



MEMORANDUM

To: Mayor and Members of Council

From: Brenda Librecz, Commissioner, Community and Fire Services

Prepared by: Brenda Librecz, Commissioner, Community and Fire Services

Copy to: Andy Taylor, Chief Administrative Officer
Arvin Prasad, Commissioner, Development Services
Mary Creighton, Director, Recreation Services
Morgan Jones, Director, Operations
Catherine Biss, CEO, Markham Public Library
Stephen Chait, Director, Economic Growth, Culture & Entrepreneurship
Biju Karumanchery, Director, Planning & Urban Design

Date: October 25, 2019

Re: 2019 INTEGRATED LEISURE MASTER PLAN UPDATE (2019-2031)

Overview:

At the October 7, 2019, General Committee meeting the 2019 to 2031 Integrated Leisure Master Plan was presented providing an overall view of the comprehensive plan to provide parks, recreation, arts & culture, and library services across the City over the next 10-year period (Appendix A). As outlined in the report, the forecast for population growth will add close to 119,000 people to the City of Markham. This plan is a guide to support the City's priority of continuing to create a great quality of life for all neighbourhoods in the City through provision of these community services.

At the General Committee meeting staff were requested to undertake the following actions:

1. Meet with those Members of Council that were interested in further review of the recommendations;
2. Provide information to Members of Council on the 23% of the recommendations from the 2010 ILMP that were identified as "No Action" or "Further Review Required" in the report; and
3. Report back before the November 30, 2019.

Staff have undertaken the actions requested and are reintroducing the Report entitled, Approval of the 2019 Integrated Leisure Master Plan Update, along with several amendments to recommendations based on General Committee's review at the October 7th meeting and from further feedback following meetings with interested Members of Council afterwards. Revised staff recommendations for adoption at the November 4 General Committee is outlined below:

Revised Recommendations for November 4 General Committee Approval:

1. That the report entitled, “Approval of the 2019 Integrated Leisure Master Plan Update”, as presented at the October 7, 2019 General Committee meeting and the October 25, 2019, memo, Approval of the 2019 Integrated Leisure Master Plan Update be received; and,
2. That Council approve the 2019 Integrated Leisure Master Plan (ILMP) Update, as set out in the Attachment 1 of the October 7, 2019 General Committee report, along with the following amendments:
 - a. Section 6.1 - Parkland Policy and Provision – add a new recommendation on Hydro Corridors as follows: *Explore and capture opportunities within Hydro Corridors for sport fields and to serve as linear parks, including multi-use trails for walking, cycling and other non-motorized uses, and off-leash dog parks and trails, thereby connecting neighbourhoods, parks connections (including the Rouge National Park), public access points and other trail systems;*
 - b. Section 6.1 - Parkland Policy and Provision: Revise ILMP Recommendation #9 as outlined in this memorandum;
 - c. Section 6.8 - Playgrounds & Outdoor Fitness: Revise ILMP Recommendation #34 as outlined in this memorandum;
 - d. Section 6.11 – Outdoor Ice Rinks : Revise ILMP Recommendation #42 as outlined in this memorandum;
 - e. *Section 6.12 - Off Leash Dog Areas: Revise ILMP Recommendation #43 as outlined in this memorandum; Section 7.3 - Community Centres: Revise ILMP Recommendation #64 as outlined in this memorandum;*
 - f. *Section 9 - Public Library Services & Facilities: Revise Recommendation #86 as outlined in this memorandum;*
 - g. *Section 11.1 - Implementation Tools: Revise Recommendation #123 as outlined in this memorandum;*
 - h. *Section 11.1 - Implementation Tools: Revise Recommendation #127 as outlined in this memorandum; and,*
3. That Council direct the Commissioner of Community & Fire Services to incorporate the ILMP into annual Business Planning, Capital and Operating Budget processes and to report progress annually to Council; and further,
4. That staff be authorized and directed to do all things necessary to give effect to this resolution.

Proposed Revised Recommendations¹

Following review of Councillor feedback at October 7 General Committee and subsequent meetings with Councillors, staff propose a total of nine revised recommendations.

