

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget
Revenues					
Property Taxation Revenues	161.96	161.68	0.28	161.76	
General Revenues	22.48	18.65	3.83	33.01	
User Fees & Service Charges	24.79	24.82	(0.03)	30.94	
Grant & Subsidy Revenues	1.31	1.26	0.05	1.96	
Other Income	4.33	3.92	0.41	5.23	
Revenues Total	214.87	210.33	4.54	232.90	102.2%
Expenditures					
Salaries & Benefits	102.37	102.77	0.40	135.64	
Material & Supplies	4.21	4.38	0.17	5.78	
Purchased Services	28.11	30.09	1.98	41.09	
Transfers to Reserves	28.13	27.70	(0.43)	36.53	
Other Expenditures	1.55	2.81	1.26	3.86	
Expenditures Total	164.37	167.75	3.38	222.90	98.0%
Surplus not including winter maintenance	50.50	42.58	7.92	10.00	
Winter Maintenance	8.48	7.52	(0.96)	10.00	
Surplus including winter maintenance	42.02	35.06	6.96	(0.00)	

CITY OF MARKHAM
Library Operating Budget
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget
Revenues					
User Fees & Services Charges	0.77	0.79	(0.02)	0.90	
Grant & Subsidy Revenues	0.00	0.00	0.00	0.23	
Revenues Total	0.77	0.79	(0.02)	1.13	97.5%
Expenditures					
Salaries & Benefits	8.81	9.09	0.28	12.45	
Material & Supplies	0.12	0.12	0.00	0.15	
Purchased Services	1.55	1.66	0.11	1.90	
Other Expenditures	0.00	0.01	0.01	0.01	
Expenditures Total	10.48	10.88	0.40	14.51	96.3%
Deficit	(9.71)	(10.09)	0.38	(13.38)	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./.(unfav.)	Annual Budget	% of YTD Budget	Year-end Projection
Revenues						
Planning & Design Fees	4.90	9.05	(4.15)	11.86		
Revenues Total	4.90	9.05	(4.15)	11.86	54.1%	
Expenditures						
Salaries & Benefits	4.26	5.41	1.15	7.07		
Material & Supplies	0.03	0.03	0.00	0.04		
Purchased Services	1.99	2.01	0.02	2.67		
Expenditures Total	6.28	7.45	1.17	9.78	84.3%	
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	(1.38)	1.60	(2.98)	2.08		(2.22)
Transfer to Reserve	0.00	0.00	0.00	2.08		(2.22)
Surplus After Transfer to Reserve	(1.38)	1.60	(2.98)	0.00		0.00

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019	2019	Variance	Annual	% of	
	Actual	Budget	fav./(unfav.)	Budget	YTD Budget	Year-end Projection
Revenues						
Engineering Fees	5.15	6.27	(1.12)	8.93		
Revenues Total	5.15	6.27	(1.12)	8.93	82.1%	
Expenditures						
Salaries & Benefits	3.81	4.21	0.40	5.51		
Material & Supplies	0.01	0.03	0.02	0.03		
Purchased Services	1.99	2.04	0.05	2.71		
Expenditures Total	5.82	6.28	0.47	8.25	92.7%	
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	(0.66)	(0.01)	(0.65)	0.68		(1.25)
Transfer to Reserve	0.00	0.00	0.00	0.68		(1.25)
Surplus After Transfer to Reserve	(0.66)	(0.01)	(0.65)	0.00		0.00

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Budget	2019 Projection
Opening Balance at January 1, 2019	0.27	0.27
Transfer to Capital and Interest Charges	(0.24)	(0.24)
Transfer to/Draw (from) Reserves		
Planning & Design	2.08	(2.22)
Engineering	0.67	(1.25)
Planning & Engineering Reserve Ending Balance	2.78	(3.44)

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget	Year-end Projection
Revenues						
Building Permits	3.77	5.94	(2.17)	7.92		
Other Revenues	0.07	0.02	0.05	0.03		
Revenues Total	3.84	5.96	(2.12)	7.95	64.4%	
Expenditures						
Salaries & Benefits	4.42	4.72	0.30	6.23		
Material & Supplies	0.03	0.06	0.03	0.07		
Purchased Services	2.22	2.28	0.06	3.03		
Expenditures Total	6.67	7.06	0.39	9.33	94.5%	
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	(2.83)	(1.10)	(1.73)	(1.38)		(2.26)
Transfer to Reserve	0.00	0.00	0.00	(1.38)		(2.26)
Surplus After Transfer to Reserve	(2.83)	(1.10)	(1.73)	0.00		0.00

