

CITY OF MARKHAM
Operating Budget
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./.(unfav.)	Annual Budget	% of YTD Budget
Revenues					
Property Taxation Revenues	156.29	156.26	0.03	156.26	
General Revenues	28.43	25.77	2.66	25.77	
User Fees & Service Charges	29.69	29.25	0.44	29.25	
Grant & Subsidy Revenues	2.23	1.97	0.26	1.97	
Other Income	5.72	5.02	0.70	5.02	
Revenues Total	222.36	218.27	4.09	218.27	101.9%
Expenditures					
Salaries & Benefits	127.31	128.70	1.39	128.70	
Material & Supplies	5.61	5.55	(0.06)	5.55	
Purchased Services	37.99	39.12	1.13	39.12	
Transfers to Reserves	35.00	28.76	(6.24)	28.76	
Other Expenditures	1.69	5.00	3.31	5.00	
Expenditures Total	207.60	207.13	(0.47)	207.13	100.2%
Year-End Accounting Accruals & Other Adjustments	2.67	1.44	(1.23)	1.44	
Surplus not including winter maintenance	12.09	9.70	2.39	9.70	
Winter Maintenance	8.51	9.70	1.19	9.70	
Surplus including winter maintenance	3.58	0.00	3.58	0.00	

CITY OF MARKHAM
Library Operating Budget
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./((unfav.)	Annual Budget	% of YTD Budget
Revenues					
User Fees & Services Charges	0.86	0.86	0.00	0.86	
Grant & Subsidy Revenues	0.31	0.23	0.08	0.23	
Revenues Total	1.17	1.09	0.08	1.09	107.3%
Expenditures					
Salaries & Benefits	12.01	12.27	0.26	12.27	
Material & Supplies	0.20	0.14	(0.06)	0.14	
Purchased Services	1.90	1.88	(0.02)	1.88	
Other Expenditures	0.01	0.01	0.00	0.01	
Expenditures Total	14.12	14.30	0.18	14.30	98.7%
Deficit	(12.95)	(13.21)	0.26	(13.21)	

CITY OF MARKHAM
Planning & Design Operating Budget
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./(unfav.)	Annual Budget	% of YTD Budget
Revenues					
Planning & Design Fees	13.72	10.32	3.40	10.32	
Revenues Total	13.72	10.32	3.40	10.32	132.9%
Expenditures					
Salaries & Benefits	5.50	6.88	1.38	6.88	
Material & Supplies	0.04	0.04	0.00	0.04	
Purchased Services	2.50	2.50	0.00	2.50	
Expenditures Total	8.04	9.42	1.38	9.42	85.4%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	5.68	0.90	4.78	0.90	
Transfer to Reserve	5.68	0.90	4.78	0.90	
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00	

CITY OF MARKHAM
Engineering Operating Budget
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

	2018	2018	Variance	Annual	% of
	Actual	Budget	fav./((unfav.)	Budget	YTD Budget
Revenues					
Engineering Fees	10.56	8.09	2.47	8.09	
Revenues Total	10.56	8.09	2.47	8.09	130.5%
Expenditures					
Salaries & Benefits	5.33	5.31	(0.02)	5.31	
Material & Supplies	0.02	0.03	0.01	0.03	
Purchased Services	2.58	2.62	0.04	2.62	
Expenditures Total	7.94	7.96	0.03	7.96	99.7%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	2.63	0.13	2.50	0.13	
Transfer to Reserve	2.63	0.13	2.50	0.13	
Surplus After Transfer to Reserve	0.00	0.00	0.00	0.00	

CITY OF MARKHAM
Planning & Engineering Development Fee Reserve Balance
As at December 31, 2018
(in millions of dollars)

	2018 Budget	2018 Actual
Opening Balance at January 1, 2018	(10.74)	(7.77)
Transfer to Capital and Interest Charges	(0.70)	(0.27)
Transfer to/Draw (from) Reserves		
Planning & Design	0.90	5.68
Engineering	0.13	2.63
Planning & Engineering Reserve Ending Balance	(10.41)	0.27

CITY OF MARKHAM
Building Standards Operating Budget
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./ (unfav.)	Annual Budget	% of YTD Budget
Revenues					
Building Permits	11.79	10.01	1.78	10.01	
Other Revenues	0.10	0.03	0.07	0.03	
Revenues Total	11.89	10.04	1.85	10.04	118.4%
Expenditures					
Salaries & Benefits	5.56	6.16	0.60	6.16	
Material & Supplies	0.06	0.07	0.01	0.07	
Purchased Services	2.87	2.87	0.00	2.87	
Expenditures Total	8.49	9.10	0.61	9.10	93.3%
Surplus/(Deficit) Before Transfer to/Draw (from) Reserve	3.40	0.94	2.46	0.94	
Transfer to Reserve	3.40	0.94	2.46	0.94	
Surplus After Transfer to Reserve	(0.00)	0.00	(0.00)	0.00	

