

**CITY OF MARKHAM**  
**Operating Budget**  
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	<b>2019 Actual</b>	<b>2019 Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
Property Taxation Revenues	161.96	161.68	0.28	161.76	
General Revenues	22.48	18.65	3.83	33.01	
User Fees & Service Charges	24.79	24.82	(0.03)	30.94	
Grant & Subsidy Revenues	1.31	1.26	0.05	1.96	
Other Income	4.33	3.92	0.41	5.23	
<b>Revenues Total</b>	<b>214.87</b>	<b>210.33</b>	<b>4.54</b>	<b>232.90</b>	<b>102.2%</b>
<b>Expenditures</b>					
Salaries & Benefits	102.37	102.77	0.40	135.64	
Material & Supplies	4.21	4.38	0.17	5.78	
Purchased Services	28.11	30.09	1.98	41.09	
Transfers to Reserves	28.13	27.70	(0.43)	36.53	
Other Expenditures	1.55	2.81	1.26	3.86	
<b>Expenditures Total</b>	<b>164.37</b>	<b>167.75</b>	<b>3.38</b>	<b>222.90</b>	<b>98.0%</b>
<b>Surplus not including winter maintenance</b>	<b>50.50</b>	<b>42.58</b>	<b>7.92</b>	<b>10.00</b>	
<b>Winter Maintenance</b>	<b>8.48</b>	<b>7.52</b>	<b>(0.96)</b>	<b>10.00</b>	
<b>Surplus including winter maintenance</b>	<b>42.02</b>	<b>35.06</b>	<b>6.96</b>	<b>(0.00)</b>	

**CITY OF MARKHAM**  
**Library Operating Budget**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	<b>2019 Actual</b>	<b>2019 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
User Fees & Services Charges	0.77	0.79	(0.02)	0.90	
Grant & Subsidy Revenues	0.00	0.00	0.00	0.23	
<b>Revenues Total</b>	<b>0.77</b>	<b>0.79</b>	<b>(0.02)</b>	<b>1.13</b>	<b>97.5%</b>
<b>Expenditures</b>					
Salaries & Benefits	8.81	9.09	0.28	12.45	
Material & Supplies	0.12	0.12	0.00	0.15	
Purchased Services	1.55	1.66	0.11	1.90	
Other Expenditures	0.00	0.01	0.01	0.01	
<b>Expenditures Total</b>	<b>10.48</b>	<b>10.88</b>	<b>0.40</b>	<b>14.51</b>	<b>96.3%</b>
<b>Deficit</b>	<b>(9.71)</b>	<b>(10.09)</b>	<b>0.38</b>	<b>(13.38)</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./.(unfav.)	Annual Budget	% of YTD Budget	Year-end Projection
<b>Revenues</b>						
Planning & Design Fees	4.90	9.05	(4.15)	11.86		
<b>Revenues Total</b>	<b>4.90</b>	<b>9.05</b>	<b>(4.15)</b>	<b>11.86</b>	<b>54.1%</b>	
<b>Expenditures</b>						
Salaries & Benefits	4.26	5.41	1.15	7.07		
Material & Supplies	0.03	0.03	0.00	0.04		
Purchased Services	1.99	2.01	0.02	2.67		
<b>Expenditures Total</b>	<b>6.28</b>	<b>7.45</b>	<b>1.17</b>	<b>9.78</b>	<b>84.3%</b>	
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>(1.38)</b>	<b>1.60</b>	<b>(2.98)</b>	<b>2.08</b>		<b>(2.22)</b>
Transfer to Reserve	0.00	0.00	0.00	2.08		(2.22)
<b>Surplus After Transfer to Reserve</b>	<b>(1.38)</b>	<b>1.60</b>	<b>(2.98)</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	2019	2019	Variance	Annual	% of	
	Actual	Budget	fav./(unfav.)	Budget	YTD Budget	Year-end Projection
<b>Revenues</b>						
Engineering Fees	5.15	6.27	(1.12)	8.93		
<b>Revenues Total</b>	<b>5.15</b>	<b>6.27</b>	<b>(1.12)</b>	<b>8.93</b>	<b>82.1%</b>	
<b>Expenditures</b>						
Salaries & Benefits	3.81	4.21	0.40	5.51		
Material & Supplies	0.01	0.03	0.02	0.03		
Purchased Services	1.99	2.04	0.05	2.71		
<b>Expenditures Total</b>	<b>5.82</b>	<b>6.28</b>	<b>0.47</b>	<b>8.25</b>	<b>92.7%</b>	
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>(0.66)</b>	<b>(0.01)</b>	<b>(0.65)</b>	<b>0.68</b>		<b>(1.25)</b>
Transfer to Reserve	0.00	0.00	0.00	0.68		(1.25)
<b>Surplus After Transfer to Reserve</b>	<b>(0.66)</b>	<b>(0.01)</b>	<b>(0.65)</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
**(in millions of dollars)**

