

**CITY OF MARKHAM**  
**Operating Budget**  
(Including Library, excluding Planning & Design, Engineering, Waterworks and Building Standards)  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	<b>2018 Actual</b>	<b>2018 Budget</b>	<b>Variance fav./ (unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
Property Taxation Revenues	156.29	156.26	0.03	156.26	
General Revenues	28.43	25.77	2.66	25.77	
User Fees & Service Charges	29.69	29.25	0.44	29.25	
Grant & Subsidy Revenues	2.23	1.97	0.26	1.97	
Other Income	5.72	5.02	0.70	5.02	
<b>Revenues Total</b>	<b>222.36</b>	<b>218.27</b>	<b>4.09</b>	<b>218.27</b>	<b>101.9%</b>
<b>Expenditures</b>					
Salaries & Benefits	127.31	128.70	1.39	128.70	
Material & Supplies	5.61	5.55	(0.06)	5.55	
Purchased Services	37.99	39.12	1.13	39.12	
Transfers to Reserves	35.00	28.76	(6.24)	28.76	
Other Expenditures	1.69	5.00	3.31	5.00	
<b>Expenditures Total</b>	<b>207.60</b>	<b>207.13</b>	<b>(0.47)</b>	<b>207.13</b>	<b>100.2%</b>
<b>Year-End Accounting Accruals &amp; Other Adjustments</b>	<b>2.67</b>	<b>1.44</b>	<b>(1.23)</b>	<b>1.44</b>	
<b>Surplus not including winter maintenance</b>	<b>12.09</b>	<b>9.70</b>	<b>2.39</b>	<b>9.70</b>	
<b>Winter Maintenance</b>	<b>8.51</b>	<b>9.70</b>	<b>1.19</b>	<b>9.70</b>	
<b>Surplus including winter maintenance</b>	<b>3.58</b>	<b>0.00</b>	<b>3.58</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Library Operating Budget**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	<b>2018 Actual</b>	<b>2018 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
User Fees & Services Charges	0.86	0.86	0.00	0.86	
Grant & Subsidy Revenues	0.31	0.23	0.08	0.23	
<b>Revenues Total</b>	<b>1.17</b>	<b>1.09</b>	<b>0.08</b>	<b>1.09</b>	<b>107.3%</b>
<b>Expenditures</b>					
Salaries & Benefits	12.01	12.27	0.26	12.27	
Material & Supplies	0.20	0.14	(0.06)	0.14	
Purchased Services	1.90	1.88	(0.02)	1.88	
Other Expenditures	0.01	0.01	0.00	0.01	
<b>Expenditures Total</b>	<b>14.12</b>	<b>14.30</b>	<b>0.18</b>	<b>14.30</b>	<b>98.7%</b>
<b>Deficit</b>	<b>(12.95)</b>	<b>(13.21)</b>	<b>0.26</b>	<b>(13.21)</b>	

**CITY OF MARKHAM**  
**Planning & Design Operating Budget**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	<b>2018 Actual</b>	<b>2018 Budget</b>	<b>Variance fav./(unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Revenues</b>					
Planning & Design Fees	13.72	10.32	3.40	10.32	
<b>Revenues Total</b>	<b>13.72</b>	<b>10.32</b>	<b>3.40</b>	<b>10.32</b>	<b>132.9%</b>
<b>Expenditures</b>					
Salaries & Benefits	5.50	6.88	1.38	6.88	
Material & Supplies	0.04	0.04	0.00	0.04	
Purchased Services	2.50	2.50	0.00	2.50	
<b>Expenditures Total</b>	<b>8.04</b>	<b>9.42</b>	<b>1.38</b>	<b>9.42</b>	<b>85.4%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>5.68</b>	<b>0.90</b>	<b>4.78</b>	<b>0.90</b>	
Transfer to Reserve	5.68	0.90	4.78	0.90	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Engineering Operating Budget**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	2018	2018	Variance	Annual	% of
	Actual	Budget	fav.//(unfav.)	Budget	YTD Budget
<b>Revenues</b>					
Engineering Fees	10.56	8.09	2.47	8.09	
<b>Revenues Total</b>	<b>10.56</b>	<b>8.09</b>	<b>2.47</b>	<b>8.09</b>	<b>130.5%</b>
<b>Expenditures</b>					
Salaries & Benefits	5.33	5.31	(0.02)	5.31	
Material & Supplies	0.02	0.03	0.01	0.03	
Purchased Services	2.58	2.62	0.04	2.62	
<b>Expenditures Total</b>	<b>7.94</b>	<b>7.96</b>	<b>0.03</b>	<b>7.96</b>	<b>99.7%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>2.63</b>	<b>0.13</b>	<b>2.50</b>	<b>0.13</b>	
Transfer to Reserve	2.63	0.13	2.50	0.13	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Planning & Engineering Development Fee Reserve Balance**  
 As at December 31, 2018  
 (in millions of dollars)