CITY OF MARKHAM
Building Fee Reserve Balance

As at December 31, 2018
(in millions of dollars)

	2018 Budget	2018 Actual
Opening Balance at January 1, 2018	10.22	9.36
Transfer to Capital and Interest Income	(0.86)	0.18
Projected Transfer to/Draw (from) Reserves	0.94	3.40
Building Reserve Ending Balance	10.30	12.94

CITY OF MARKHAM
Waterworks Operating Budget
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./unfav.)	Annual Budget	% of YTD Budget
Sales & Purchases of Water					
Water Revenue					
Water & Sewer Billing	121.38	130.24	(8.85)	130.24	
Water Expenditure					
Contracted Municipal Services	92.70	100.99	8.29	100.99	
Net Sales & Purchases of Water	28.69	29.25	(0.56)	29.25	98.1%
Other Revenues Total	1.14	1.41	(0.28)	1.41	80.5%
Other Expenditures					
Salaries & Benefits	7.40	7.74	0.35	7.74	
Non Personnel Expenditures	6.64	7.64	1.00	7.64	
Expenditures Total	14.03	15.38	1.35	15.38	91.2%
Surplus Before Transfer to Reserve	15.79	15.28	0.51	15.28	
Transfer to Reserve	15.79	15.28	0.51	15.28	
Surplus After Transfer to Reserve	0.00				

CITY OF MARKHAM
Waterworks Reserve Balance
 As at December 31, 2018
 (in millions of dollars)

	2018 Budget	2018 Actual
Opening Balance - January 1, 2018	60.68	60.68
Transfer to 2017 Capital	(10.09)	(10.09)
Interest Income	0.80	0.91
Transfer from 2018 closed capital projects (YTD: \$3.78M + projected \$1.00M)	0.00	1.89
Transfer to Reserve	15.28	15.79
Waterworks Reserve Ending Balance	66.67	69.18

CITY OF MARKHAM
Variances by Commission and Department
CAO'S Office, Human Resources and Legal Department
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CAO'S OFFICE	0.01	0.01	0.00	0.02
HUMAN RESOURCES	(0.06)	(0.08)	0.00	(0.14)
LEGAL DEPT.	0.01	0.09	0.28	0.38
Total	(0.04)	0.02	0.28	0.26

CITY OF MARKHAM
Variances by Commission and Department
Community and Fire Services
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
OPERATIONS	0.52	0.52	0.14	1.18
FIRE SERVICES	(1.25)	0.08	-	(1.17)
LIBRARY	0.26	(0.08)	0.09	0.27
RECREATION SERVICES	0.21	0.08	(0.03)	0.26
ENVIRONMENTAL SERVICES	0.07	-	-	0.07
WASTE	0.03	(0.06)	(0.10)	(0.13)
COMMISSIONER'S OFFICE	0.01	0.05	-	0.06
Total Excl. Winter Maintenance	(0.15)	0.59	0.10	0.54
WINTER MAINTENANCE	0.05	1.21	(0.07)	1.19
Total	(0.10)	1.80	0.03	1.73

CITY OF MARKHAM
Variances by Commission and Department
Corporate Services
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.13	0.03	(0.62)	(0.46)
FINANCIAL SERVICES	0.37	-	(0.18)	0.19
ITS DEPARTMENT	0.06	0.14	-	0.20
SUSTAINABILITY & ASSET MANAGEMENT	0.19	(0.47)	0.50	0.22
COMMISSIONER'S OFFICE	0.01	0.01	-	0.02
Total	0.76	(0.29)	(0.30)	0.17

CITY OF MARKHAM
Variances by Commission and Department
Development Services
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	(0.04)	(0.51)	0.35	(0.20)
TRAFFIC OPERATIONS	0.05	0.03	-	0.08
COMMISSIONER'S OFFICE	0.05	-	-	0.05
Total	0.06	(0.48)	0.35	(0.07)

CITY OF MARKHAM
Variances by Commission and Department
Corporate Items
Financial Results for the Twelve Months Ended Dec 31, 2018
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CORPORATE ITEMS	0.69	(2.92)	3.72	1.49
Total	0.69	(2.92)	3.72	1.49