

Report to: Development Services Committee Meeting Date: April 15, 2019

SUBJECT: Celebrate Markham Grant Program – April 1, 2019 - March

31, 2020 (2019-20) - Funding Approvals and Annual Program

Review

PREPARED BY: Don De Los Santos, Manager, Markham Small Business

Centre, ext. 3663

RECOMMENDATION:

1) THAT the report titled, "Celebrate Markham Grant Program – April 1, 2019 - March 31, 2020 (2019-20) - Funding Approvals and Annual Program Review" be received; and,

- 2) THAT Council approve the recommendations of the Interdepartmental Staff Review Committee to fund 66 Celebrate Markham applicants, totaling \$256,000, as identified in Attachments 1, 2, 3 and 4; and,
- THAT the following Celebrate Markham grants, totaling \$89,500 (maximum \$5,000 per applicant), be approved for the **Cultural Events and Programs Category** (as per Attachment 1):
 - a. Markham Federation of Filipino Canadians receive \$4,000 for their Philippine Independence Day Celebration;
 - b. Markham Concert Band receive \$3,000 for their Unionville Concert Sunday Series;
 - c. Canada One Family Network receive \$4,000 for the Age of Literati
 Cultural Festival conditional on receiving and approving the Project
 Outcome/Financial Report for their 2017 and 2018 Age of Literati festival;
 - d. International Music Education Centre (IMEC) Canada receive \$3,000 for their International Musical Arts Festival;
 - e. Sing Fai Sports Club receive \$2,000 for their All Community Games Opening Ceremony;
 - f. Unionville Village Conservancy receive \$4,000 for the Stiver Mill Farmers' Market;
 - g. Unionville Theatre Company receive \$4,000 for their 2020 Show (Pending Title);
 - h. Womxn Offering Wisdom receive \$2,000 for their Womxn Offering Wisdom Conference conditional on providing proof of confirmed/approved venue for the program and conditional on receiving

- and approving the Project Outcome/Financial Report for their 2018 Chai Chats mentorship program;
- i. Wushu Ontario receive \$4,500 for their 2019 Canadian National Martial Arts Festival and Team Selections conditional on receiving and approving the Project Outcome/Financial Report for their 2018 International Martial Arts Festival and National Wushu Team Selections;
- j. Youth and Parents Association of Markham receive \$3,000 for their Limitless – Contest Series and Festival conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 Limitless Contest Series and Festival;
- k. New Step for You Arts, Entertainment and Recreation receive \$3,000 for their 3D Printing Pen Art Festival conditional on receiving and approving the Project Outcome/Financial Report for their 2018 Lantern of Hope Community Art Project;
- 1. Vedic Cultural Centre Arya Samaj receive \$3,000 for their South Asian Heritage Month Celebration conditional on receiving and approving the Project Outcome/Financial Report for their 2018 South Asian Heritage Month Celebration;
- m. Indian-Canadian Organization receive \$1,000 for their annual community and cultural celebrations conditional on providing proof of confirmed/approved venue for the program and conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 Cultural celebrations;
- n. MonstrARTity Creative Community receive \$2,000 for their Arts for Youth in-class educational program conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 program;
- o. Cherish Integrated Services receive \$3,000 for their One and Only Artfest 2019 conditional on receiving and approving the Project Outcome/Financial Report for their 2018 one and Only Artfest;
- p. Markham Tamil Organization receive \$1,000 for their Tamil Heritage Month program conditional on receiving and approving the Project Outcome/Financial Report for their 2019 Tamil Heritage Month;
- q. Ontario Band Association receive \$4,500 for their 2020 OBA Concert Band Festival conditional on receiving and approving the Project Outcome/Financial Report for their 2019 OBA Concert Band Festival;