A. Recommendation 2: Acquisition and Non-Acquisition based options to Achieve Parkland Requirements – Hydro Corridors

Section	Current Recommendation	Recommendation Revisions
6.1 Parkland Policy and Provision	#2. Explore acquisition and non-acquisition based options if available parkland dedication tools are insufficient to achieve parkland requirements. This may include, but not be limited to: options available through current planning policies or the Planning Act, land purchases (including land banking; e.g., surplus schools, greenfield areas, etc.), land exchanges, conservation easements and land trusts, partnerships (e.g., long-term land leases, joint-use agreements, use of Hydro corridors , etc.), privately-owned publicly accessible spaces, specific Council-approved usage of Section 37 monies, donations, etc.	[No revision of recommendation #2 is proposed. However, recommendation #2 is renumbered as #2a and a new recommendation, #2b (below), regarding Hydro corridors is proposed.]
		NEW: Explore and capture opportunities within hydro corridors for sports fields and to serve as linear parks, including multi-use trails for walking, cycling and other non-motorized uses, and off-leash dog parks and trails, thereby connecting neighborhoods, parks (including the Rouge National Urban Park), public access points, and other trail systems.

Rationale for Revision: Councillors' requests to enhance our focus on the potential of Markham's hydro corridors to be used for leisure activities such as sports fields, multi-use trails for walking, cycling and other non-motorized uses, and off-leash dog parks and trails, as well as our focus on corridor potential for locating new and enhanced public spaces for active uses and gathering areas within and adjacent to the hydro corridor.

¹ Revisions and edits are indicated in **red bolded text**.

Proposed new Recommendation:

NEW: Explore and capture opportunities within Hydro corridors for sports fields and to serve as linear parks, including multi-use trails for walking, cycling and other non-motorized uses, and off-leash dog parks and trails, thereby connecting neighborhoods, parks (including the Rouge National Urban Park), public access points, and other trail systems.

B. Recommendation 9: Park Programming and Activities with the Rouge National Urban Park

Section	Current Recommendation	Recommendation Revisions
6.1 Parkland Policy and Provision	#9. Actively seek to establish in-park programming and activities with the Rouge National Urban Park and partner with organizations such as newcomer and settlement agencies and community organizations.	#9. Actively seek to establish in-park programming and activities with the Rouge National Urban Park and partner with organizations such as newcomer and settlement agencies and community organizations. Work with the RNUP to maximize the benefits of the RNUP for Markham residents, including use of RNUP lands for leisure and recreational activities, such as event spaces, community gardens, freestyle bike trails, off-leash dog parks and trails, adventure playgrounds, and winter activities.

Rationale for Revision:

Since inclusion of newcomer and settlement agencies in the category of community organization partners is a long-established best practice, to remove the related specific reference. Councillors' requests to enhance our focus on leveraging the potential of the RNUP to serve the leisure needs of Markham residents.

Proposed Revised Recommendation: ILMP #9

Actively seek to establish in-park programming and activities with the Rouge National Urban Park and partner with community organizations.

Work with the RNUP to maximize the benefits of the RNUP for Markham residents, including use of RNUP lands for leisure and recreational activities, such as event spaces, theatre in the park, community gardens, picnic areas, camping opportunities, freestyle bike trails, off-leash dog parks and trails, adventure playgrounds, and winter activities.

C. Recommendation 34: **Playgrounds**

Section	Current Recommendation	Recommendation Revisions
6.8 Playgrounds & Outdoor Fitness	#34. Provide playgrounds within a 400-metre service radius of all built-up residential areas, without crossing any major barriers such as waterways, railway lines, highways, etc. This will require the installation of playgrounds in new residential areas and existing gap areas, where possible.	#34. Provide playgrounds within a 400-metre service radius of all built-up residential areas, without crossing any major barriers such as waterways, railway lines, highways, etc. This will require the installation of playgrounds in new residential areas and existing gap areas, where possible. Design parks to include innovative playground amenities (e.g. accessible play features, adventure playgrounds), where appropriate.

Rationale for Revision: Councillors' request to ensure playground design includes consideration of innovative playground amenities.

Proposed Revised Recommendation: ILMP #34

Provide playgrounds within a 400-metre service radius of all built-up residential areas, without crossing any major barriers such as waterways, railway lines, highways, etc. This will require the installation of playgrounds in new residential areas and existing gap areas, where possible. Design parks to include innovative playground amenities (e.g. accessible play features, adventure playgrounds), where appropriate.

