No. 1 November 18, 2021, 6:30 PM - 7:30 PM Live streamed

		Pages
1.	CALL TO ORDER	
2.	DISCLOSURE OF PECUNIARY INTEREST	
3.	WATER AND WASTE WATER RATE PUBLIC CONSULTATION MEETING PRESENTATION	2
4.	DEPUTATIONS	

5.

ADJOURNMENT







Agenda

- About Markham's Environmental Services Department and State of Infrastructure
- 2. Markham Water/Wastewater System
- 3. Markham's Historical Water/Wastewater Rate
- 4. 2021 Comparative Municipal Water/Wastewater Rates (\$/m³)
- 5. Components of the 2022 Water/Wastewater Rate
- 6. Summary of 2022 City's Water/Wastewater Rate
- 7. Impact to Residents and Top 10 Institutional, Commercial and Industrial Customers
- 8. Reserve Balance
- 9. Recommendations (for the November 18th meeting)
- 10. Next Steps





- Manages 79% of the City's Right-of-Way assets valued at \$7.60 billion including water, wastewater, stormwater, bridges, culverts, streetlights, watercourses and erosion sites
- Markham's water and wastewater assets are valued at \$4.26 billion out of the \$7.60 billion total Right-of-Way assets
- Responsible for waste management and environmental stewardship initiatives











- Provides water service to more than 83,000 residential and ICI customers with consumption close to 30M m³ annually
- Drinking water in Ontario is required to meet strict water quality standards. Markham's Drinking Water Quality Management Standard (DWQMS) adopts a risk management approach to operate the system, monitor and report on water quality and respond to emergencies.
- ➤ The Ministry of Environment regularly audits and inspects our DWQMS, our operations and any associated documentation. In 2019, the Ministry renewed Markham's Drinking Water License for another 5 years.





Promotion of Markham's waterworks services, tap water, source water protection, and water efficiency.

F.O.G. Clogs - Protect Your Pipes! IABC/Toronto OVATION Awards

- Award of Excellence: Government Communications Programs
- Award of Merit: Audio/Visual

Get to Know H2O – Virtual Water Education Program

151 presentations delivered to 3,076 students in 2021



- Virtual Story Time (137 views and counting)
- Pop-up Parks 141 kids reached

Rain Barrel Sale – contactless curbside collection

- Record sales 580 barrels sold
- Over 600 residents participated
- Highest donation ever raised through this sale









- > Proactive capital program to manage water assets
 - Leak detection and associated repairs (metallic watermain only)
 - Cathodic protection (ductile/cast iron watermain)
 - Watermain replacement program
 - Curb box and water meter replacement
 - ➤ Life cycle condition assessment













2. Markham's Water/Wastewater System

- Markham does not own or operate a water filtration plant or a wastewater treatment plant (water distribution and wastewater collection only system)
- Markham purchases water through York Region (YR) and YR provides Markham with wastewater treatment services. The purchase price for the water includes the Region's cost for water filtration and wastewater treatment services.
- York Region:
 - ✓ Purchases water from the City of Toronto and from the Region of Peel. The source is Lake Ontario.
 - ✓ Pumps water into reservoirs to provide adequate supply and maintain system pressure.
 - ✓ Conveys wastewater to their jointly owned treatment facility (in Durham) that treats and releases the water back to Lake Ontario.





3. Markham's Historical Water/Wastewater Rate

	2017	2018	2019	2020	2021
Wholesale Rate Increase	9.0%	9.0%	9.0%	0.0%	0.0%
Markham's Water/Wastewater Rate Increase*	7.8%	7.5%	7.8%	0.0%	0.0%
Markham Water/Wastewater Rate (\$/m3)*	\$3.8555	\$4.1442	\$4.4680	\$4.4680	\$4.4680