- r. Markham Village B.I.A. receive \$4,500 for the Festival of Lights conditional on receiving and approving the Project Outcome/Financial Report for their 2018 Festival of Lights;
- s. Centre for Tamil Heritage and Culture receive \$3,000 for their Markham Thai Pongal Tamil Vizha and Thriu Vizha (2020 event) conditional on receiving and approving the Project Outcome/Financial Report for their 2019 Thai Pongal event;
- t. Team Meibukan receive \$1,000 for their Markham City Open event conditional on providing proof of confirmed/approved venue for the program and conditional on receiving and approving the Project Outcome/Financial Report for their 2018 Markham City Open;
- u. Kindred Spirits Orchestra receive \$4,500 for their annual programs and concert series;
- v. Toronto Chinese Orchestra receive \$3,000 for their Butterfly Lovers Concert;
- w. Rugby Ontario receive \$4,000 for their Rugby Ontario Minor Festival;
- x. Markham Little Theatre receive \$3,000 for their September play;
- y. Heintzman House receive \$1,000 for their Celebrating the Canadian Experience program;
- z. St. Mary and St. Samuel the Confessor Coptic Orthodox Church receive \$3,000 for their Community Festival;
- aa. Centre for Immigrant and Community Services (CICS) receive \$1,000 for their Film Screening "2035" program;
- bb. Federation of Chinese Canadian in York Region (FCCYR) receive \$1,000 for their 2020 Lunar New Year Celebration conditional on providing proof of confirmed/approved venue for the program and conditional on receiving and approving the Project Outcome/Financial Report for the 2017 and 2018 TD Taste of Asia festival (including 2017 and 2018 compilation engagements) and conditional on receiving and approving the Project Outcome/Financial Report for the 2017 Markham Chinese New Year Festival;
- cc. Dorcas Centre receive \$2,000 for their annual community and cultural celebrations conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 annual community and cultural celebrations:

- dd. Maple Panda receive \$4,500 for their Canada Panda Cup Table Tennis International Tournament conditional on receiving and approving the Project Outcome/Financial Report for their 2017 Panda Cup International Table Tennis Tournament;
- ee. Moksha Canada Foundation receive \$3,000 for their Festival of Diversity; and,
- 4) THAT the following Celebrate Markham grants, totaling \$85,000 (maximum \$10,000 per applicant), be approved for the **Major Community Festivals**Category (as per Attachment 2):
 - a. Markham Village Festival Inc. receive \$10,000 for the Markham Village Music Festival;
 - b. Markham Rotary Club Foundation receive \$10,000 for the Markham Ribfest 2019 conditional on receiving and approving the Project Outcome/Financial Report for the 2018 Markham Ribfest (including a 2018 compilation engagement);
 - c. Unionville Festival receive \$10,000 for their annual festival/parade conditional on receiving and approving the Project Outcome/Financial Report for the 2018 Unionville Festival (including a 2018 compilation engagement);
 - d. Markham Jazz Festival receive \$10,000 for the Markham Jazz Festival conditional on receiving and approving the Project Outcome/Financial Report for the 2018 Markham Jazz Festival (including a 2018 compilation engagement);
 - e. Power-Unit Youth Organization receive \$10,000 for Night It Up! conditional on receiving and approving the Project Outcome/Financial Report for the 2017 and 2018 Night It Up! (including 2017 and 2018 compilation engagements);
 - f. Unionville Presents Thursday Nights at the Bandstand receive \$10,000 for their Summer Concert Series conditional on receiving and approving the Project Outcome/Financial Report for the 2018 Summer concert series (including a 2018 compilation engagement);
 - g. Unionville B.I.A. receive \$8,000 for the Unionville Olde Tyme Christmas conditional on receiving and approving the Project Outcome/Financial Report for the 2018 Unionville Olde Tyme Christmas (including a 2018 compilation engagement);
 - h. Sanatan Mandir Cultural Centre receive \$5,000 for their Navratri Festival;