	<b>2018 Budget</b>	<b>2018 Actual</b>
<b>Opening Balance at January 1, 2018</b>	(10.74)	(7.77)
<b>Transfer to Capital and Interest Charges</b>	(0.70)	(0.27)
<b>Transfer to/Draw (from) Reserves</b>		
<b>Planning &amp; Design</b>	0.90	5.68
<b>Engineering</b>	0.13	2.63
<b>Planning &amp; Engineering Reserve Ending Balance</b>	<b>(10.41)</b>	<b>0.27</b>

**CITY OF MARKHAM**  
**Building Standards Operating Budget**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	2018 Actual	2018 Budget	Variance fav./.(unfav.)	Annual Budget	% of YTD Budget
<b>Revenues</b>					
Building Permits	11.79	10.01	1.78	10.01	
Other Revenues	0.10	0.03	0.07	0.03	
<b>Revenues Total</b>	<b>11.89</b>	<b>10.04</b>	<b>1.85</b>	<b>10.04</b>	<b>118.4%</b>
<b>Expenditures</b>					
Salaries & Benefits	5.56	6.16	0.60	6.16	
Material & Supplies	0.06	0.07	0.01	0.07	
Purchased Services	2.87	2.87	0.00	2.87	
<b>Expenditures Total</b>	<b>8.49</b>	<b>9.10</b>	<b>0.61</b>	<b>9.10</b>	<b>93.3%</b>
<b>Surplus/(Deficit) Before Transfer to/Draw (from) Reserve</b>	<b>3.40</b>	<b>0.94</b>	<b>2.46</b>	<b>0.94</b>	
Transfer to Reserve	3.40	0.94	2.46	0.94	
<b>Surplus After Transfer to Reserve</b>	<b>(0.00)</b>	<b>0.00</b>	<b>(0.00)</b>	<b>0.00</b>	

**CITY OF MARKHAM**  
**Building Fee Reserve Balance**  
 As at December 31, 2018  
 (in millions of dollars)

	<b>2018 Budget</b>	<b>2018 Actual</b>
<b>Opening Balance at January 1, 2018</b>	10.22	9.36
<b>Transfer to Capital and Interest Income</b>	(0.86)	0.18
<b>Projected Transfer to/Draw (from) Reserves</b>	0.94	3.40
<b>Building Reserve Ending Balance</b>	<b>10.30</b>	<b>12.94</b>

**CITY OF MARKHAM**  
**Waterworks Operating Budget**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	<b>2018 Actual</b>	<b>2018 Budget</b>	<b>Variance fav./unfav.)</b>	<b>Annual Budget</b>	<b>% of YTD Budget</b>
<b>Sales &amp; Purchases of Water</b>					
<b>Water Revenue</b>					
Water & Sewer Billing	121.38	130.24	(8.85)	130.24	
<b>Water Expenditure</b>					
Contracted Municipal Services	92.70	100.99	8.29	100.99	
<b>Net Sales &amp; Purchases of Water</b>	<b>28.69</b>	<b>29.25</b>	<b>(0.56)</b>	<b>29.25</b>	<b>98.1%</b>
<b>Other Revenues Total</b>	<b>1.14</b>	<b>1.41</b>	<b>(0.28)</b>	<b>1.41</b>	<b>80.5%</b>
<b>Other Expenditures</b>					
Salaries & Benefits	7.40	7.74	0.35	7.74	
Non Personnel Expenditures	6.64	7.64	1.00	7.64	
<b>Expenditures Total</b>	<b>14.03</b>	<b>15.38</b>	<b>1.35</b>	<b>15.38</b>	<b>91.2%</b>
<b>Surplus Before Transfer to Reserve</b>	<b>15.79</b>	<b>15.28</b>	<b>0.51</b>	<b>15.28</b>	
Transfer to Reserve	15.79	15.28	0.51	15.28	
<b>Surplus After Transfer to Reserve</b>	<b>0.00</b>				