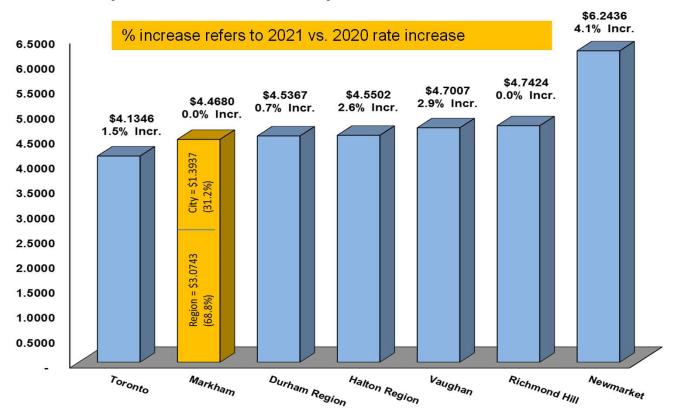
^{*}Includes Region's wholesale rate increase

Both the Region and City deferred their scheduled increases in 2020 and 2021. This results in the need for the City to recover lost revenue.





4. 2021 Comparative Municipal Water/Wastewater Rates (\$/m³)







5. Components of the Water/Wastewater Rate

Markham customers pay a per cubic metre rate (1,000 litres) for their water use. Included in this charge is;

- **A.** Region Wholesale Rate The actual cost Markham pays to buy water from YR
- **B.** Non-Revenue Water Cost of water that is used but not billed to the customer
- C. Operating Expenditures Funding needed to operate, upkeep and maintain the water and wastewater systems
- D. Reserve Contribution Funding used for long term infrastructure rehabilitation and replacement





5. Components of the Water/Wastewater Rate

The City's proposed 2022 Water/Wastewater rate is:

	2021 Rate \$/m ³
A. Region's Wholesale Rate	3.0743
B. Non-Revenue Water	0.3800
C. Operating Expenditures	0.4620
D. Reserve Contribution	0.5517
City's Water/Wastewater Rate	4.4680

		2022
		Proposed
Increase	%	Rate
\$/m ³	Increase	\$/m ³
0.1015	3.3%	3.1758
0.0125	3.3%	0.3925
0.0178	3.9%	0.4798
0.0165	3.0%	0.5682
0.1483	3.3%	4.6163

Increase of 3.3% or \$0.1483/m³





Reserve Recovery Impact of Not Increasing Rate in 2020 & 2021

- As a result of Markham's decision to maintain its 2020 and 2021 water and wastewater rates at the 2019 level, the City's reserve study is showing an additional shortfall at the end of 25 years
- There are 2 options to recover for this additional shortfall:
 - One-time incremental rate increase in 2022 at 1.5% or \$0.0673/m³
 - Phase-in over 4 years starting 2023 at an incremental rate increase of 0.4% of \$0.0196/m³

Staff recommend a 4-year rate phase-in starting in 2023 at an incremental rate increase of 0.4% (or \$0.0196/m3) due to the deferral of rate increases in 2020 & 2021





Components of the Water/Wastewater Rate A. York Region Wholesale Rate

York Region:

- ✓ Purchases water from the City of Toronto and from the Region of Peel. The source is Lake Ontario.
- ✓ Pumps water into reservoirs to provide adequate supply and maintain system pressure.
- ✓ Conveys wastewater to their jointly owned treatment facility (in Durham) that treats and releases the water back to Lake Ontario.





Components of the Water/Wastewater Rate A. York Region Wholesale Rate

In September 2021, YR Council updated their water/wastewater rate study, which maintained a strategy to ensure financial sustainability and recommended rate increases to support the following requirements:

- ✓ Cover day to day operations
- Make required asset management contributions based on current estimated needs
- ✓ Service existing user-rate debt and eliminate new debt issuance
- ✓ Maintain full cost recovery while promoting intergenerational equity





Components of the Water/Wastewater Rate A. York Region Wholesale Rate

The Region approved annual rate increases for wholesale rate effective 2022 to 2027.

Approved September 23, 2021

Year Starting	Wholesale Rate (\$/m³)	Increase from Prior Year
April 1, 2022	3.1758	3.3%
April 1, 2023	3.2806	3.3%
April 1, 2024	3.3889	3.3%
April 1, 2025	3.5007	3.3%
April 1, 2026	3.6162	3.3%
April 1, 2027	3.7355	3.3%

Region's report identified an annual increase of 2.9% beyond 2027.