D. Recommendation 42: **Outdoor Ice Rinks**

Section	Current Recommendation	Recommendation Revisions
6.11 Outdoor Ice Rinks	#42. Continue to support the Volunteer Outdoor Ice Rink Program.	#42. Continue to support the Volunteer Outdoor Ice Rink Program. All departments to increase winter activity programs, as appropriate, through annual operational planning and working with partners.

Rationale for Revision: Councillors' request to increase winter activities. To reinforce the existing practice of promoting winter leisure programming through operational planning and partnerships.

Proposed Revised Recommendation: ILMP #42

Continue to support the Volunteer Outdoor Ice Rink Program. All departments to increase winter activity programs, as appropriate, through annual operational planning and working with partners.

E. Recommendation 43: Off-leash Dog Areas

Section	Current Recommendation	Recommendation Revisions
6.12 Off-leash Dog Areas	#43. Move toward the provision target of one off-leash dog area per Ward (for a total of 8 locations, of which 2 are existing) to enhance accessibility for residents throughout the City, including in intensification areas.	#43. Move toward the provision target of a minimum of one off-leash dog area per Ward (for a minimum total of 8 locations, of which 2 are existing) to enhance accessibility for residents throughout the City, including in intensification areas.

Rationale for Revision: Councilors' request to strengthen the provision of off-leash dog areas in response to community requests and over time move toward greater walkable access.

Proposed Revised Recommendation: ILMP #43

Move toward the provision target of a minimum of one off-leash dog area per Ward (for a minimum total of 8 locations, of which 2 are existing) to enhance accessibility for residents throughout the City, including in intensification areas.

F. Recommendation 64: Community Centre in the Northern part of West Markham

Section	Current Recommendation	Recommendation Revisions
7.3 Community Centres	#64. Subject to the pace of growth within the West Markham area, advance the development of a "major" community centre and library by approximately 2026. The timing will be determined by Council based on considerations such as population growth, partnership opportunities and user patterns. A recommended location is the Victoria Square Community Centre which will address current and future service needs. A phased development approach may be required.	#64. Subject to the pace of growth within the northern part of the West Markham area, advance the development of a "major" community centre and library by approximately 2026. The timing will be determined by Council based on considerations such as population growth, partnership opportunities and user patterns. A recommended location is the Victoria Square Community Centre which will address current and future service needs. A phased development approach may be required.

Rationale for Revision: To better clarify the proposed location as discussed at General Committee on October 7, 2019.

Proposed Revised Recommendation: ILMP #64

Subject to the pace of growth within the northern part of the West Markham study area, advance the development of a “major” community centre and library by approximately 2026. The timing will be determined by Council based on considerations such as population growth, partnership opportunities and user patterns. A recommended location is the Victoria Square Community Centre which will address current and future service needs. A phased development approach may be required.

G. Recommendation 86: **Library Hours**

Section	Current Recommendation	Recommendation Revisions
9. Public Library Services and Facilities	#86. Undertake a review of library hours every two to three years and regularly track information to assist in this review.	#86. Undertake a strategy to adjust library hours to meet the ongoing expectations of our community.

Rationale for Revision: Councillors’ request to move toward “retail” hours for library branches and to have libraries open based on the needs and expectations of our residents.

Proposed Revised Recommendation: ILMP #86

#86. Undertake a strategy to adjust library hours to meet the ongoing expectations of our community.

H. Recommendation 123: **Parkland Capital Planning**

Section	Current Recommendation	Recommendation Revisions
11.1 Implementation Tools	#123. Develop a five-year rolling parkland capital plan that incorporates the latest ILMP provisions through new and renovated parks. Urban Design (Development Services) and Parks, Horticulture & Forestry (Community & Fire Services) will jointly develop the framework for the rolling plan in 2019, including an annual review on plan progress and adherence to the approved provisions.	#123. Develop a five-year rolling parkland capital plan that incorporates the latest ILMP provisions through new and renovated parks, as well as innovative park amenities (e.g. accessibility features, adventure play) . Urban Design (Development Services) and Parks, Horticulture & Forestry (Community & Fire Services) will jointly develop the framework for the rolling plan in 2020, including an annual review on plan progress and adherence to the approved provisions and timelines for completion . Undertake a variety of options to accelerate park completion to align with subdivision completion.