**CITY OF MARKHAM**  
**Waterworks Reserve Balance**  
 As at December 31, 2018  
 (in millions of dollars)

	<b>2018 Budget</b>	<b>2018 Actual</b>
<b>Opening Balance - January 1, 2018</b>	60.68	60.68
<b>Transfer to 2017 Capital</b>	(10.09)	(10.09)
<b>Interest Income</b>	0.80	0.91
<b>Transfer from 2018 closed capital projects (YTD: \$3.78M + projected \$1.00M)</b>	0.00	1.89
<b>Transfer to Reserve</b>	15.28	15.79
<b>Waterworks Reserve Ending Balance</b>	<b>66.67</b>	<b>69.18</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**CAO'S Office, Human Resources and Legal Department**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CAO'S OFFICE	0.01	0.01	0.00	0.02
HUMAN RESOURCES	(0.06)	(0.08)	0.00	(0.14)
LEGAL DEPT.	0.01	0.09	0.28	0.38
<b>Total</b>	<b>(0.04)</b>	<b>0.02</b>	<b>0.28</b>	<b>0.26</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Community and Fire Services**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
OPERATIONS	0.52	0.52	0.14	1.18
FIRE SERVICES	(1.25)	0.08	-	(1.17)
LIBRARY	0.26	(0.08)	0.09	0.27
RECREATION SERVICES	0.21	0.08	(0.03)	0.26
ENVIRONMENTAL SERVICES	0.07	-	-	0.07
WASTE	0.03	(0.06)	(0.10)	(0.13)
COMMISSIONER'S OFFICE	0.01	0.05	-	0.06
<b>Total Excl. Winter Maintenance</b>	<b>(0.15)</b>	<b>0.59</b>	<b>0.10</b>	<b>0.54</b>
WINTER MAINTENANCE	0.05	1.21	(0.07)	1.19
<b>Total</b>	<b>(0.10)</b>	<b>1.80</b>	<b>0.03</b>	<b>1.73</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Services**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

<b>Department</b>	<b>Fav./ (Unfav.)</b>			
	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
LEGISLATIVE SERVICES & CORPORATE COMMUNICATIONS	0.13	0.03	(0.62)	(0.46)
FINANCIAL SERVICES	0.37	-	(0.18)	0.19
ITS DEPARTMENT	0.06	0.14	-	0.20
SUSTAINABILITY & ASSET MANAGEMENT	0.19	(0.47)	0.50	0.22
COMMISSIONER'S OFFICE	0.01	0.01	-	0.02
<b>Total</b>	<b>0.76</b>	<b>(0.29)</b>	<b>(0.30)</b>	<b>0.17</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Development Services**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

Department	Fav./ (Unfav.)			
	Personnel	Non-Personnel	Revenue	Total
CULTURE & ECONOMIC DEVELOPMENT	(0.04)	(0.51)	0.35	(0.20)
TRAFFIC OPERATIONS	0.05	0.03	-	0.08
COMMISSIONER'S OFFICE	0.05	-	-	0.05
<b>Total</b>	<b>0.06</b>	<b>(0.48)</b>	<b>0.35</b>	<b>(0.07)</b>

**CITY OF MARKHAM**  
**Variances by Commission and Department**  
**Corporate Items**  
**Financial Results for the Twelve Months Ended Dec 31, 2018**  
(in millions of dollars)

	<b>Fav./ (Unfav.)</b>			
<b>Department</b>	<b>Personnel</b>	<b>Non-Personnel</b>	<b>Revenue</b>	<b>Total</b>
CORPORATE ITEMS	0.69	(2.92)	3.72	1.49
<b>Total</b>	<b>0.69</b>	<b>(2.92)</b>	<b>3.72</b>	<b>1.49</b>