5. Components of the Water/Wastewater Rate A. York Region Wholesale Rate

The Region's water and wastewater (also known as the Region's wholesale rate) rate increase of 3.3%, includes the wholesale water rate increases from the City of Toronto and Region of Peel. These increases are passed on to the City.

	Region's			Region's	
	2021			2022	
	Wholesale		\$	Wholesale	% of Total
	\$/m3	% Increase	Increase/m ³	\$/m3	Rate
1. Water and Wastewater Rate	3.0743	3.3%	0.1015	3.1758	69%

Increase of \$0.1015/m³ or 3.3%





5. Components of the Water/Wastewater Rate



	Description	2022 Rate \$/m ³
A. Region's Wholesale Rate	The actual cost Markham pays to buy water from YR	3.1758
B. Non-Revenue Water	Cost of water that is used but not billed to the customer	0.3925
C. Operating Expenditures	Funding needed to operate, upkeep and maintain the water and wastewater systems	0.4798
D. Reserve Contribution	Funding used for long term infrastructure rehabilitation and replacement	0.5682
City's Water/Wastewater Rate		4.6163





5. Components of the Water/Wastewater Rate B. Non-Revenue Water

For every 1,000 litres of water that Markham buys from YR, it is budgeted to sell only 890 litres. This unsold water is known as **Non Revenue Water (NRW).**

The additional 110 litres or 11% of the purchased water is for:

- 1. System leakage and watermain breaks (77 L)
- 2. Meter inaccuracies on YR supply meters and customer meters (16 L)
- 3. Operational Water System flushing to maintain water quality and other uses such as fire fighting (14 L)
- 4. Unauthorised Use Water theft or illegal connections (3 L)





5. Components of the Water/Wastewater Rate B. Non-Revenue Water

Best Practices

- Markham's budget of 11% NRW is considered a well managed system
- The International Water Association established a global benchmark for water agencies known as the Infrastructure Leakage Index (ILI) where;
- ILI = Actual System Leakage/ Allowable System Leakage;
- Allowable System Leakage represents the minimum expected leakage of the system based on best management practices. An ILI close to 1 is considered 'World Class'.
- Markham's 2020 ILI is 1.20





5. Components of the Water/Wastewater Rate B. Non-Revenue Water

Based on a Region's increase of 3.3%, the NRW component of the 2022 Water Rate will increase by the same percentage

	City's 2021			City's 2022	
	NRW			NRW	
	Component		\$	Component	% of Total
	\$/m3	% Increase	Increase/m ³	\$/m3	Rate
Water and Wastewater Rate	0.3800	3.3%	0.0125	0.3925	8%

Increase of \$0.0125/m³ or 3.3%





5. Components of the Water/Wastewater Rate

	Description	2022 Rate \$/m ³
A. Region's Wholesale Rate	The actual cost Markham pays to buy water from YR	3.1758
B. Non-Revenue Water	Cost of water that is used but not billed to the customer	0.3925
C. Operating Expenditures	Funding needed to operate, upkeep and maintain the water and wastewater systems	0.4798
D. Reserve Contribution	Funding used for long term infrastructure rehabilitation and replacement	0.5682
City's Water/Wastewater Rate		4.6163







Components of the Water/Wastewater Rate C. Operating Expenditures

The Operating Expenditures component is required to pay for operations and maintenance of the water and wastewater systems. Rate increase includes operational increases such as cost of living adjustments, collective agreements and contract escalations.