Rationale for Revision: Requests from Councillors concerning the need to improve the delivery and timing of new parks and ensuring we consider innovative park amenities.

Proposed Revised Recommendation: ILMP #123

Develop a five-year rolling parkland capital plan that incorporates the latest ILMP provisions through new and renovated parks, as well as innovative park amenities (e.g. accessibility features, adventure play). Urban Design (Development Services) and Parks, Horticulture & Forestry (Community & Fire Services) will jointly develop the framework for the rolling plan in 2020, including an annual review on plan progress and adherence to the approved provisions and timelines for completion. Undertake a variety of options to accelerate park completion to align with subdivision completion.

I. Recommendation 127: Partnership Framework for the Evaluation of Capital Proposals by Community Organizations

Section	Current Recommendation	Recommendation Revisions
11.1 Implementation Tools	#127. Develop and utilize a formal partnership framework to evaluate capital proposals from community organizations, with consideration given to the City's ten-year capital forecast and the City's capacity to participate in such projects.	#127. Develop and utilize a formal partnership framework to seek and evaluate capital proposals from community organizations, with consideration given to the City's ten-year capital forecast and the City's capacity to participate in such projects.

Rationale for Revision: Councillors' request to be proactive regarding capital proposals from community organizations.

Proposed Revised Recommendation: ILMP #127

Develop and utilize a formal partnership framework to seek and evaluate capital proposals from community organizations, with consideration given to the City's ten-year capital forecast and the City's capacity to participate in such projects.

Next Steps:

Subject to General Committee approval, the proposed Revised Recommendations listed above will be incorporated into Attachment 1 of the 2019 ILMP Update Report, as tabled to the October 7, 2019 General Committee.

Details on the Status of the 2010 ILMP “No Action” or “Further Review Required” Recommendations

As requested at the October 7, 2019 General Committee regarding Appendix A of the 2019 Integrated Leisure Master Plan Update (2019 – 2031), staff have provided further information on these requested items. The October 7th Report to General Committee indicated that 77% of the recommended short-term actions have been completed or are in progress. Appendix A (compiled at year-end 2017) indicated that the status of 23% of the recommended short-term actions was “No Action” or “Further Review Required”. Through the ILMP Update process, the status of some of these recommendations has changed. More detailed information regarding the status of these recommendations is provided below:

Appendix A reflects the status of the 2010 ILMP recommendations at year-end 2017. The Notes in the table below reflect their status at end of Q3 2019.

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
18. Continue to undertake enhancements to existing community centres based on physical building and program demand requirements, including but not necessarily limited to the following: - o Victoria Square Community Centre (conduct a feasibility study to consider facility renewal and expansion to accommodate meeting and multi-use space). - o Milliken Mills Community Centre (potential addition of a gymnasium, seniors’ space, youth space, fitness / active living space, and expanded library – see other sections of this report for more information). Further evaluation of this facility and the site’s ability to accommodate an expansion of this magnitude should be determined through a feasibility study. - o Armada Community Centre (expansion to be guided through a feasibility study).	Further Review Required	The site of the Victoria Square Community Centre is being considered for a future CC to serve North West Markham. See ILMP 2019 Recommendation 64: Subject to the pace of growth within the West Markham area, advance the development of a “major” community centre and library by approximately 2026. The timing will be determined by Council based on considerations such as population growth, partnership opportunities and user patterns. A recommended location is the Victoria Square Community Centre which will address current and future service needs. A phased development approach may be required. Staff were assessing the impact of the opening of Aaniin CC &L on the requirements for Milliken Mills CC and Armadale CC.	Carried Forward into 2019 ILMP