- i. Centre of Sustainable and Integrated Design receive \$2,000 for their Ice and Snow Festival conditional on providing proof of confirmed/approved venue for activities;
- j. Federation of Chinese Canadians in Markham receive \$10,000 for the TD Taste of Asia festival conditional on receiving and approving the Project Outcome/Financial Report for the 2017 and 2018 TD Taste of Asia festival (including 2017 and 2018 compilation engagements) and conditional on receiving and approving the Project Outcome/Financial Report for the 2017 Markham Chinese New Year Festival; and,
- 5) THAT the following Celebrate Markham grants, totaling \$36,500 (maximum \$3,000 per applicant), be approved for the **Seniors Clubs Category** (as per Attachment 3):
 - a. Markham Ward 6 Seniors Association receive \$2,000 for their Winter programs and activities conditional on providing proof of confirmed/approved venue for activities and conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 Seniors Winter Activities Ward 6;
 - b. York Region Evergreen Seniors Wellness Association receive \$1,500 for their annual programs and activities conditional on receiving and approving the Project outcome/Financial Report for their 2018-19 annual programs and activities;
 - c. Greensborough Tamil Seniors' Wellness Club receive \$2,000 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 annual programs and activities;
 - d. Boxgrove Senior's Community Wellness Club receive \$2,500 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 annual programs and activities;
 - e. Middlefield Seniors' Wellness Club receive \$3,000 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 annual programs and activities;
 - f. Fengcai Senior Activity Centre receive \$2,000 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 winter weekend activities;
 - g. Milliken on the Move Older Adults' Club Corp. (MOTM) receive \$3,000 for their Summer programs and activities;

- h. Angus Glen Older Adults Club (AGOAC) receive \$3,000 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 annual programs and activities;
- i. Markham Tamil Seniors Association Canada receive \$2,500 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 Reading program;
- j. Armadale Older Adult Club receive \$2,000 for their annual programs and activities conditional on receiving and approving the Project Outcome/Financial Report for their 2018-19 annual programs and activities;
- k. Markham Seniors Welfare Association receive \$1,500 for their annual programs and activities conditional on providing proof of confirmed/approved venue for activities;
- 1. SUBURBANaires Senior Men's Chorus receive \$2,500 for their annual programs and activities;
- m. Pustimargiya Vaishnav Samaj of Canada (PMVS of Canada) receive \$2,000 for their seniors annual programs and activities;
- n. SEAS Centre receive \$1,000 for their Aging Well with Karaoke program conditional on receiving and approving the Project Outcome/Financial Report for their 2018 Markham Moon Festival Celebration;
- o. Armadale Punjabi Seniors receive \$2,000 for their annual programs and activities;
- p. Paradise Senior Association Markham receive \$2,000 for their annual programs and activities;
- q. Unionville Home Society receive \$2,000 for their annual seniors series conditional on receiving and approving the Project Outcome/Financial Report for their 2017 In Celebration of Canada 150: Stories and Garden program;
- THAT the following Celebrate Markham grants, totaling \$45,000 (maximum \$10,000 per applicant but up to \$20,000 for International/World level sports events), be approved for the **Sports Events Category** (as per Attachment 4):
 - a. Unionville Tennis Club receive \$3,500 for the 2019 Ontario Tennis Association Outdoor Jr U18 Provincial Championship;

- b. Squash Ontario receive \$2,500 for the Ontario Open Provincial Championship;
- c. Table Tennis Canada receive \$9,000 for the 2019 ITTF Challenge Plus Canada Open conditional on receiving and approving the Project Outcome/Financial Report for the 2017 Women's World Cup (including a 2017 compilation engagement);
- d. DanceSport Grand Prix Canada receive \$10,000 for the World DanceSport Championship in Senior 2 Standard
- e. Muaythai Canada receive \$5,000 for the National Championship 2019 conditional on receiving and approving the Project Outcome/Financial Report for the National Championship 2018 (including a 2018 compilation engagement);
- f. Water Polo Canada receive \$4,000 for the 2019 Senior National Championship;
- g. Ontario Table Tennis Association receive \$3,500 for the Ontario Cup Final:
- h. Glimmer Athletic Club Inc. receive \$7,500 for the 2019 Canadian National Championships in Rhythmic Gymnastics; and,
- 7) THAT subject to approval by Council, recommended applications be posted on the Celebrate Markham website for applicants' and the public's information, along with Council's resolution; and,
- 8) THAT Markham Arts Council receive a net amount of \$23,400 (Celebrate Markham Grant of \$30,000 less 2019 loan repayment of \$6,600 for a remaining balance owing of \$19,800 as of December 31, 2019) for their annual programs and activities conditional on receiving and approving 2018 audited financial statements; and,
- 9) THAT Staff be authorized and directed to do all things necessary to give effect to this resolution.

