

**Ministry of Heritage,
Sport, Tourism and
Culture Industries**

Office of the Deputy Minister

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**Ministère des Industries du
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December 16, 2019

MEMORANDUM TO: Culture and Tourism Stakeholders

FROM: Nancy Matthews
Deputy Minister

SUBJECT: MHSTCI Organizational Realignment

As a key stakeholder in the culture and tourism sectors, I am pleased to share upcoming organizational changes within the Ministry of Heritage, Sport, Tourism and Culture that will build our capacity to deliver on the Ministry's key priorities.

The recent renaming of the ministry provided clear focus on the double bottom line of enhancing our cultural fabric while growing the economy. As such, I am pleased to announce the following changes to be effective January 2, 2020.

To build on the shared priorities of the culture and tourism industries and their significant impacts on the province, the ministry will establish a **Heritage, Tourism and Culture Division (HTCD)**, under the leadership of Assistant Deputy Minister Kevin Finnerty. This Division will support a more integrated approach to tourism and culture in Ontario.

This is an exciting time for our ministry. As we implement this new organizational structure, we remain committed to working collaboratively and in partnership with you and your organization.

Sincerely,

A handwritten signature in black ink, appearing to read "Nancy Matthews", written in a cursive style.

Nancy Matthews