	City's 2021			City's 2022	
	Operating			Operating	
	Component		\$	Component	% of Total
	\$/m3	% Increase	Increase/m ³	\$/m3	Rate
Water and Wastewater Rate	0.4620	3.9%	0.0178	0.4798	10%

Increase of \$0.0178m³ or 3.9%





5. Components of the Water/Wastewater Rate

		Description	2022 Rate \$/m ³
V .	A. Region's Wholesale Rate	The actual cost Markham pays to buy water from YR	3.1758
/	B. Non-Revenue Water	Cost of water that is used but not billed to the customer	0.3925
\	C. Operating Expenditures	Funding needed to operate, upkeep and maintain the water and wastewater systems	0.4798
	D. Reserve Contribution	Funding used for long term infrastructure rehabilitation and replacement	0.5682
	City's Water/Wastewater Rate		4.6163





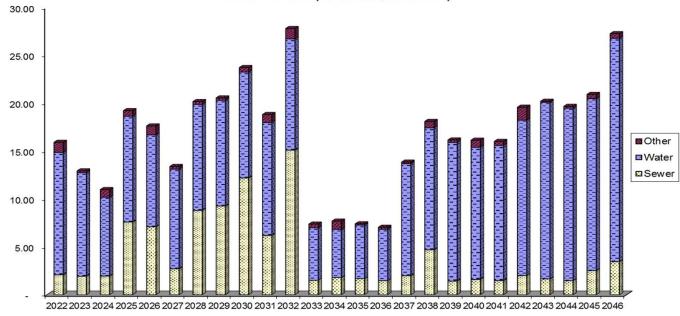
5. Components of the Water/Wastewater Rate D. Reserve Contribution

- ➤ The City implemented the Water & Wastewater Reserve Study with the purpose of addressing the ongoing replacement and rehabilitation requirements for Waterworks infrastructure and other Waterworks related capital assets, such as Fleet, Facilities and ITS infrastructure, over their useful lives.
- ➤ The Reserve Study is updated annually to:
 - Establish the water and wastewater rate
 - ➤ Ensure that there is adequate funding in the Waterworks Reserve to sustain future replacement and rehabilitation requirements of the City's water and wastewater infrastructure for the next 25 years





D. Reserve Contribution 25-Year Projected Life Cycle Expenditures – By Component 2022-2046 (in 2022 \$Millions)



Total projected expenditures of \$419M (average \$16.8M/year) for the next 25 years or \$553M inflated dollars (average \$22.1M inflated dollars/year)





5. Components of the Water/Wastewater Rate D. Reserve Contribution

- Transfer to Reserves = Sales Purchases Operations
- > The Reserve Contribution component ensures there is adequate funding in the Waterworks Reserve to sustain replacement and rehabilitation requirements for the next 25 years

	City's 2021		City's 2022		
	Transfer to			Transfer to	
	Reserve		\$	Reserve	% of Total
	\$/m3	% Increase	Increase/m ³	\$/m3	Rate
Water and Wastewater Rate	0.5517	3.0%	0.0165	0.5682	12%

Increase of \$0.0165/m³ or 3.0%





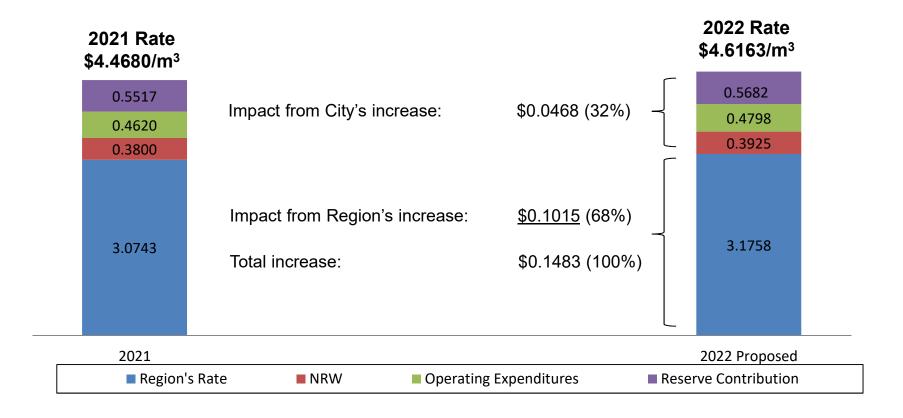
5. Components of the Water/Wastewater Rate

