates and fees causing a lull in rentals?
  - o In general, it has a noticeable impact on rentals
  - o commercial clients are reducing the number of days they use
  - o some clients do not renew
  - o community groups are going to other venues impact noticed this last summer
  - $\circ$  there has been a bit of a pushback; will feel it next year
  - increase was based on the market but were and are even more the most expensive vs. comparable venues in the GTA.
  - o clients are looking at other facilities that are larger and cheaper
  - o schools have limited money they can charge the parents

- we are at the limit of what we can charge
- there was a huge salary increase
- re: drama camps fees: we are still growing and benefiting of a robust waiting list, but accessibility is getting closer to only wealthy parents being able to afford the cost
- the situation needs to be closely monitored, hopefully we can get where we want to be budget-wise
- how effective is advertising on Diamond Season ticket sales?
  - sometimes hard to gauge; nonetheless results are positive, it is the goal to have a better handle on direct return through increasing the use of digital platforms
  - some shows need major marketing campaigns it is a very competitive and complex environment, in addition to the fragmentation of the media platforms, and the diversity of the population
  - we have to push the envelope and continue to take calculated risks in order to engage people in culture

## 6.0 PRIORITY ITEMS – PRESENTATION AND DISCUSSION

## 6.1 State of the Discovery Program

- Eric recognize Monica Pain, Discovery Coordinator, who has done a spectacular job in going through a major team transition, as we had to change the entire camp leadership team
- an e-mail from Aleem was read, which was a great testimonial
- very meaningful program
- Diane's daughter also went, and loved it after being apprehensive at first
- great numbers and an overall satisfaction rate of 98%
- increased enrollment by almost 70 campers

## 7.0 WORKING COMMITTEE AND TASK FORCE REPORTS

## 7.1 Strategic Plan Committee – Stephen Timms, Chair

- Foundation incorporation moving forward
- start to activate governance
- appoint a Nomination Committee
- officially announced at the MPAA's, and to be reaffirmed at the Gala

## 7.2 Fundraising and Sponsorship Committee – Ronald Minken, Chair

• nothing to report at this time

## 7.3 <u>Gala Committee – Deb Jestin, Chair</u>

- meal is almost finalized; there will be a dessert with the new logo
- wine raffle is an easy, quick sell
- UHS is again playing at the Hilton and then in the theatre lobby
- still selling corporate sponsor tables at a minimum of \$5,000
- \$115,000 gross revenue at this point
- a lot of work to organize
- Justin is going to be the auctioneer, but we need an MC

# 7.4 Markham Performing Arts Awards Task Force – Diane Lai, Chair

- an amazing event which was highly attended
- people stayed to the very end
- the awards were lovely
- our way of celebrating performing arts in Markham
- the most difficult part is picking the winners
- a few minutes of silence for Kerry Stratton was a very thoughtful gesture

# 8.0 <u>NEW BUSINESS</u>

• no new business

# 9.0 DATE OF NEXT MEETING

- Monday, October 28<sup>th</sup>, 2019; 5:30 p.m.
- Canada Room, Civic Centre

# 10.0 ADJOURNMENT

• 7:05 pm