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
27. Integrate dedicated seniors' space into 1 to 2 existing community centres (e.g., Milliken Mills Community Centre), particularly in those areas with considerable seniors' population and below average service levels. No new stand-alone seniors' centres are recommended.	Further Review Required	The City has one (1) stand-alone facility for older adults (the Markham Seniors Activity Centre) and four (4) major community centres with older adult space: Aaniin, Angus Glen, Cornell and Thornhill The 2019 preferred provision model for older adult space is dedicated and/or shared space within multi-use community centres, which allows for extended programming to be delivered through common spaces such as gymnasiums, pools, etc. The 2010 recommendation - No additional stand-alone senior centres are recommended – is carried forward in the 2019 ILMP. See 2019 ILMP Update Recommendation #77 Continue to develop and provide flexible multi-use spaces for programs, events and rentals in new community centres. Provide (a minimum of 5,000 ft2) multi-purpose/age friendly and non-exclusive activity spaces in all new or expanded "major" community centres.	Carried Forward into 2019 ILMP
30. Seek options to add dedicated youth space to Milliken Mills Community Centre and/or Centennial Community Centre.	Further Review Required	The City's newest community centres (Cornell and Aaniin) have included youth rooms and the 2010 ILMP contemplated them for future "major" community centres – one may be considered for the centre proposed for West Markham at Victoria Square. See 2019 ILMP recommendation #78: Create a Youth Strategy, including dedicated space requirements in new and existing community centres, aimed at facilitating youth engagement and partnerships with youth service providers.	Carried Forward into 2019 ILMP
33. Investigate options for adding fitness / active living space and/or programming to Angus Glen Community Centre and Milliken Mills Community Centre by 2019.	Further Review Required	Since 2010, fitness centres have been added at Aaniin Community Centre, Cornell Community Centre and Markham Pan Am Centre. Further review is required for future facilities. See 2019 ILMP recommendation 70: Perform a study to evaluate the need for additional fitness centres and fitness programming at new, expanded or existing community centres, including a review of partnership in Neighbourhood Centres. See also Recommendations 71 and 72.	Carried Forward into 2019 ILMP

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
34. Markham should expand its focus in the fitness market to include a more inclusive active living concept that recognizes the health benefits of a physically active lifestyle. An up-to-date active living strategy should be developed to determine how this could best be accomplished. At this point in time, it is anticipated that increased delivery of active living services can be accommodated within existing multi-purpose rooms, fitness centres, and proposed future community centres.	Further Review Required	City has a physical literacy program but to date does not have an active living strategy. In terms of Best Practices, physical literacy and Active Living are embedded as outcomes/actions of all recreation and sport programs.	Best Practice
35. Further study is required to determine the potential need and subsequent operational model for fitness components within future 'minor' community centres or those undertaken in partnership with other providers, particularly as these relate to areas undergoing significant residential intensification.	Further Review Required	The 2019 ILMP Update envisages re-defining the concept and building programs of future "minor"/satellite community centres. The role of existing "legacy" "minor community centres will be reviewed through this redefinition process.	Carried Forward into 2019 ILMP
44. Pursue the acquisition of approximately 40 hectares of land for a large sports park (e.g., several soccer fields, some with lights; possibly other sports as well, including cricket, rugby, and/or baseball) to accommodate local sport needs and sport tourism opportunities in the North end of West Markham (Area A) or East Markham (Area B), ideally co-located with a maintenance compound to ensure adequate storage space for maintenance equipment.	Further Review Required	Site for a potential Sports Park has been acquired. Project is on hold pending further assessment. See 2019 ILMP Recommendation 59: Develop a plan to support the City's commitment in developing a Sports Park for tournament hosting opportunities and to address field needs for growth centres/intensified areas. Regularly report on the Strategy's progress. GC has requested an update on the Sport Park – report to go forward in 2020 – date TBD.	Carried forward into 2019 ILMP
47. In cooperation with baseball groups, identify strategies and priorities for diamond improvements (e.g., installing lights, improvements to	Further Review Required	To be advanced through the three year rolling parks capital plan. See ILMP 2019 Recommendation 25. Subject to monitoring participation rates, provide up to 28 additional ball diamonds (unlit equivalents; including	Carried Forward into 2019 ILMP