		Description	2022 Rate \$/m ³
√	A. Region's Wholesale Rate	The actual cost Markham pays to buy water from YR	3.1758
1	B. Non-Revenue Water	Cost of water that is used but not billed to the customer	0.3925
√	II. Uneraling Expenditions	Funding needed to operate, upkeep and maintain the water and wastewater systems	0.4798
√	D. Reserve Contribution	Funding used for long term infrastructure rehabilitation and replacement	0.5682
	City's Water/Wastewater Rate		4.6163





6. Summary of 2022 Proposed Water/Wastewater Rate







6. Summary of 2022 Proposed Water/Wastewater Rate

Markham's portion of the rate increase is necessary in order to:

- Fund the day-to-day operations of the Waterworks department
- Fund the future replacement of existing assets over the next 25 years
- Avoid higher rate increases in the future





7. Impact to Residents and Top 10 Institutional, Commercial, Industrial (ICI) Customers

Based on a 3.3% increase to the 2022 water/wastewater rate of \$4.6163m³ Rate increase of \$0.1483/m³ (Region's rate increase of \$0.1015/m³, City's increase \$0.0468/m³)

Year over Year Impact to Residents

Year	Water Rate	Average Consumption	Average Water Bill
2021 (A)	\$4.4680/m ³	208 m³ per year	\$929
2022 (B)	\$4.6163/m³	208 m³ per year	\$960
Difference (C=B-A)	3.3% Increase		\$31





7. Impact to Top 10 Institutional, Commercial, Industrial (ICI) Customers

Based on a 3.3% increase to the 2022 water/wastewater rate of \$4.6163m³
Rate increase of \$0.1483/m³ (Region's rate increase of \$0.1015/m³, City's increase \$0.0468/m³)

Increase ranges from \$6,000 to \$16,000 per year

(Top 10 list includes manufacturers, office buildings and Markham Stouffville Hospital)

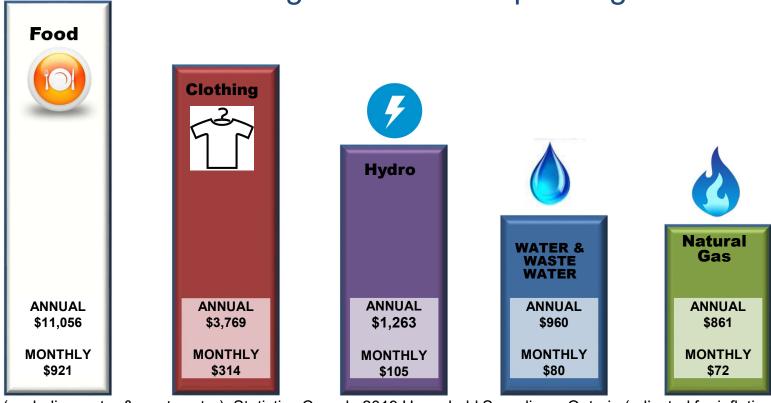








7. Average Household Spending



Source (excluding water & wastewater): Statistics Canada 2019 Household Spending – Ontario (adjusted for inflation)





8. Reserve Balance

	2021 Year End Forecast	2022 Budget
Opening Balance	69.66	75.91
Transfer to Capital	(15.73)	(15.80)
Interest Income	0.59	0.59
Transfer from closed capital projects	3.80	0.50
Projected Contribution to Reserves	17.59	15.99
Waterworks Reserve Ending Balance	75.91	77.19





9. Recommendations

That the following be tabled for consideration at the December 7th Council meeting:

- 1. That the minutes from the November 18, 2021, 2022 Water/Wastewater Rate Public Consultation meeting be received; and,
- 2. That the 2022 City of Markham's ("City") water/wastewater rate be increased by 3.3% or \$0.1483/m³ from \$4.4680/m³ to \$4.6163/m³ effective April 1, 2022; and further
- 3. That the Reserve Recovery incremental rate increase be phased in over a 4-year period at \$0.0196/m³ annually from 2023 to 2026; and
- 4. That Staff be authorized and directed to do all things necessary to give effect to this resolution.





10. Next Steps

- Council Decision Scheduled for Tuesday, December 7, 2021
- Implementation of 2022 Water/Wastewater Rate April 1, 2022