EXECUTIVE SUMMARY:

This Staff report contains recommendations for the 2019-20 funding cycle of the Celebrate Markham Grant program, for events that take place from April 1, 2019 to March 31, 2020 (application deadline was November 22, 2018, 4:00 pm).

For this 2019-20 funding cycle of the Celebrate Markham Grant program, it is recommended that 66 applicants out of 66 received, be approved, totaling \$256,000 in

grants, out of the \$256,000 total available funding envelope for community grant applications.

This report also contains recommendations regarding the Markham Arts Council's request for a grant of \$30,000 for the 2019 program year.

PURPOSE:

To recommend Celebrate Markham Grant awards for events to be held between April 1, 2019 and March 31, 2020. Grant recommendations are identified in Attachments 1, 2, 3 and 4.

BACKGROUND:

On October 13, 2015, Council adopted a revised Celebrate Markham Grant Program following a comprehensive program review, which included stakeholder consultations. Council approved that the Celebrate Markham Grant funding envelope be set at \$370,000 which is allocated to the following funding streams along with funding caps per applicant:

- a. Cultural Events & Programs = \$76,000 (maximum \$5,000 per applicant)
- b. Major Community Festivals = \$100,000 (maximum \$10,000 per applicant)
- c. Sports Events = \$40,000 (maximum \$10,000 per applicant but up to \$20,000 for International/World level sports events)
- d. Seniors' Clubs = \$40,000 (maximum \$3,000 per applicant)
- e. City led events = \$84,000
- f. Markham Arts Council = \$30,000

Combined, categories a, b, c and d above represent a total available funding envelope of \$256,000 allocated for Celebrate Markham community grant applications.

Subsequently, on April 5, 2016, Council considered the report "Markham Arts Council Celebrate Markham Grant Allocation" and approved a \$23,400 grant to the Markham Arts Council (grant of \$30,000 less 2016 loan repayment of \$6,600) subject to providing an Audit Engagement of their financial statements. Council further approved the recommendation that "in future years, should MAC receive a Celebrate Markham Grant, the loan repayment of \$6,600 will be deducted from the grant amount" and that "as a part of their annual Celebrate Markham funding request, Markham Arts Council provide an annual report to Council including a financial audit, annual business plan, marketing plan and key projects and initiatives demonstrating clear alignment and connections with City of Markham's strategic initiatives, including the City's Culture Plan".

As stipulated in the Grant Program Guidelines, grant recipients must within 60 days of stated completion date of their Project, complete and submit a Project Outcome/Financial Report which includes reporting on community partnerships, participation and attendee statistics, outcomes, community impact, learning and program feedback, as well as detailed reporting on actual expenses vs. projected budget and associated variance

explanations. In addition, certain financial reporting information is required (detailed

TABLE A

below in Table A).

	Revised minimum reporting requirements								
Grant Threshold		Minimum Reporting Requirement							
1.	\$5,000 or less	Income statement and balance sheet prepared by the organization and signed by the Board							
2.	\$5,001 - \$10,000	Compilation Engagement prepared by a Licensed Public Accountant outside the organization. One document that contains financial statements for the 2 separate fiscal years (the most recent fiscal year and the previous year).							
3.	\$10,001 & over	Audit Engagement prepared by a Licensed Public Accountant outside the organization. One document that contains financial statements for the 2 separate fiscal years (the most recent fiscal year and the previous year).							

In cases where an organization has not yet fully complied with the Project Outcome/Financial Reporting requirements specified above, Staff recommend that those organizations receive funding from this 2019-20 funding Cycle conditional subject to receiving and approving of the reporting requirements outlined above.

A call for grant applications was opened on October 1, 2018 for consideration of any programs and events happening between April 1, 2019 and March 31, 2020 ("2019-20"). The deadline to submit was November 22, 2018, 4:00 pm.

A total of 66 applications were received for this funding cycle (2019-20). Based upon evaluation by the Interdepartmental Staff Review Committee, using Council-approved eligibility requirements and program criteria, 66 applications are being recommended for funding (see Attachment 6, Celebrate Markham Program Criteria). Key elements of the review include:

- 1. Organizational Readiness
- 2. Project Merit
- 3. Community Impact
- 4. Partners and Inclusivity
- 5. Waste Planning (Zero Waste Event)
- 6. Workplan
- 7. Project Budget

The Interdepartmental Staff Review Committee includes representation from the following City departments: Economic Growth, Culture & Entrepreneurship (Director and Manager); Financial Services (Financial Planning); Recreation (Director, Senior Manager and Manager Sport Development); Human Resources (Diversity); and, Corporate Communications & Community Engagement (Events).