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
support infrastructure, etc.) in order to maximize the existing inventory of ball diamonds and extend usage opportunities.		school fields permitted by the City) to satisfy growth requirements and demand to 2031 to meet the City-wide target of 108 diamonds. These should be provided through new park construction, improvements at existing parks, or agreements with other diamond providers (e.g., school boards). Multi-field development is preferred and design should consider the needs of specific age groups, with a preference for full-size lit diamonds.	
49. Review the condition and utilization of existing tennis courts in Thornhill (Area C) to determine if any can be re-purposed to other 'in-demand' uses.	Further Review Required	Carried forward. See 2019 Recommendation 30: Review utilization of existing tennis courts (particularly in Thornhill) to determine whether court resurfacing/relining options are available in supporting other 'in-demand' uses such as pickle ball.	Carried Forward into 2019 ILMP
58. Establish a framework to guide the development of one freestyle bike park (dirt) in partnership with the community. This facility would serve as a pilot project to determine if additional facilities will be required in future years.	Further Review Required	Current strategy is to encourage provision by private sector. See 2019 Recommendation 41: Continue to encourage private commercial vendors to provide freestyle (off-road bike/BMX) parks for Markham residents.	Change in Provision Strategy
59. Construct 2 additional cricket pitches by 2019 (one at the proposed Southeast Markham Community Centre site and one at the proposed large sports park in the north end of West Markham or East Markham).	Further Review Required	The City currently provides three cricket pitches, including two at McCowan Reservoir and one at Yarl Cedarwood Park. There has been no change in the supply since the 2010 ILMP was prepared. The proposed 101-acre sports park is the preferred location for the majority of these fields; however, additional locations will need to be considered. See 2019 Recommendation 26: Construct three (3) additional cricket pitches (at least one with lights) by 2031. The proposed 101-acre sports park is the preferred location for the majority of these fields; however, additional locations will need to be considered.	Carried Forward into 2019 ILMP
71b. Continue with plans to expand the Milliken Mills Library Branch (an additional 13,000 ft ²) in 2012.	Further Review	Council provided direction to re-evaluate the need for expansion following two full years of operation at Aaniin Community Centre; this anniversary will be achieved	Carried Forward into 2019 ILMP

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
	Required	in 2019. There remains local interest in moving forward with this project, which is further encouraged by the facility's close proximity to Milliken Centre (an area of intensification forecasted to accommodate upwards of 15,000 new residents). See 2019 Recommendation 103: Re-evaluate the demand for renewing and expanding the Milliken Mills library once the Aaniin Library is open for two years.	
75. In intensifying communities , provide spaces that contribute to building social capital and place making as key components of building the cultural sector and public realm; such spaces may involve the development of creative partnerships with the private sector and developing communities.	Further Review Required	Carried forward into 2019 ILMP. See 2019 Recommendation 111 Consider innovative approaches/tools to fund and provide community services facilities in intensification areas, including leveraging land value, incentivizing landowners (e.g., expedited approvals), partnerships with the Region (e.g., affordable/seniors' housing), municipal corporations pursuant to the Municipal Act, Section 37 contributions, cash-in-lieu of parkland, leasing vs. ownership, etc. See also Recommendations 117,121,122.	Carried Forward into 2019 ILMP
93. Develop a Partnership Policy that addresses the need for and a common approach to partnership attraction, relationship management, retention and evaluation.	No Action	Since 2010, the proactive development of community partnerships and community hubs has become an embedded practice. The theme of Partnerships is woven throughout the 2019 ILMP Update. See 2019 Recommendation 131: Where appropriate and consistent with municipal policies and priorities, encourage cost-sharing partnerships and alternate funding sources in the provision and delivery of facilities and services , such as (but not limited to) surcharges, fundraising, grants, sponsorships, Section 37 community benefits and various forms of collaboration. See also Recommendations 118, 119, 120, 121, 122, 124, 127, and 128. The City doesn't have a formal policy but as noted above values and demonstrates the undertaking of many partnerships.	Carried Forward into 2019 ILMP

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
95. Build on recent successes and adopt a standardized system through which the Departments can collaboratively plan and execute a seamless delivery system (parks, recreation, culture and libraries). This would involve mapping socio and economic conditions, identifying geographical areas where services could positively impact community issues, mapping local assets (agencies, resources, and expertise), working collectively on problem solving, and developing solutions and evaluation criteria.	Further Review Required	The Departments have developed this approach as a best practice which includes: regular program review meetings; working jointly on recommendations for new programs; more collaboration with fee based programs; unified procedures, pricing, policies, after care service.	Best Practice
101. Assign the responsibility of trend tracking and data analysis to a designated individual or team that would produce information and advice to guide proactive planning. The trend analysis would focus on: - o global, industry wide issues that will inform departmental planning; - o provincial information that would be helpful in establishing operational standards and procedures, such as quality assurance and compliance with legislative requirements; and - o community and neighbourhood requirements that should be considered when developing the program and service inventories that are specific to certain jurisdictions of Markham or that are unique to certain facilities and parks.	Further Review Required	This recommendation is partly completed. Library and Recreation partner on data collection on resident demographics and trends/interests/expectations of our residents. The information is collected and analyzed by the MPL. Neighbourhood Profiles are created for the purpose of evaluating and updating program and services. Both departments undertake detailed review of data to ensure services are meeting the needs of residents. Further opportunities to expand the data collection with new business intelligence tools and with the introduction of a formal Neighbourhood Partnership Program. See 2019 Recommendation: #135 and #57	Carried forward into 2019 ILMP
113. Develop a policy that seeks to ensure that all advisory and project-related committees that support the	No Action	See City of Markham (Markham) Board and Committee Appointment Policy regarding ensuring that advisory Board & Committee appointments are	Following Corporate Policy