CITY OF MARKHAM
Building Fee Reserve Balance
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Budget	2019 Projection
Opening Balance at January 1, 2019	12.94	12.94
Transfer to Capital and Interest Income	(0.20)	(0.20)
Projected Transfer to/Draw (from) Reserves	(1.38)	(2.26)
Building Reserve Ending Balance	11.36	10.48

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget	Year-End Projection
Sales & Purchases of Water						
Water Revenue						
Water & Sewer Billing	99.12	98.62	0.50	130.51		
Water Expenditure						
Contracted Municipal Services	76.65	76.28	(0.37)	101.04		
Net Sales & Purchases of Water	22.47	22.34	0.13	29.46	100.6%	
Other Revenues Total	0.73	0.92	(0.20)	1.41	78.6%	
Other Expenditures						
Salaries & Benefits	6.05	6.03	(0.02)	7.86		
Non Personnel Expenditures	5.63	6.08	0.45	7.74		
Expenditures Total	11.68	12.11	0.43	15.60	96.4%	
Surplus Before Transfer to Reserve	11.52	11.16	0.36	15.28		15.28
Transfer to Reserve	0.00	0.00	0.00	15.28		15.28
Surplus After Transfer to Reserve	11.52	11.16	0.36	0.00		0.00

CITY OF MARKHAM
Waterworks Reserve Balance
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

	2019 Budget	2019 Projection
Opening Balance - January 1, 2019	69.13	69.13
Transfer to 2019 Capital Net of Interest Income	(22.31)	(22.31)
Interest Income	0.80	0.80
Transfer from 2018 closed capital projects (YTD: \$1.34M + projected \$0.50M)	0.00	1.84
Transfer to Reserve	15.28	15.28
Waterworks Reserve Ending Balance	62.89	64.73

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources and Legal Department
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.02	0.03	0.00	0.05
HUMAN RESOURCES	0.07	0.05	0.00	0.12
LEGAL DEPT.	0.00	0.06	0.04	0.10
Total	0.09	0.14	0.04	0.27

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
OPERATIONS	0.43	0.42	-	0.85
FIRE SERVICES	(0.92)	0.03	0.04	(0.85)
LIBRARY	0.29	0.11	(0.02)	0.38
RECREATION SERVICES	(0.09)	(0.23)	(0.10)	(0.42)
ENVIRONMENTAL SERVICES	0.10	0.01	-	0.11
WASTE	0.02	0.20	-	0.22
COMMISSIONER'S OFFICE	0.03	0.03	-	0.07
Total Excl. Winter Maintenance	(0.14)	0.57	(0.08)	0.36
WINTER MAINTENANCE	0.04	(0.97)	(0.03)	(0.96)
Total	(0.10)	(0.40)	(0.11)	(0.60)

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	(0.29)	0.07	0.09	(0.13)
FINANCIAL SERVICES	0.22	-	(0.04)	0.18
ITS DEPARTMENT	0.26	-	-	0.26
SUSTAINABILITY & ASSET MANAGEMENT	0.20	(0.32)	0.39	0.27
COMMISSIONER'S OFFICE	0.01	0.01	-	0.02
Total	0.40	(0.24)	0.44	0.60

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	(0.29)	0.01	(0.03)	(0.31)
TRAFFIC OPERATIONS	0.08	0.06	-	0.13
COMMISSIONER'S OFFICE	0.07	-	-	0.07
Total	(0.15)	0.07	(0.03)	(0.11)

CITY OF MARKHAM
Variances by Commission and Department
Mayor & Council
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

Department	Fav./ (Unfav.)			Total
	Personnel	Non-Personnel	Revenue	
MAYOR & COUNCIL	0.12	(0.01)	0.06	0.17
Total	0.12	(0.01)	0.06	0.17

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Nine Months Ended Sep 30, 2019
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CORPORATE ITEMS	0.16	2.42	4.05	6.63
Total	0.16	2.42	4.05	6.63