Staff have exercised flexibility, where warranted in the review and processing of applications in this transitional stage to the annual grant program.

OPTIONS/ DISCUSSION:

Application Review

Table B provides an overview summary of all Celebrate Markham applications within the \$256,000 total available funding envelope for community grant applications for this funding cycle, as well as Staff's recommendation to fund 66 Celebrate Markham applicants, totaling \$256,000 out of the \$256,000 available funding envelope:

TABLE B

Summary Table for Celebrate Markham								
Co	Community Grant Applications vs. Allocation Limits (2018-19 Funding Cycle)							
Grant Category	Total # of Applications Received (New Applicants)	Total Funding Requested	Total Funding Envelope (A)	Total # of Applications Recommended (New Applicants)	Total Funding Recommended	Remaining Budget Available Fav./(Unfav.) C = A - B		
Cultural Events & Programs	31 (6)	\$159,925	\$76,000	31 (6)	\$89,500	-(\$13,500)		
Major Community Festivals	10 (2)	\$105,000	\$100,000	10 (2)	\$85,000	\$15,000		
Seniors' Clubs	17 (4)	\$51,000	\$40,000	17 (4)	\$36,500	\$3,500		
Sports Events	8 (2)	\$67,000	\$40,000	8 (2)	\$45,000	-(\$5,000)		
TOTAL	66 (14)	\$382,925	\$256,000	66 (14)	\$256,000	\$0		

Application summaries are provided in Attachments 1 to 4, along with the Interdepartmental Staff Review Committee's recommendations. Attachment 5 contains detailed tables showing the amounts requested and recommended for each funding category and the recommended recipients as well as outlining re-allocations between funding streams. Note: on October 13 and 14, 2015, Council approved that "in any given funding cycle, any unallocated funds within a funding stream be re-allocated to remaining streams with qualified applications and should there be no additional qualified applications in other funding streams, the surplus funds be returned to source."

The Celebrate Markham Grant program continues to gain broader awareness among community groups throughout Markham and the program already receives far more applications for funding than is available in the grant program's funding envelope. That means reduced funding across the board to each qualifying organization; and/or the possibility that weaker applications (that might otherwise be eligible) not being recommended for funding whatsoever.

Currently for 2019-20, the grant program is oversubscribed. There were more requests for funding than the Celebrate Markham Grant program had available. Applicants have requested \$126,925 more funding for their events and programs than the grant program

has available within its current allocation limits. Attachment 5 summarizes the categories that are over/under subscribed and the relevant amounts.

City-led Events

Out of the total \$370,000 funding envelope for Celebrate Markham, \$84,000 is reserved for City-led events, including:

- a. Senior's Hall of Fame
- b. Canada Day Celebrations
- c. Doors Open Markham
- d. Markham Milliken Children's Festival
- e. Earth Hour
- f. Markham Santa Claus Parade
- g. Black History Month celebrations

Markham Arts Council (MAC) application for funding for 2019

Based on a review of the unaudited information provided by MAC for the 2019 budget and 2018 actuals, Staff concluded that the budget presented is reasonable and supports the sustainable operation of MAC. Staff will continue to monitor MAC's financial performance ongoing to ensure that any deficits from year-to-year do not accumulate to the point where the accumulated surplus that MAC has built over the years begins to be compromised materially.

The information submitted by MAC includes an annual business plan, marketing plan and key projects and initiatives demonstrating clear alignment and connections with the City of Markham's strategic initiatives, including the City's Culture Plan. Based on the information, as submitted by MAC, Staff are satisfied that the information provided meets the requirements set out by Council on April 5, 2016, regarding funding for MAC.

Staff recommend that Markham Arts Council receive a net amount of \$23,400 (Celebrate Markham Grant of \$30,000 less 2019 loan repayment of \$6,600 for a remaining balance owing of \$19,800 as of December 31, 2019) for their annual programs and activities conditional on receiving and approving 2018 audited financial statements.

