



**BUILDING MARKHAM'S
FUTURE TOGETHER**
2015-2019 Strategic Plan

2020 Budget Budget Committee Meeting #10 November 19th, 2019



Agenda

1. Approve minutes of the November 12 Budget Committee meeting #9
2. Outstanding and new items
3. 2020 proposed Building, Planning & Design, Engineering and Waterworks operating budgets
4. Committee feedback on 2020 Budget process
5. Next Steps

Approve minutes of the November 12 Budget Committee meeting

- Refer to Appendix A

Outstanding and New Items - Refer to Appendix B

Engineering

- Project 20032 – Active Transportation Awareness Program

Library

- Project 20175 – Heritage Garbage Enclosure (Unionville Library)

ITS

- Project 20061 – ITS Life Cycle Asset Replacement – project budget reduced

Environmental Services

- Project 20269 – DI Watermain CIPP Lining – Construction – NEW



2020 Building Operating Budget \$ in millions

	2019 Budget \$	2019 Forecast \$	2020 Budget \$	Budget 2020 vs. 2019 Increase/ (Decrease) \$ Change %	
Revenue	7.95	6.54	7.14	(0.81)	(10.2%)
Personnel	6.23	5.78	6.28	0.05	0.8%
Non-Personnel	<u>3.10</u>	<u>3.02</u>	<u>3.26</u>	<u>0.16</u>	<u>5.2%</u>
Total Expenses	9.33	8.80	9.54	0.21	2.3%
Net Revenues/(Expenditures)	(1.38)	(2.26)	(2.40)	(1.02)	73.9%
Transfer from Reserves	1.38	2.26	2.40		
Net Revenues/(Expenditures) after transfer from reserve	0.00	0.00	0.00		

The 2020 Budget includes
a proposed 5% fee increase



Building Fee Reserve **\$ in millions**

	2019 Year End Forecast	2020 Budget
Opening Balance	12.94	10.48
Transfer to Capital and Interest Income	(0.20)	(0.30)
Projected Transfer to/Draw (from) Reserves	(2.26)	(2.40)
Building Reserve Ending Balance	10.48	7.78



2020 Planning & Design Operating Budget \$ in millions

	2019 Budget \$	2019 Forecast \$	2020 Budget \$	Budget 2020 vs. 2019 Increase/ (Decrease) \$ Change %	
Revenue	11.86	6.20	10.57	(1.29)	(10.9%)
Personnel	7.07	5.75	7.07	0.00	0.0%
Non-Personnel	<u>2.72</u>	<u>2.67</u>	<u>2.88</u>	<u>0.16</u>	<u>5.9%</u>
Total Expenses	9.79	8.42	9.95	0.16	1.6%
Net Revenue/(Expenditures)	2.07	(2.22)	0.62	(1.45)	(70.1%)
Transfer (to)/from Reserves	(2.07)	2.22	(0.62)		
Net Revenue/(Expenditures) after transfer (to)/from reserve	0.00	0.00	0.00		

The 2020 Budget includes a proposed 10% fee increase



2020 Engineering Operating Budget \$ in millions

	2019 Budget \$	2019 Forecast \$	2020 Budget \$	Budget 2020 vs. 2019 Increase/ (Decrease) Change \$ %	
Revenue	8.93	6.50	8.79	(0.14)	(1.6%)
Personnel	5.51	5.09	5.70	0.19	3.4%
Non-Personnel	<u>2.75</u>	<u>2.66</u>	<u>2.96</u>	<u>0.21</u>	<u>7.6%</u>
Total Expenses	8.26	7.75	8.66	0.40	4.8%
Net Revenue/(Expenditures)	0.67	(1.25)	0.13	(0.54)	(80.6%)
Transfer (to)/from Reserves	(0.67)	1.25	(0.13)		
Net Revenue/(Expenditures) after transfer (to)/from reserve	0.00	0.00	0.00		

The 2020 Budget includes a proposed 10% fee increase



Development Fee Reserve **\$ in millions**

	2019 Year End Forecast	2020 Budget
Opening Balance	0.27	(3.44)
Transfer to Capital and Interest Charges	(0.24)	(0.24)
Transfer to/Draw (from) Reserves		
Planning & Design	(2.22)	0.62
Engineering	(1.25)	0.13
Planning & Engineering Reserve Ending Balance	(3.44)	(2.94)



2020 Waterworks Operating Budget \$ in millions

	2019 Budget \$	2019 Forecast \$	2020 Budget \$	Budget 2020 vs. 2019 Increase/ (Decrease) Change \$ %	
Sales & Purchases of Water					
Sales	130.42	131.08	139.17	8.75	6.7%
Purchases	<u>101.04</u>	<u>101.52</u>	<u>109.35</u>	<u>8.31</u>	<u>8.2%</u>
Water/Wastewater Sale Net of Purchase	29.37	29.56	29.81	0.44	1.5%
Operations					
Other Revenues	1.50	1.08	1.50	-	0.0%
Other Expenditures					
Personnel	7.86	7.86	8.02	0.16	2.1%
Non-personnel	<u>7.74</u>	<u>7.14</u>	<u>7.68</u>	<u>(0.06)</u>	<u>(0.8%)</u>
Total Other Expenditures	15.60	15.00	15.70	0.10	0.7%
Net Surplus	15.28	15.65	15.62	0.34	2.2%
Transfer to Reserve	<u>(15.28)</u>	<u>(15.65)</u>	<u>(15.62)</u>	<u>(0.34)</u>	<u>2.2%</u>
Surplus after Transfer to Reserve	-	-	-	-	0.0%

The 2020 Budget includes a 7.8% water rate increase



Waterworks Reserve **\$ in millions**

	2019 Year-End Forecast	2020 Budget
Opening Balance	69.13	65.22
Transfer to Capital	(22.34)	(17.70)
Interest Income	0.91	0.80
Transfer from closed capital projects	1.87	0.00
Transfer to Reserve	15.65	15.62
Waterworks Reserve Ending Balance	65.22	63.94

Budget Committee feedback on 2020 Budget process

Next Steps

- Building and Development Fee By-law Report (Development Services Committee): Monday, November 25th – 9:30 a.m.
- Public Consultation Meeting: Wednesday, November 27th – 7:00 p.m.
- Council Decision: Tuesday, December 10th – 1:00 p.m. – Council Chamber
- Press Conference: Wednesday, December 11th – 2:00 p.m. – Canada Room



THANK YOU FOR ATTENDING