	<b>2019 Budget</b>	<b>2019 Projection</b>
<b>Opening Balance at January 1, 2019</b>	0.27	0.27
<b>Transfer to Capital and Interest Charges</b>	(0.24)	(0.24)
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	2.08	(2.22)
<b>Engineering</b>	0.67	(1.25)
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>2.78</b>	<b>(3.44)</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	2019 Actual	2019 Budget	Variance fav./.(unfav.)	Annual Budget	% of YTD Budget	Year-end Projection
<b>Revenues</b>						
Building Permits	3.77	5.94	(2.17)	7.92		
Other Revenues	0.07	0.02	0.05	0.03		
<b>Revenues Total</b>	<b>3.84</b>	<b>5.96</b>	<b>(2.12)</b>	<b>7.95</b>	<b>64.4%</b>	
<b>Expenditures</b>						
Salaries & Benefits	4.42	4.72	0.30	6.23		
Material & Supplies	0.03	0.06	0.03	0.07		
Purchased Services	2.22	2.28	0.06	3.03		
<b>Expenditures Total</b>	<b>6.67</b>	<b>7.06</b>	<b>0.39</b>	<b>9.33</b>	<b>94.5%</b>	
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>(2.83)</b>	<b>(1.10)</b>	<b>(1.73)</b>	<b>(1.38)</b>		<b>(2.26)</b>
Transfer to Reserve	0.00	0.00	0.00	(1.38)		(2.26)
<b>Surplus After Transfer to Reserve</b>	<b>(2.83)</b>	<b>(1.10)</b>	<b>(1.73)</b>	<b>0.00</b>		<b>0.00</b>

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
**(in millions of dollars)**

	<b>2019 Budget</b>	<b>2019 Projection</b>
<b>Opening Balance at January 1, 2019</b>	12.94	12.94
<b>Transfer to Capital and Interest Income</b>	(0.20)	(0.20)
<b>Projected Transfer to/Draw (from) Reserves</b>	(1.38)	(2.26)
<b>Building Reserve Ending Balance</b>	<b>11.36</b>	<b>10.48</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	<b>2018 Actual</b>	<b>2018 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>	<b>Year-End Projection</b>
<b>Sales &amp; Purchases of Water</b>						
<b>Water Revenue</b>						
Water & Sewer Billing	99.12	98.62	0.50	130.51		
<b>Water Expenditure</b>						
Contracted Municipal Services	76.65	76.28	(0.37)	101.04		
<b>Net Sales &amp; Purchases of Water</b>	<b>22.47</b>	<b>22.34</b>	<b>0.13</b>	<b>29.46</b>	<b>100.6%</b>	
<b>Other Revenues Total</b>	<b>0.73</b>	<b>0.92</b>	<b>(0.20)</b>	<b>1.41</b>	<b>78.6%</b>	
<b>Other Expenditures</b>						
Salaries & Benefits	6.05	6.03	(0.02)	7.86		
Non Personnel Expenditures	5.63	6.08	0.45	7.74		
<b>Expenditures Total</b>	<b>11.68</b>	<b>12.11</b>	<b>0.43</b>	<b>15.60</b>	<b>96.4%</b>	
<b>Surplus Before Transfer to Reserve</b>	<b>11.52</b>	<b>11.16</b>	<b>0.36</b>	<b>15.28</b>		<b>15.28</b>
Transfer to Reserve	0.00	0.00	0.00	15.28		15.28
<b>Surplus After Transfer to Reserve</b>	<b>11.52</b>	<b>11.16</b>	<b>0.36</b>	<b>0.00</b>		<b>0.00</b>