Conclusions

The Interdepartmental Staff Review Committee has reviewed all applications, in detail, by fund category, on the basis of the program criteria, as approved by Council. During this 2019-20 funding cycle, a total of 66 applications are being recommended for funding out of the 66 applications received, totaling \$256,000 in grants for this funding cycle out of the \$256,000 total available funding envelope for community grant applications.

Continuous improvements to the Celebrate Markham Program benefit from Council's role to confirm the program's goals and objectives, to establish the overall funding envelope and to direct funding requests to the Celebrate Markham Program. Staff's role, meanwhile, is to ensure effective and efficient administration of the Fund, according to

the established process and criteria. Success of this program depends upon adhering to the revised process which has been put in place. Going forward, the Staff Review Committee will incorporate the feedback received and continue to work on improvements identified through the pilot project for the 2020/2021 funding cycle. Criteria and application forms will be adjusted and further recommendations presented to Council as part of the year-end report on Celebrate Markham in Q1 2020.

An important part of the program is the monitoring of outcomes and impacts. Based on our review of grant applications from the previous Cycle (2018-19), for events and programs that took place between April 1, 2018 and March 31, 2019 and based on the budgeted spending by each organization, we observed that for every \$1 of Celebrate Markham Grant funding approved, \$13.06 was budgeted to be spent directly by the recipients hosting these events and programs (representing direct spending leverage of about 13:1). As we receive the Project Outcome/Financial Reports from these organizations we will be able to report on what the actual leverage was, based on actual spending reported by the grant recipients.

Based on the budgets submitted by organizations for this current 2019-20 funding cycle, we project that for every \$1 of Celebrate Markham Grant funding approved, \$13.62 will be spent directly by the recipients hosting these events and programs (representing direct spending leverage of about 13:1).

Next Steps

Upon approval of the Staff report and funding allocations, Staff will follow-up with applicants to inform them of the decisions related to their applications. The next round of applications for 2020/2021 will be open on September 15, 2019. The deadline for the next funding cycle is November 16, 2019, 4:00 pm.

Staff will continue to evaluate and implement continuous improvement processes to the grant program. Staff will conduct an applicant/recipient satisfaction survey next year.

FINANCIAL CONSIDERATIONS

A total available funding envelope of \$256,000 was allocated for Celebrate Markham community grant applications delivered between April 1, 2019 and March 31, 2020. The full amount of \$256,000 is recommended for approval in this 2019-20 funding cycle out of the \$256,000 available for Celebrate Markham community grant applications. Table B, earlier, illustrated the recommended fund distribution from the approved available funding envelope of \$256,000 for community grant applications.

It is recommended that Markham Arts Council receive a net amount of \$23,400 (Celebrate Markham Grant of \$30,000 less 2019 loan repayment of \$6,600 for a remaining balance owing of \$19,800 as of December 31, 2019) for their annual programs and activities conditional on receiving and approving 2019 audited financial statements.

HUMAN RESOURCES CONSIDERATIONS

Not applicable.

ALIGNMENT WITH STRATEGIC PRIORITIES:

This initiative aligns with the strategic focus for community engagement to promote meaningful involvement and participation of residents, businesses and organizations that result in improved citizen engagement.

BUSINESS UNITS CONSULTED AND AFFECTED:

Financial Services, Corporate Communications and Community Engagement, Economic Growth, Culture & Entrepreneurship, Recreation and Human Resources Departments.

RECOMMENDED BY:

Stephen Chait,

Director, Economic Growth, Culture & Entrepreneurship Arvin Prasad

Commissioner,

Development Services

ATTACHMENTS:

Attachment 1 -	Celebrate Markham	Grant Recommendations -	Cultural Events and
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Programs Category

Attachment 2 - Celebrate Markham Grant Recommendations - Major Community

Festivals Category

Attachment 3 - Celebrate Markham Grant Recommendations - Seniors' Clubs

Category

Attachment 4 - Celebrate Markham Grant Recommendations - Sports Events

Category

Attachment 5 - Celebrate Markham Grant Allocations and Totals

Attachment 6 - Celebrate Markham Program Criteria