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
work of the parks, recreation, culture and libraries represent the community they serve and include persons with disabilities, residents of low income, various age groups, a balance of male/female representation and cultural diversity (at a minimum).		representative of Markham's diverse community.	
124. Develop simple but meaningful performance measures and social inclusion indicators with respect to the participation of diverse groups in leisure activities, and report out annually to Council, respective groups, and stakeholders.	No Action	Requires expertise and research on best practices. The new Council Strategy will undertake these with the new metrics being developed.	Aligned to BMFT
137. Pilot one project using Integrated Service Delivery and the Community Engagement framework. Based on community partnerships and outreach, refine the approach based on an evaluation.	Further Review Required	See 2019 Recommendation #57: Undertake neighbourhood-based / place-based planning to engage residents in local problem-solving to ensure unique neighbourhood needs are met, and that data is gathered to measure progress and project outcomes. Pilot a neighbourhood team with York Region, United Way and other stakeholders. Milliken pilot is in progress.	Carried Forward into 2019 ILMP
148. Refresh the Youth Strategy (i.e., 2010–2015) in concert with the other departments in the Community & Fire Services Commission to ensure that youth engagement, empowerment, and the resulting benefits to youth and the community continue to be a priority, including the provision of dedicated space.	No Action	Carried forward. See 2019 Recommendation #78 Create a Youth Strategy, including dedicated space requirements in new and existing community centres, aimed at facilitating youth engagement and partnerships with youth service providers.	Carried Forward into 2019 ILMP
150. Consider the use of Youth Outreach workers in engaging youth, promoting youth leadership and civic engagement, and developing relevant programs and services.	Further Review Required	To be addressed through Youth Strategy Recommendation #78 Partnership with 360 Kids commenced in 2019 to provide those services at Aaniin CC & L.	Carried Forward into 2019 ILMP
151. Inventory all opportunities available in Markham for youth and promote them utilizing current	Further Review	To be addressed through Youth Strategy Recommendation #78	Carried Forward into 2019 ILMP

2010 ILMP Recommendations	Status at Year-end 2017	Notes October 9, 2019	Current Status
technology (Facebook, Twitter, etc.) and local neighbourhood communications vehicles.	Required		
152. Ensure that policies regarding staff use of technology align with the communication preferences of youth.	No Action	In practice as per approved 2011 social media policy. Also To be addressed through Youth Strategy Recommendation #78	Following Corporate Policy
171. Develop a Policy or Strategy for the provision/administration of community gardens , including land acquisition, governance, partnership evaluation, and site selection, among other areas to be determined.	No Action	Addressed and carried forward through 2019 ILMP Update Recommendation #19. Review existing programs for community gardens. Develop a policy or strategy for the effective utilization of space for – as well as provision and sustainable administration of – community gardens , including land acquisition, governance, partnership opportunities and site selection, among other areas to be determined. The strategy should include opportunities for accessible gardening to address the needs of the aging population.	Carried Forward into 2019 ILMP

Summary of Updated Status of the 2010 “No Action / Further Review Required” Items from the 2010 ILMP Progress List

Carried Forward into 2019 ILMP	Corporate Policy	Best Practice	Aligned to BMFT	Change in Provision Strategy	Total
18	2	2	1	1	24
75.0%	8.3%	8.3%	4.2%	4.2%	100%

Appendices – October 7, 2019 GC Attachments

- A. Approval of the 2019 Integrated Leisure Master Plan Update.pdf
- B. 2019 ILMP Update Presentation.pdf
- C. 2019 Integrated Leisure Master Plan Update (2019-2031).pdf