**CITY OF MARKHAM**  
**Waterworks Reserve Balance**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

	<b>2019 Budget</b>	<b>2019 Projection</b>
<b>Opening Balance - January 1, 2019</b>	69.13	69.13
<b>Transfer to 2019 Capital Net of Interest Income</b>	(22.31)	(22.31)
<b>Interest Income</b>	0.80	0.80
<b>Transfer from 2018 closed capital projects (YTD: \$1.34M + projected \$0.50M)</b>	0.00	1.84
<b>Transfer to Reserve</b>	15.28	15.28
<b>Waterworks Reserve Ending Balance</b>	<b>62.89</b>	<b>64.73</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.02	0.03	0.00	0.05
HUMAN RESOURCES	0.07	0.05	0.00	0.12
LEGAL DEPT.	0.00	0.06	0.04	0.10
<b>Total</b>	<b>0.09</b>	<b>0.14</b>	<b>0.04</b>	<b>0.27</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	0.43	0.42	-	0.85
FIRE SERVICES	(0.92)	0.03	0.04	(0.85)
LIBRARY	0.29	0.11	(0.02)	0.38
RECREATION SERVICES	(0.09)	(0.23)	(0.10)	(0.42)
ENVIRONMENTAL SERVICES	0.10	0.01	-	0.11
WASTE	0.02	0.20	-	0.22
COMMISSIONER'S OFFICE	0.03	0.03	-	0.07
<b>Total Excl. Winter Maintenance</b>	<b>(0.14)</b>	<b>0.57</b>	<b>(0.08)</b>	<b>0.36</b>
WINTER MAINTENANCE	0.04	(0.97)	(0.03)	(0.96)
<b>Total</b>	<b>(0.10)</b>	<b>(0.40)</b>	<b>(0.11)</b>	<b>(0.60)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	(0.29)	0.07	0.09	(0.13)
FINANCIAL SERVICES	0.22	-	(0.04)	0.18
ITS DEPARTMENT	0.26	-	-	0.26
SUSTAINABILITY & ASSET MANAGEMENT	0.20	(0.32)	0.39	0.27
COMMISSIONER'S OFFICE	0.01	0.01	-	0.02
<b>Total</b>	<b>0.40</b>	<b>(0.24)</b>	<b>0.44</b>	<b>0.60</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CULTURE & ECONOMIC DEVELOPMENT	(0.29)	0.01	(0.03)	(0.31)
TRAFFIC OPERATIONS	0.08	0.06	-	0.13
COMMISSIONER'S OFFICE	0.07	-	-	0.07
<b>Total</b>	<b>(0.15)</b>	<b>0.07</b>	<b>(0.03)</b>	<b>(0.11)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Mayor & Council**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
MAYOR & COUNCIL	0.12	(0.01)	0.06	0.17
<b>Total</b>	<b>0.12</b>	<b>(0.01)</b>	<b>0.06</b>	<b>0.17</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Nine Months Ended Sep 30, 2019**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	0.16	2.42	4.05	6.63
<b>Total</b>	<b>0.16</b>	<b>2.42</b>	<b>4.05</b>	<b>6.63</b>